Executive Management

Members of the Board -



Hirovoshi Ninovu President

BOD attendance rate: 10 times / 10 times (100%)

April 1984 Joined Toyota Motor Corporation

April 2017 Managing Officer

Executive Vice President, Tokai Rika Co., Ltd.

June 2020 President, Tokai Rika Co., Ltd., to the present

[Reason for appointment]

Mr. Hiroyoshi Ninoyu has experience in overseas production and production control fields at Toyota Motor Corporation, and has also been involved in the operation of automobile production plants. Utilizing his abundant experience and perception, he has been leading our management as President since June 2020: therefore we have appointed him as a director.



Koki Sato CEO

BOD attendance rate: 12 times / 12 times (100%) NC attendance rate: 4 times / 4 times (100%)

April 1982 Joined Tokai Rika Co., Ltd.

General Manager, Safety Engineering Div., Safety Jan. 2006

Business Group

Executive Vice President, Quality Safety Systems June 2008 Company (currently TRQSS, Inc)

June 2010

Director

June 2011 Corporate Officer

June 2013 Managing Director, Managing Officer

June 2016 Senior Managing Director, Senior Managing Officer

Executive Vice President, to the present June 2018

[Reason for appointment]

Mr. Koki Sato has wisdom as a manager through his experience and achievements in business operations centered on the sales and safety business fields and overseas production bases at Tokai Rika Co., Ltd. We have appointed him as a director so that he can contribute his abundant experience, perception, and wisdom to the management of our company.



Yoshihiro Tanaka Director

April 1981 Joined Toyota Motor Co., Ltd. (currently Toyota Motor Corporation) Sep. 2006 General Manager, Logistics Planning Div.

Associate Director, Tokai Rika Co., Ltd. Jan. 2011

June 2011 Corporate Officer

Managing Director, Managing Officer, General Manager, Otowa Plant June 2013 Senior Managing Director (retired in June 2020), Senior June 2016

Managing Officer

Corporate Officer, to the present June 2020

June 2021 Director, to the present

[Reason for appointment]

Mr. Yoshihiro Tanaka has experience and achievements mainly in the logistics, production, procurement, and information system fields at Toyota Motor Corporation and Tokai Rika Co., Ltd., and has wisdom in those fields as a manager. We have appointed him as a director so that he can contribute his abundant experience, perception, and wisdom to the management of our company.



Hiroshi Nishida Director

BOD attendance rate: 10 times / 12 times (83%) NC attendance rate: 4 times / 4 times (100%) CC attendance rate: 2 times / 2 times (100%)

April 1983 Joined Toyota Motor Corporation

Jan. 2011 Senior Vice President, Toyota Motor Sales, USA, Inc.

Jan. 2015 Associate Director, Tokai Rika Co., Ltd.

June 2015 Corporate Officer

June 2018 Director, to the present

April 2019 Managing Officer

Jan. 2020 Corporate Officer, to the present

[Reason for appointment]

Mr. Hiroshi Nishida has gained deep perception in the accounting and finance, and other business management fields at Toyota Motor Corporation and Tokai Rika Co., Ltd., as well as experience and achievements in the entire business of our Company. We have appointed him as a director so that he can contribute his abundant experience, perception, and wisdom to the management of our company.



Kei Fujioka **External Director**

BOD attendance rate: 12 times / 12 times (100%) NC attendance rate: 4 times / 4 times (100%) CC attendance rate: 2 times / 2 times (100%)

April 1977 Joined Mitsui-Soko Co., Ltd.

June 2012 President

Oct. 2014 President & CEO, Mitsui-Soko Holdings Co., Ltd.

June 2017 Director, Tokai Rika Co., Ltd., to the present

June 2017 Corporate Advisor, Mitsui-Soko Holdings Co., Ltd.

[Reason for appointment]

Mr. Kei Fujioka has abundant knowledge in a variety of fields such as corporate management, and abundant experience in the logistics field through having worked for Mitsui-Soko Holdings Co., Ltd. We have appointed him as an independent officer in the hope that we can receive supervision, advice etc. on business execution from a professional perspective, regarding overall management centered on the logistics field, making use of his abundant experience, perception, and wisdom.



Shoii Tsuzuki **External Director**

April 1983 Joined Nihon Denso Co., Ltd. (currently Denso Corporation) April 2008 General Manager, Human Resources Div.

June 2010 Executive Director

June 2018 Director, Senior Executive Director

June 2020 Senior Executive Officer, to the present

June 2021 Director, Tokai Rika Co., Ltd., to the present

[Reason for appointment]

Mr. Shoji Tsuzuki has a wealth of knowledge in a variety of fields such as sales, human resources, procurement, and IT through his experience at DENSO Corporation. We have appointed him as an independent officer in the hope that we can receive supervision and advice on overall management from a professional perspective, making use of his abundant experience, perception, and wisdom.

