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2-February, 2026

# FY2026 3rd Quarter Consolidated Financial Results (Ended December 31)

TOKAI RIKA CO., LTD

(Code No. : 6995)

## Ⅰ. Summary of consolidated financial results

### 1. Consolidated performance (cumulative)

☆ indicate highest record

(Unit : ¥bn, (): composition%)

| | December 31,2024 (Nine Months) | | December 31,2025 (Nine Months) | | Change | Change (%) | March 31,2026 (Annual Forecast) | | Change | Change (%) |
|---|---|---|---|---|---|---|---|---|---|---|
| Net Sales | 459.4 | (100.0) | ☆ 479.6 | (100.0) | 20.2 | 4.4 | ☆ 640.0 | (100.0) | 22.4 | 3.6 |
| Operating profit | 27.6 | (6.0) | 29.5 | (6.2) | 1.9 | 7.2 | 34.0 | (5.3) | -1.4 | -4.1 |
| Ordinary profit | 27.5 | (6.0) | 36.5 | (7.6) | 9.0 | 32.6 | 39.0 | (6.1) | 4.6 | 13.1 |
| Extraordinary Income/Loss | ※1 5.7 | – | ※2 2.4 | – | -3.3 | – | 2.4 | – | -3.1 | – |
| Profit attributable to owners of parent | 22.6 | (4.9) | 26.5 | (5.5) | 3.9 | 16.9 | ☆ 29.0 | (4.5) | 1.2 | 4.3 |
| FX Rate | | | | | | | | | | |
| U S $ | ¥151 | | ¥148 | | ¥-3 | | ¥147 | | ¥-4 | |
| E u r o | ¥163 | | ¥170 | | ¥7 | | ¥171 | | ¥10 | |
| Basic earnings per share | ¥267.95 | | ¥311.46 | | ¥43.51 | | ¥340.78 | | ¥12.44 | |
| Return on equity | 7.0 % | | 8.0 % | | 1.0 % | | 8.8 % | | 0.0 % | |
| Basic earnings per share | – | | – | | – | | ¥105.00 | | ¥10.00 | |
| Dividend on shareholders' equity(Consolidated) | – | | – | | – | | 3.2 % | | 0.1 % | |
| Payout ratio (Consolidated) | – | | – | | – | | 30.8 % | | 1.9 % | |
| Number of consolidated subsidiaries | 38 | | 37 | | ※3 -1 | | 37 | | -1 | |
| Number of equity-method affiliates | 5 | | 5 | | – | | 5 | | – | |
| Capital investments | 17.3 | | 20.3 | | 3.0 | | 35.0 | | 1.4 | |
| Depreciation | 15.4 | | 16.8 | | 1.4 | | 23.0 | | 2.3 | |

※1 : Gain on sales of investment securities +¥5.4bn, Gain on sales of fixed assets +¥0.7bn, Loss on valuation of fixed assets and others ▲¥0.4bn,

※2 : Gain on sales of investment securities +¥2.5bn ※3 : SANDEN SCIENCE AND TECHNOLOGY(SHENZHEN) CO.,LTD. was dissolved in June 2025.

Jan-Mar FX rate: ¥145/$ ¥175/€

### 2. Sales Breakdown

(1) Sales by Customers

(Unit : ¥bn, (): composition%)

| | December 31,2024 (24.4.1-24.12.31) | | December 31,2025 (25.4.1-25.12.31) | | Change | Change (%) |
|---|---|---|---|---|---|---|
| Toyota | 303.4 | (66.0) | 318.7 | (66.5) | 15.3 | 5.1 |
| Toyota-related | 35.5 | (7.7) | 38.6 | (8.0) | 3.1 | 8.6 |
| Subaru | 19.5 | (4.2) | 18.5 | (3.9) | -1.0 | -5.2 |
| Suzuki | 16.9 | (3.7) | 17.6 | (3.7) | 0.7 | 4.0 |
| Ford | 17.9 | (3.9) | 17.5 | (3.7) | -0.4 | -2.1 |
| Mazda | 3.4 | (0.7) | 3.6 | (0.8) | 0.2 | 7.8 |
| Mitsubishi | 3.7 | (0.8) | 3.6 | (0.8) | -0.1 | -2.5 |
| Others | 58.8 | (13.0) | 61.1 | (12.6) | 2.3 | 4.0 |
| Total | 459.4 | (100.0) | 479.6 | (100.0) | 20.2 | 4.4 |

