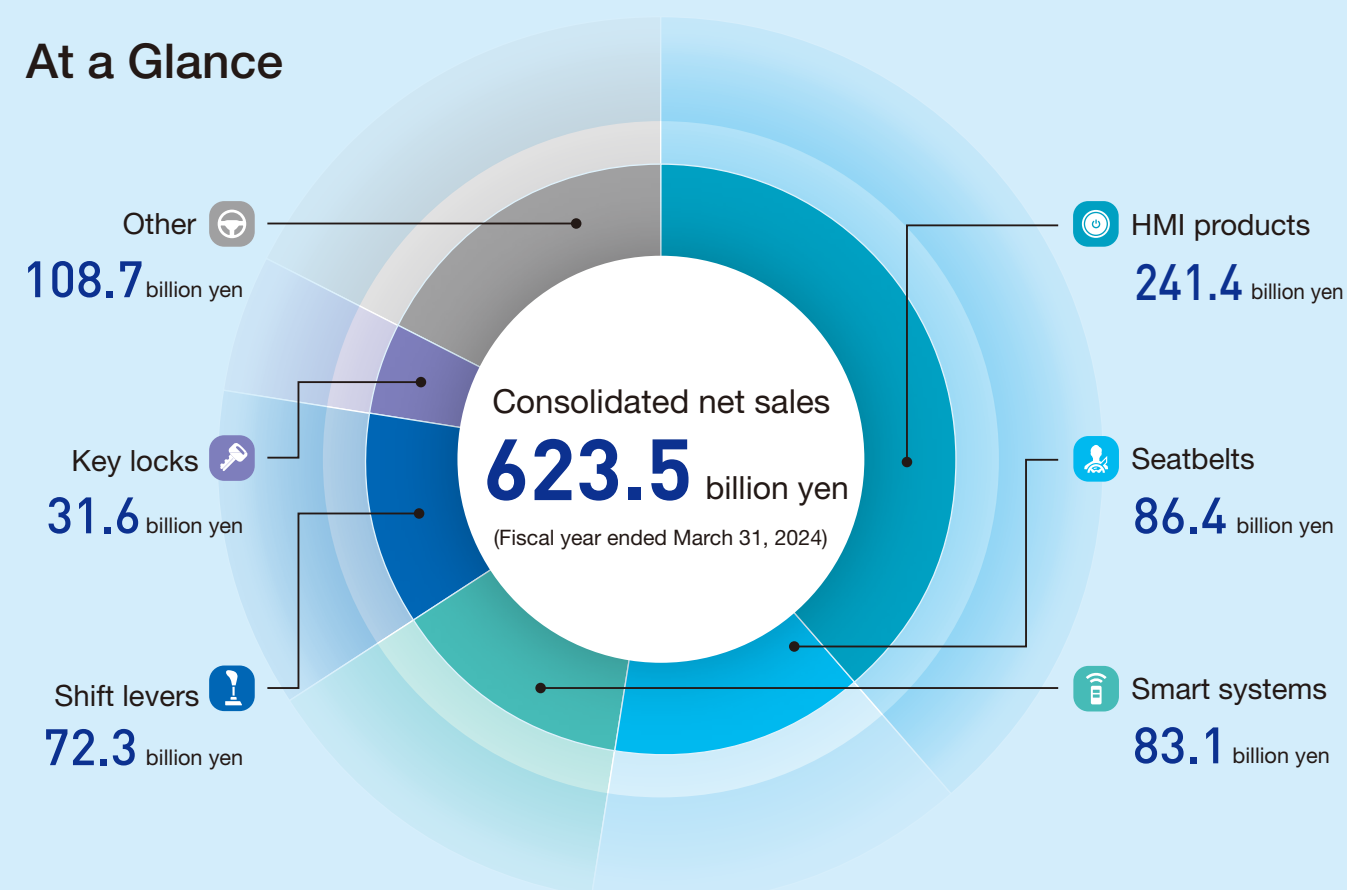


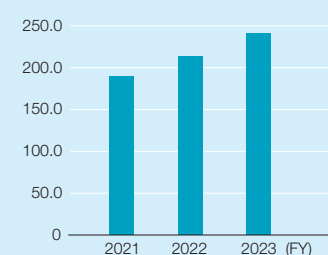
## At a Glance



### HMI products

Consolidated net sales: **241.4** billion yen

HMI products net sales (billion yen)



Main products

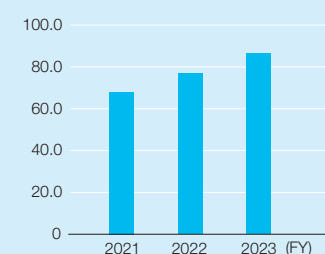
- Multi-function switch
- Steering switch
- Power window switch
- Heater control switch



### Seatbelts

Consolidated net sales: **86.4** billion yen

Seatbelts net sales (billion yen)



Main product

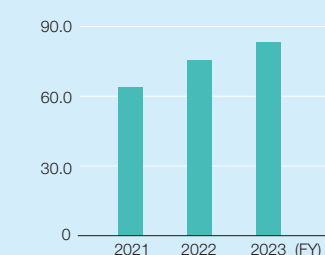
- Seatbelt



### Smart systems

Consolidated net sales: **83.1** billion yen

Smart systems net sales (billion yen)



Main products

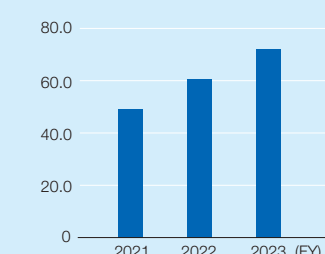
- Smart key portable device
- Power supply ECU
- Receiver
- Antenna



### Shift levers

Consolidated net sales: **72.3** billion yen

Shift levers net sales (billion yen)



Main products

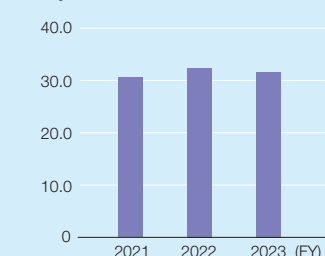
- Shift by wire shifter
- Shift lever



### Key locks

Consolidated net sales: **31.6** billion yen

Key locks net sales (billion yen)



Main products

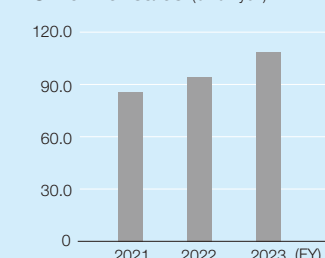
- Electronic key
- Immobilizer key
- Key cylinder



### Other

Consolidated net sales: **108.7** billion yen

Other net sales (billion yen)



Main products

- Steering wheel
- Outer mirror
- Emblem
- Custom IC
- Digitalkey
- Gaming keyboard

