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30-Jul, 2026

# FY2027 Consolidated Financial Results (Ended June 30)

TOKAI RIKA CO., LTD

(Code No. : 6995)

## Ⅰ. Summary of consolidated financial results

### 1．Consolidated performance (cumulative)

(Unit : ¥bn, (): composition%)

| | June 30,2025 (Three Months) | | June 30,2026 (Three Months) | | Change | Change (%) | March 31,2027 (Annual Forecast) | | Change | Change (%) |
|---|---|---|---|---|---|---|---|---|---|---|
| Net Sales | 152.6 | (100.0) | ☆ 165.2 | (100.0) | 12.6 | 8.2 | ☆ 650.0 | (100.0) | 5.3 | 0.8 |
| Operating profit | 7.8 | (5.1) | 7.6 | (4.6) | -0.2 | -2.0 | 30.0 | (4.6) | -5.6 | -15.8 |
| Ordinary profit | 9.4 | (6.2) | 8.8 | (5.4) | -0.6 | -5.9 | 33.0 | (5.1) | -10.7 | -24.6 |
| Extraordinary Income/Loss | 0.0 | – | – | – | – | – | – | – | – | – |
| Profit attributable to owners of parent | 5.1 | (3.4) | 4.5 | (2.7) | -0.6 | -12.6 | 20.0 | (3.1) | -9.4 | -32.1 |
| FX Rate | | | | | | | | | | |
| U S $ | | ¥145 | | ¥159 | | ¥14 | | ¥152 | | ¥3 |
| E u r o | | ¥161 | | ¥183 | | ¥22 | | ¥177 | | ¥4 |
| Basic earnings per share | | ¥60.90 | | ¥53.15 | | ¥-7.75 | | ¥234.79 | | ¥-111.53 |
| Return on equity | | 1.6 % | | 1.3 % | | -0.3 % | | 5.7 % | | -3.3 % |
| Dividend per share | | – | | – | | – | | ¥120.00 | | ¥5.00 |
| Dividend on shareholders' equity(Consolidated) | | – | | – | | – | | 3.6 % | | 0.0 % |
| Payout ratio (Consolidated) | | – | | – | | – | | 51.1 % | | 17.9 % |
| Number of consolidated subsidiaries | | 37 | | 37 | | – | | 37 | | – |
| Number of equity-method affiliates | | 5 | | 5 | | – | | 5 | | – |
| Capital investments | | 3.7 | | 1.7 | | -2.0 | | 33.0 | | 0.4 |
| Depreciation | | 5.2 | | 5.9 | | 0.7 | | 25.0 | | 1.7 |

Jul-Mar FX rate: ¥150/$ ¥175/€　☆ indicate highest record

### 2．Sales Breakdown

（1）Sales by Customers (Unit : ¥bn, (): composition%)

| | June 30,2025 (25.4.1-25.6.30) | | June 30,2026 (26.4.1-26.6.30) | | Change | Change (%) |
|---|---|---|---|---|---|---|
| Toyota | 102.0 | (66.8) | 109.9 | (66.5) | 7.9 | 7.7 |
| Toyota-related | 11.7 | (7.7) | 12.8 | (7.7) | 1.1 | 9.2 |
| Ford | 6.4 | (4.2) | 6.4 | (3.9) | 0.0 | 1.0 |
| Suzuki | 5.2 | (3.5) | 5.9 | (3.6) | 0.7 | 13.1 |
| Subaru | 6.4 | (4.2) | 5.8 | (3.6) | -0.6 | -9.0 |
| Isuzu | 1.3 | (0.9) | 1.6 | (1.0) | 0.3 | 18.8 |
| Mitsubishi | 1.1 | (0.8) | 1.2 | (0.7) | 0.1 | 1.8 |
| Mazda | 1.0 | (0.7) | 1.1 | (0.7) | 0.1 | 11.7 |
| Others | 17.1 | (11.2) | 20.2 | (12.3) | 3.1 | 18.1 |
| Total | 152.6 | (100.0) | 165.2 | (100.0) | 12.6 | 8.2 |