(2) Sales By Products

(Unit : ¥bn, (): composition%)

| | December 31,2024 (24.4.1-24.12.31) | | December 31,2025 (25.4.1-25.12.31) | | Change | Change (%) |
|---|---|---|---|---|---|---|
| HMI Products | 177.9 | (38.7) | 184.8 | (38.5) | 6.9 | 3.9 |
| Smart System | 67.6 | (14.7) | 71.2 | (14.9) | 3.6 | 5.4 |
| Seatbelt | 62.7 | (13.7) | 64.9 | (13.6) | 2.2 | 3.5 |
| Shift Lever | 52.9 | (11.5) | 53.6 | (11.2) | 0.7 | 1.5 |
| Key Lock | 22.3 | (4.9) | 22.5 | (4.7) | 0.2 | 1.3 |
| Car Mirror | 11.9 | (2.6) | 14.0 | (2.9) | 2.1 | 17.2 |
| Connector | 8.7 | (1.9) | 9.2 | (1.9) | 0.5 | 4.8 |
| Steering Wheel | 7.3 | (1.6) | 5.9 | (1.2) | -1.4 | -19.0 |
| Agricultural&Construction Machinery | 13.0 | (2.8) | 13.7 | (2.9) | 0.7 | 5.2 |
| Others | 34.7 | (7.6) | 39.2 | (8.2) | 4.5 | 13.2 |
| Total | 459.4 | (100.0) | 479.6 | (100.0) | 20.2 | 4.4 |

### 3. Factors affecting operating profit

| Factors | Amount(¥bn) |
|---|---|
| (Increased factors) | |
| ・Production volume | 4.0 |
| ・Cost reduction | 4.3 |
| ・Others | 2.5 |
| Total | 10.8 |
| (Decreased factors) | |
| ・Forex | 0.1 |
| ・Selling prices | 0.5 |
| ・Material price | 1.0 |
| ・Fixed cost | 7.3 |
| Total | 8.9 |
| Net operating profit increase | 1.9 |

### 4. Sales/operating profit by region

(Unit : ¥bn, (): composition%)

| | | December 31,2024 (24.4.1-24.12.31) | | December 31,2025 (25.4.1-25.12.31) | | Change | Change (%) |
|---|---|---|---|---|---|---|---|
| Sales | Japan | 227.6 | (49.5) | 241.6 | (50.4) | 14.0 | 6.2 |
| | Americas | 121.5 | (26.4) | 131.2 | (27.4) | 9.7 | 8.0 |
| | Asia | 145.7 | (31.7) | 145.6 | (30.4) | -0.1 | -0.1 |
| | Others | 37.0 | (8.1) | 36.4 | (7.6) | -0.6 | -1.7 |
| | Adjustment | -72.4 | (-15.7) | -75.2 | (-15.8) | -2.8 | – |
| | Total | 459.4 | (100.0) | 479.6 | (100.0) | 20.2 | 4.4 |
| Operating Profit | Japan | 0.3 | (1.2) | 0.2 | (0.8) | -0.1 | -30.9 |
| | Americas | 5.9 | (21.4) | 7.8 | (26.6) | 1.9 | 33.1 |
| | Asia | 18.2 | (66.2) | 18.7 | (63.5) | 0.5 | 2.7 |
| | Others | 2.8 | (10.1) | 3.2 | (10.8) | 0.4 | 14.6 |
| | Adjustment | 0.2 | (1.1) | -0.4 | (-1.7) | -0.6 | – |
| | Total | 27.6 | (100.0) | 29.5 | (100.0) | 1.9 | 7.2 |

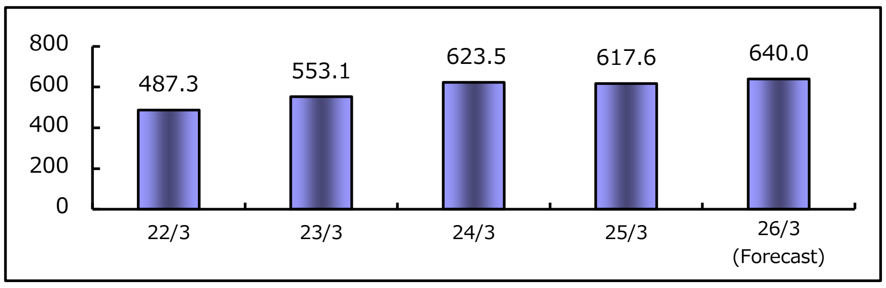
## 5．Balance sheet

(Unit：¥bn)

