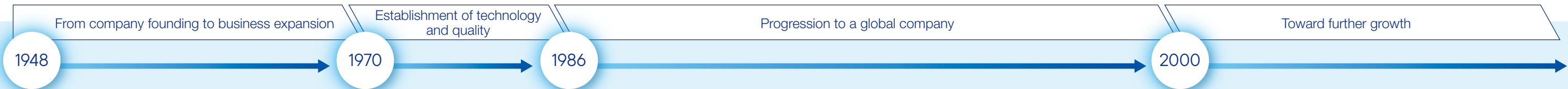


# Our Journey of Value Creation

Since our founding, we have swiftly responded to societal needs, achieving higher quality designs and more comfortable operation. Our business scope has now expanded beyond the automotive sector.



## Swiftly responding to societal needs

1948



### Tail Lamp Switch

Our company was founded by the deliberate choice to tackle switch products that were difficult, time-consuming, and that no one else wanted to handle—embracing the philosophy of “Do what others won’t do.”

1966



### Reversible Key

We cut grooves on both sides of the key, developing a key that could be inserted either way.

1981



### Outer Mirror

We developed outer mirrors in anticipation of the lifting of domestic restrictions on door mirrors.

1962



### Two-point Seatbelt

We developed a seatbelt based on our estimation that a time was coming in which vehicle occupants would demand greater safety.

1967



### Shift Lever

Recognizing that automatic transmissions were becoming more and more common in the United States, we developed a shift lever.

1983



### Remote Key

At the request of a courier company, we developed an electric key that enables locking and unlocking doors at a distance from the vehicle.

1989



World's First

### Mechanical Airbag

We developed an affordable mechanical system as an alternative to the then-expensive electrical systems, greatly contributing to the widespread adoption of airbags.

1993



World's First

### Water-Blown Foam Molded Polyurethane Steering Wheel

We developed the world's first water-blown urethane foam molding technology, eliminating the use of CFCs (chlorofluorocarbons).

1994



### Immobilizer

We adopted encryption technology due to the ever-growing need for vehicle theft prevention, and we hastened the pace of making security products electronic.

2003



### Seatbelt with Motor Retractor

We developed a seatbelt for a pre-crash safety system that improves safety by activating before an impact.

2018



Japan's First

### Digital Outer Mirror

We developed a housing that combines aerodynamic characteristics and design.

1993

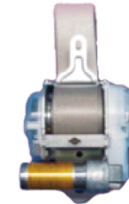


Japan's First

### Power Window Switch (with Anti-pinch Function)

We built in an electronic protective circuit to improve safety with regard to pinching accidents.

1997



### Seatbelt with Force Limiter

We added a function to lower the force of seatbelt being wound up by the pretensioner.

2008



Japan's First

### Steering Wheel Using 3D Dry Transfer

We achieved decoration on complex curved surfaces using a low-environmental-impact transfer film.

2020



### TOKAI RIKAI Digitalkey®

Full-scale launch of digital key business and establishment of TOKAI RIKAI Digitalkey® brand. In FY 2022, we launched Bqey, a company car management system service, and Uqey, an unmanned car rental system service.

## Achieving higher quality designs and more comfortable operation

1963



### Lever-style Blinker Switch

We moved switches on the instrument panel to the area around the steering column to enable easy operation at your fingertips.

1965



### Power Window Switch

In response to the trend toward higher-end vehicles, we developed a switch for power window operation.

1976

Japan's First

### Seatbelt with Tension Reducer

We added a function to loosen the seatbelt while it is being worn.

1970s



### Multi-function Switch

In addition to blinkers, we moved the various light and wiper switches to the area around the steering column for improved operability and safety.

1978



### Resin Wheel Covers

We developed resin wheel covers offering greater design flexibility and weight reduction advantages compared to metal.

1999

Japan's First



### Key Free System

We developed Japan's first smart key system, which combines theft prevention with convenience.

2003

Japan's First



### Shift by Wire Shifter

We developed an electronic shift lever ideal for hybrid vehicles and electric vehicles.

2010

World's First



### High-Brightness Coating Emblem

We achieved a metallic gloss with high-brightness coating.

2023



### ZENAIM Keyboard

Leveraging expertise in automotive switches, we developed the ultimate gaming keyboard.

2000

World's First



### Solid Wood Steering Wheel

Carved from premium woods like walnut, blending master craftsmanship with modern production techniques.

2003



### Smart Entry and Start System

We developed a smart key system that provided even more advanced theft prevention and convenience.

2014



### Touch Pad

We developed an advanced control device based on smartphone-style touch control and pulsation feedback.

2025

World's First



### WFO® (Wheel Full Ornament)

Using a newly developed coating specifically for skeletal aluminum wheels, we achieved a decorative finish with a texture that rivals that of aluminum wheels.