（2）Sales By Products (Unit : ¥bn, (): composition%)

| | June 30,2025 (25.4.1-25.6.30) | | June 30,2026 (26.4.1-26.6.30) | | Change | Change (%) |
|---|---|---|---|---|---|---|
| HMI Products | 59.8 | (39.2) | 64.3 | (38.9) | 4.5 | 7.6 |
| Smart System | 22.5 | (14.7) | 26.3 | (15.9) | 3.8 | 17.1 |
| Seatbelt | 21.2 | (13.9) | 23.4 | (14.2) | 2.2 | 10.7 |
| Shift Lever | 17.9 | (11.8) | 18.9 | (11.4) | 1.0 | 5.2 |
| Key Lock | 7.4 | (4.9) | 6.8 | (4.1) | -0.6 | -8.4 |
| Car Mirror | 4.4 | (2.9) | 4.3 | (2.7) | -0.1 | -0.3 |
| Connector | 2.8 | (1.9) | 3.2 | (2.0) | 0.4 | 12.5 |
| Steering Wheel | 1.9 | (1.3) | 0.9 | (0.6) | -1.0 | -52.0 |
| Agricultural&Construction Machinery | 4.6 | (3.0) | 4.6 | (2.8) | 0.0 | 0.6 |
| Others | 9.7 | (6.4) | 12.0 | (7.4) | 2.3 | 23.5 |
| Total | 152.6 | (100.0) | 165.2 | (100.0) | 12.6 | 8.2 |

### 3. Factors affecting operating profit

| Factors | Amount(¥bn) |
|---|---|
| (Increased factors) | |
| ・Production volume | 0.3 |
| ・Forex | 2.0 |
| ・Cost reduction | 1.3 |
| ・Others | 1.3 |
| Total | 4.9 |
| (Decreased factors) | |
| ・Selling prices | 0.8 |
| ・Material price | 2.7 |
| ・Fixed cost | 1.6 |
| Total | 5.1 |
| Net operating profit Decrease | -0.2 |

### 4．Sales/operating profit by region

(Unit : ¥bn, (): composition%)

| | | June 30,2025 (25.4.1-25.6.30) | | June 30,2026 (26.4.1-26.6.30) | | Change | Change (%) |
|---|---|---|---|---|---|---|---|
| Sales | Japan | 75.3 | (49.3) | 82.5 | (49.9) | 7.2 | 9.6 |
| | Americas | 43.5 | (28.5) | 47.8 | (29.0) | 4.3 | 10.0 |
| | Asia | 46.1 | (30.2) | 48.6 | (29.4) | 2.5 | 5.6 |
| | Others | 11.8 | (7.8) | 13.2 | (8.0) | 1.4 | 11.4 |
| | Adjustment | -24.1 | (-15.8) | -27.0 | (-16.3) | -2.9 | – |
| | Total | 152.6 | (100.0) | 165.2 | (100.0) | 12.6 | 8.2 |
| Operating Profit | Japan | -1.8 | (-23.5) | -1.4 | (-19.4) | 0.4 | – |
| | Americas | 2.8 | (36.8) | 2.2 | (29.6) | -0.6 | -21.1 |
| | Asia | 5.7 | (73.8) | 6.1 | (79.7) | 0.4 | 5.9 |
| | Others | 0.9 | (12.4) | 1.2 | (16.4) | 0.3 | 30.0 |
| | Adjustment | 0.0 | (0.5) | -0.4 | (-6.3) | -0.4 | – |
| | Total | 7.8 | (100.0) | 7.6 | (100.0) | -0.2 | -2.0 |

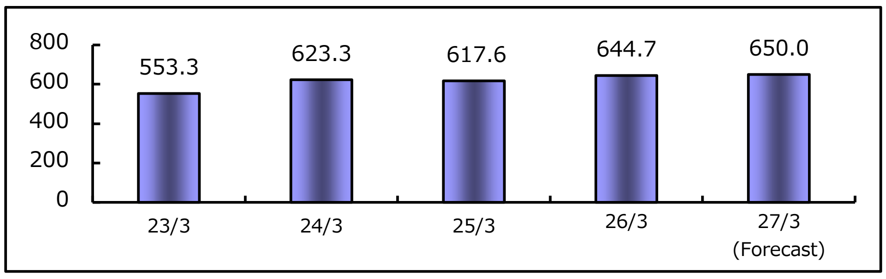
## 5. Balance sheet

(Unit : ¥bn)

