

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



May 15, 2026

Company name: TOKAI RIKA CO., LTD.
 Name of representative: Hiroyoshi Ninoyu, Representative Director and President
 (Securities code: 6995; Tokyo and Nagoya Stock Exchanges)
 Inquiries: Hiroaki Shimizu, General Manager, Finance & Accounting Division
 (Telephone: +81-587-95-5211)

Matters Concerning Controlling Shareholder, Etc.

TOKAI RIKA CO., LTD (the “Company”) hereby announces that, with regard to Toyota Motor Corporation, which is an “other affiliated company” as defined in the Regulation on Financial Statements of the Company, the matters concerning controlling shareholders, etc. are as described below.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company) or other affiliated company

(As of March 31, 2026)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
Toyota Motor Corporation	Other affiliated company	34.3	-	34.3	<ul style="list-style-type: none"> • Prime market of Tokyo Stock Exchange, Inc. • Premier market of Nagoya Stock Exchange, Inc. • New York Stock Exchange (U.S.) • London Stock Exchange (U.K.)

2. Positioning of the Company in the corporate group centering on the parent company, etc. and the relationships between the Company and the parent company, etc.

Toyota Motor Corporation (TMC) held 34.3% of the Company's total voting rights. The Company is a TMC affiliate accounted for by the equity method.

The company sells various automotive parts to TMC and its group companies (TMC group). Our sales to TMC group accounted for 66.1% of our net sales.

3. Limitations, risks and benefits from an operational standpoint of belonging to the corporate group of the parent company, etc.

TMC held 34.4% of the Company's total voting rights. The Company has no negative conditions and limitations from TMC, such as approval matters for conducting business activities.

TMC group is a large and stable customer of the Company. The sales to TMC group accounted for 66.1% of our net sales, so their sales could have an impact on the Company's business results.

4. Policy and measures to achieve a certain degree of independence from the parent company, etc.

Although the high percentage of our revenue to TMC group, the Company sells various automotive parts to MC group after conducting our own R&D, production, and sales activities. As is the case with other business partners, the terms and conditions of transactions with TMC group are determined through negotiations with each TMC group's company. The Company keeps the independency on business without any limitations from TMC.

5. Matters Related to Transactions with Controlling Shareholders, etc.

Relation		Transaction		Trade Amount	Account	Balance
Concurrent directors, etc.	Business Relationship					
Part-time 1 Turnover 1	Customer	Operating Transaction	Selling auto motive parts	139,195Mil	Electronically recorded monetary claims-operation	4,862 Mil
					Account Receivable	15,723 Mil