Audit & Supervisory Board Members



Isaki Sugiura Full-time Audit & **Supervisory Board Member**

BOD attendance rate: 12 times / 12 times (100%) ASB attendance rate: 12 times / 12 times (100%)

April 1984 . Joined Tokai Rika Co. Ltd.

Executive Vice President, TRCZ s.r.o., our overseas Jan. 2003 business unit

General Manager, Corporate Planning Div.

Jan. 2013 General Manager, Business Management Div. No. 1 June 2013 Corporate Officer, General Manager, Switch Business Group

Jan. 2014 General Manager, Electronics Equipment Div.

Jan. 2016 General Manager, Business Management Center

June 2017 Audit & Supervisory Board Member, to the present

[Reason for appointment]

Mr. Isaki Sugiura has abundant experience in the Corporate Planning field, Switch Business Group, Electronics Business Group, and overseas bases; he has held important positions at our company for many years, and has a wealth of experience and perception mainly related to the planning field. We have appointed him as an Audit & Supervisory Board Member so that he can contribute his abundant experience, perception, and wisdom to the auditing of our company.



Masato Hotta Audit & Supervisory Board Member

BOD attendance rate: 10 times / 10 times (100%) ASB attendance rate: 10 times / 10 times (100%)

April 1982 Joined Toyota Motor Co., Ltd. (currently Toyota Motor Corporation)

Jan. 2010 General Manager, North America Div.

Jan. 2011 General Manager, Europe Div.

Jan. 2014 Associate Director, Tokai Rika Co., Ltd.

June 2015 Corporate Officer

June 2018 Director

June 2020 Audit & Supervisory Board Member, to the present

[Reason for appointment]

Mr. Masato Hotta has abundant experience in the overseas field and overseas bases at Toyota Motor Corporation; he has held important positions, including a director at our company for many years, and has a wealth of experience and perception mainly related to the business planning field. We have appointed him as an Audit & Supervisory Board Member so that he can contribute his abundant experience, perception, and wisdom to the auditing of our company



Tadashi Yamashina **External Audit & Supervisory Board Member**

BOD attendance rate: 12 times / 12 times (100%) ASB attendance rate: 12 times / 12 times (100%)

April 1977 Joined Toyota Motor Co., Ltd. (currently Toyota Motor Corporation) Jan. 2001 President, Toyota Technical Center USA, Inc. June 2008 Senior Managing Director, Toyota Motor Corporation

April 2014 President, Toyota Housing Corporation June 2019 Audit & Supervisory Board Member, Tokai Rika Co., Ltd.,

[Reason for appointment]

We have appointed him as an independent officer to have his high level of management wisdom contribute to our management. Although he was the business executor of our business partner, as the transaction amount is small there is no risk of a conflict of interest with general shareholders. In addition, he met the independence standards set by the stock exchange. Also, regarding the fact that he was a business executor of our major business partner and a major shareholder, it has been six years since he retired, so there is no problem in appointing him as an independent officer of our company.



Minoru Chida **External Audit & Supervisory Board Member**

BOD attendance rate: 10 times / 10 times (100%) ASB attendance rate: 10 times / 10 times (100%)

Anril 1993 Joined Toyota Motor Corporation

General Manager, Advanced Body Technology Development Div. Jan. 2019 General Manager, Body Technology Development Div., to the present

June 2020 Audit & Supervisory Board Member, Tokai Rika Co., Ltd., to the present

[Reason for appointment]

Mr. Minoru Chida has no experience of being directly involved in the management of a company, but he has been involved in the field of development and design related to automobile interiors for many years at Toyota Motor Corporation and has specialized experience, perception, and wisdom in that field. We have appointed him as an external Audit & Supervisory Board Member so that he can contribute his abundant experience, perception, and wisdom to the auditing of our



Yoshinori Yamada **External Audit & Supervisory Board Member**

BOD attendance rate: 12 times / 12 times (100%) ASB attendance rate: 12 times / 12 times (100%) NC attendance rate: 4 times / 4 times (100%)

Joined Audit Corporation Ito Accounting Office

Sep. 2006 Rep. Partner, Arata Audit Corporation (currently

PricewaterhouseCoopers Aarata LLC)

Director, CPA Yoshinori Yamada Office, to the present Dec. 2012 Director, Tax Accountant Yoshinori Yamada Office, to the present

July 2013 Senior Researcher, JICPA June 2015 Audit & Supervisory Board Member, Tokai Rika Co., Ltd., to the present

[Reason for appointment]

We have appointed him as an independent officer to have his specialized knowledge, perception, etc. as a certified public accountant contribute to our auditing. Also, he met the independence standards set by the stock exchange and there is no risk of a conflict of interest with general shareholders

Corporate Officers —

Masahiko Sato Kazuhiro Ikai

Toshiki Nogami Taketoshi Sakurai

Toshiki Akita **Motoyasu Makino**

Koki Imaeda Katsuyuki Imaeda

Koichiro Yamaqishi Yoshihiro Kondo

BOD = Board of Directors

NC = Nominating Committee

CC = Compensation Committee ASB = Audit & Supervisory Board

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