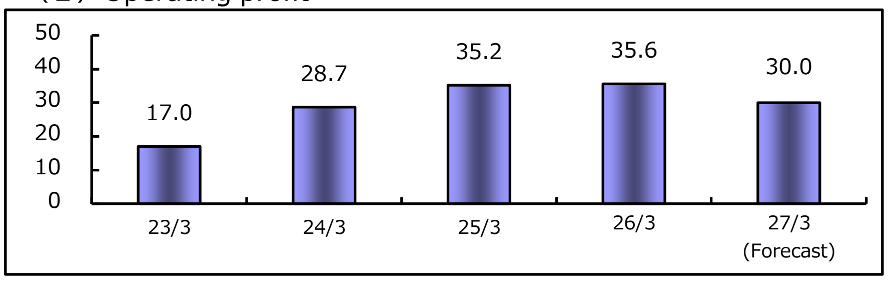
| Assets | | | | Liabilities and Equity | | | |
|---|---|---|---|---|---|---|---|
| Account | As of March 31,2026 | As of June 30,2026 | Changes | Account | As of March 31,2026 | As of June 30,2026 | Changes |
| **Current assets** | **313.6** | **313.0** | **-0.6** | **Current liabilities** | **124.7** | **137.4** | **12.7** |
| Cash and deposits | 80.9 | 91.1 | 10.2 | Accounts payable | 53.4 | 51.5 | -1.9 |
| Notes and accounts receivable | 84.9 | 82.1 | -2.8 | Electronically recorded obligations-operating | 1.3 | 1.5 | 0.2 |
| Electronically recorded monetary claims-operating | 10.7 | 10.3 | -0.4 | Current portion of bonds payable | – | 10.0 | 10.0 |
| Marketable securities | 36.8 | 28.1 | -8.7 | Other current liabilities | 69.9 | 74.4 | 4.5 |
| Inventories | 82.9 | 83.6 | 0.7 | **Non-current liabilities** | **52.0** | **42.1** | **-9.9** |
| Other current assets | 17.1 | 17.6 | 0.5 | Bonds | 10.0 | – | **-10.0** |
| | | | | Other non-current liabilities | 42.0 | 42.1 | 0.1 |
| | | | | (Total liabilities) | 176.8 | 179.6 | 2.8 |
| **Non-current assets** | **234.6** | **240.2** | **5.6** | **Shareholders' equity** | **283.1** | **282.8** | **-0.3** |
| Tangible non-current assets | 135.3 | 140.6 | 5.3 | **Accumulated other comprehensive income** | **64.5** | **66.4** | **1.9** |
| Intangible non-current assets | 5.1 | 5.2 | 0.1 | **Non-controlling interests** | **23.7** | **24.3** | **0.6** |
| Investments and other assets | 94.2 | 94.3 | 0.1 | (Total equity) | 371.5 | 373.6 | 2.1 |
| **Total** | **548.3** | **553.3** | **5.0** | **Total** | **548.3** | **553.3** | **5.0** |

## 6. Trends in key consolidated figures

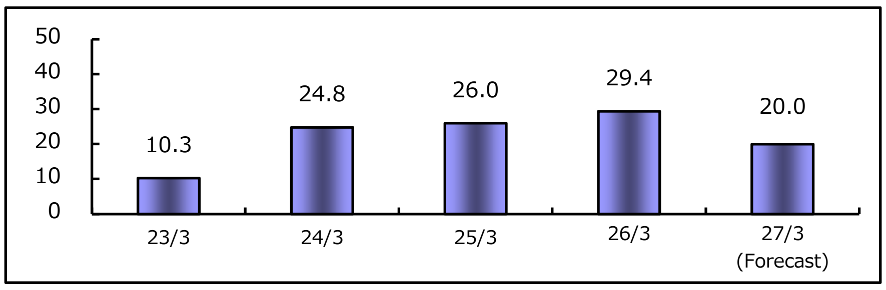
(1) Sales (Unit : ¥bn)