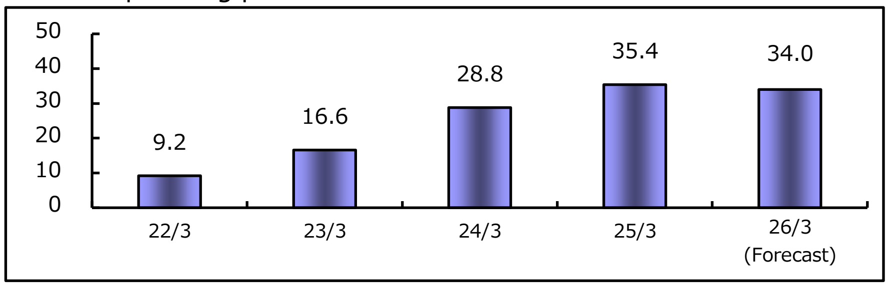
| Assets | | | | Liabilities and Equity | | | |
|---|---|---|---|---|---|---|---|
| Account | As of March 31,2025 | As of December 31,2025 | Changes | Account | As of March 31,2025 | As of December 31,2025 | Changes |
| **Current assets** | **285.5** | **296.6** | **11.1** | **Current liabilities** | **131.1** | **116.9** | **-14.2** |
| Cash and deposits | 75.0 | 83.7 | 8.7 | Notes and accounts payable | 51.3 | 48.8 | -2.5 |
| Notes and accounts receivable | 81.7 | 74.9 | -6.8 | Electronically recorded obligations-operating | 9.6 | 4.0 | -5.6 |
| Electronically recorded monetary claims-operating | 11.8 | 14.3 | 2.5 | Other current liabilities | 70.2 | 64.1 | -6.1 |
| Marketable securities | 23.1 | 24.1 | 1.0 | **Non-current liabilities** | **41.8** | **42.7** | **0.9** |
| Inventories | 77.3 | 84.0 | 6.7 | Bonds payable | 10.0 | 10.0 | - |
| Other current assets | 16.3 | 15.3 | -1.0 | Other non-current liabilities | 31.8 | 32.7 | 0.9 |
| | | | | (Total liabilities) | 173.0 | 159.7 | -13.3 |
| **Non-current assets** | **225.4** | **230.3** | **4.9** | **Shareholders' equity** | **270.5** | **288.2** | **17.7** |
| Tangible non-current assets | 123.5 | 135.5 | 12.0 | **Accumulated other comprehensive income** | **45.5** | **55.8** | **10.3** |
| Intangible non-current assets | 4.4 | 4.7 | 0.3 | **Non-controlling interests** | **21.8** | **23.0** | **1.2** |
| Investments and other assets | 97.3 | 90.0 | -7.3 | (Total equity) | 337.8 | 367.2 | 29.4 |
| **Total** | **510.9** | **526.9** | **16.0** | **Total** | **510.9** | **526.9** | **16.0** |

## 6．Trends in key consolidated figures

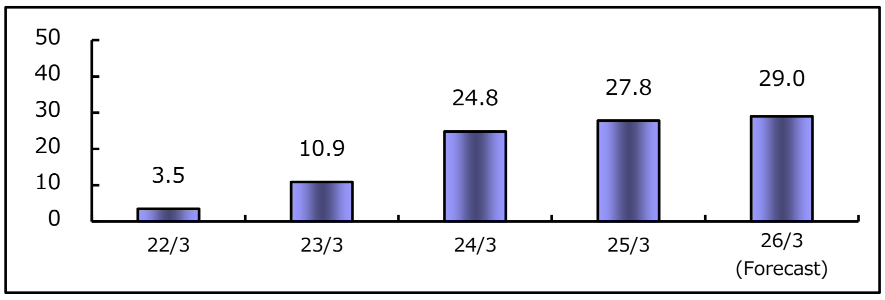
（1）Sales (Unit：¥bn)