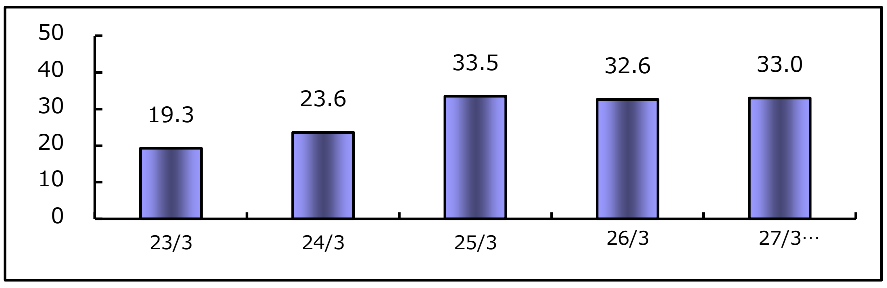

(2) Operating profit (Unit : ¥bn)



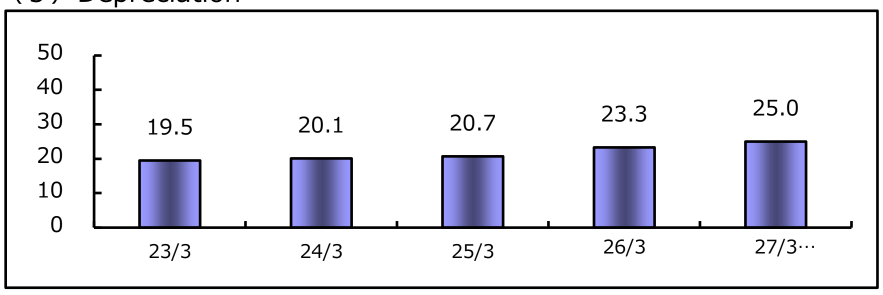

(3) Profit attributable to owners of parent (Unit : ¥bn)



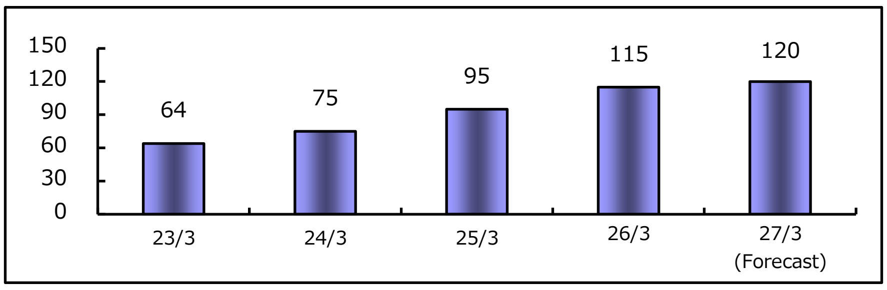

(4) Capital investments (Unit : ¥bn)




(5) Depreciation (Unit : ¥bn)




(6) Dividend Per Share (Unit : ¥)




## Ⅱ. Summary of non-consolidated financial results

(Unit : ¥bn, (): composition%)

| | June 30,2025 (Three Months) | | June 30,2026 (Three Months) | | Change | Change (%) |
|---|---|---|---|---|---|---|
| Net Sales | 64.9 | (100.0) | 71.2 | (100.0) | 6.3 | 9.8 |
| Operating profit | -2.0 | (-3.1) | -2.0 | (-2.9) | -0.0 | – |
| Ordinary profit | -0.3 | (-0.6) | 6.8 | (9.7) | 7.1 | – |
| Extraordinary Income/Loss | -0.0 | – | – | – | – | – |
| Net profit | -0.8 | (-1.4) | 5.8 | (8.1) | 6.6 | – |
| Basic earnings per share | | ¥-10.42 | | ¥68.14 | | ¥78.56 |
| Return on equity | | -0.5 % | | 2.9 % | | 3.4 % |
| Capital investments | | 3.0 | | 1.0 | | -2.0 |
| Depreciation | | 2.0 | | 2.4 | | 0.4 |