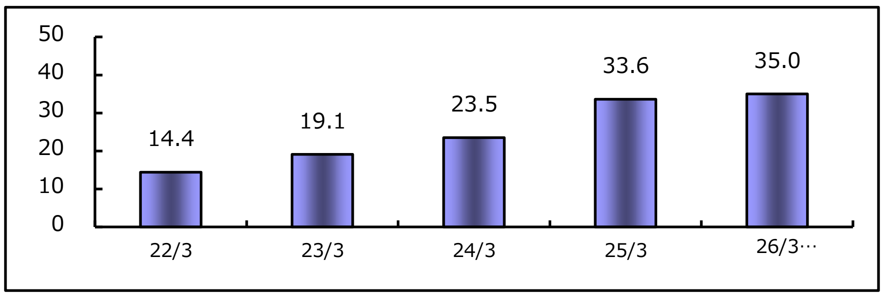

（2）Operating profit (Unit：¥bn)



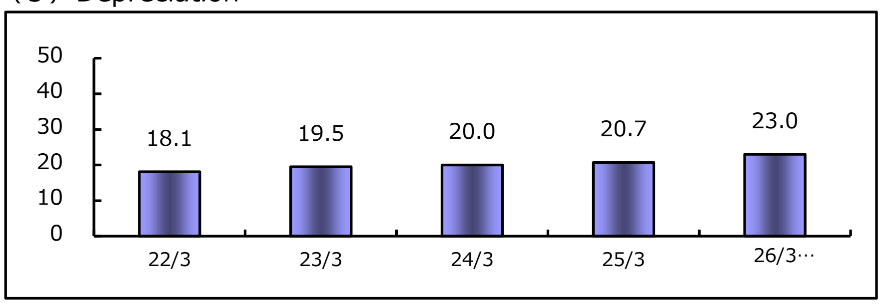

（3）Profit attributable to owners of parent (Unit：¥bn)



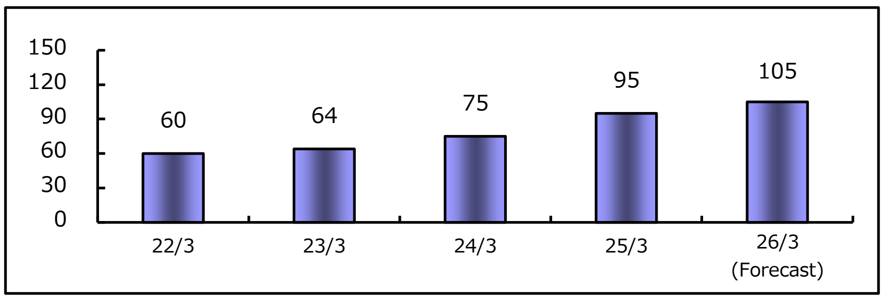

（4）Capital investments (Unit：¥bn)




（5）Depreciation (Unit：¥bn)




（6）Dividend Per Share (Unit：¥)




## Ⅱ．Summary of non-consolidated financial results

(Unit：¥bn, (): composition%)

| | December 31,2024 (Nine Months) | | December 31,2025 (Nine Months) | | Change | Change (%) |
|---|---|---|---|---|---|---|
| Net Sales | 198.0 | (100.0) | 209.9 | (100.0) | 11.9 | 6.0 |
| Operating profit | -0.8 | (-0.4) | -1.5 | (-0.8) | -0.7 | – |
| Ordinary profit | 24.8 | (12.6) | 25.4 | (12.1) | 0.6 | 2.3 |
| Extraordinary Income/Loss | ※1 5.0 | – | ※2 3.4 | – | -1.6 | – |
| Net profit | 26.8 | (13.5) | 25.5 | (12.2) | -1.3 | -4.7 |
| Basic earnings per share | ¥317.01 | | ¥300.34 | | | ¥-16.67 |
| Return on equity | 14.1 % | | 12.7 % | | | -1.4 % |
| Capital investments | 5.7 | | 12.9 | | | 7.2 |
| Depreciation | 5.5 | | 7.1 | | | 1.6 |

※1 : Gain on sales of investment securities +¥5.4bn, Loss on valuation of fixed assets and others ▲¥0.4bn,

※2 : Gain on sales of investment securities +¥2.5bn, Gain on sales of Nishibiwajima-plant site +¥0.9bn, and others