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30-October, 2025

FY2026 2nd Quarter Consolidated Financial Results (Ended September 30)

TOKAI RIKA CO., LTD
(Code No. : 6995)

Ⅰ. Summary of consolidated financial results

☆ indicate highest record

1. Consolidated performance (cumulative)

(Unit : ¥bn, (): composition%)

	September 30,2024 (Six Months)		September 30,2025 (Six Months)		Change	Change (%)	March 31,2026 (Annual Forecast)		Change	Change (%)
Net Sales	303.9	(100.0)	☆ 314.8	(100.0)	10.9	3.6	620.0	(100.0)	2.4	0.4
Operating profit	18.5	(6.1)	20.0	(6.4)	1.5	8.3	29.0	(4.7)	-6.4	-18.2
Ordinary profit	14.5	(4.8)	23.9	(7.6)	9.4	64.7	34.0	(5.5)	-0.4	-1.4
Extraordinary Income/Loss	※1 2.8	–	※2 2.4	–	-0.4	–	2.4	–	-3.1	–
Profit attributable to owners of parent	10.6	(3.5)	18.5	(5.9)	7.9	73.6	26.0	(4.2)	-1.8	-6.5
FX Rate										
U S $	¥153		¥145		¥-8		¥143		¥-8	
E u r o	¥164		¥166		¥2		¥163		¥1	
Basic earnings per share	¥126.00		¥217.48		¥91.48		¥305.52		¥-22.82	
Return on equity	3.4 %		5.7 %		2.3 %		8.0 %		-0.8 %	
Basic earnings per share	¥45.00		¥55.00		¥10.00		¥105.00		¥10.00	
Dividend on shareholders' equity(Consolidated)	–		–		–		3.2 %		0.1 %	
Payout ratio (Consolidated)	35.7 %		25.3 %		-10.4 %		34.4 %		5.5 %	
Number of consolidated subsidiaries	39		37		※3 -2		37		-1	
Number of equity-method affiliates	5		5		–		5		–	
Capital investments	12.5		11.0		-1.5		35.0		1.4	
Depreciation	10.2		10.7		0.5		23.0		2.3	

※1 : Gain on sales of investment securities +¥2.3bn, Gain on sales of fixed assets +¥0.7bn, Loss on valuation of fixed assets ▲¥0.3bn,
※2 : Gain on sales of investment securities +¥2.5bn ※3 : TRIN Inc. (subsidiary in USA) was dissolved in November 2024,
SANDEN SCIENCE AND TECHNOLOGY(SHENZHEN) CO.,LTD. (subsidiary in China) was dissolved in June 2025.

Oct-Mar FX rate: ¥140/$ ¥160/€

2. Sales Breakdown

(1) Sales by Customers (Unit : ¥bn, (): composition%)

	September 30,2024 (24.4.1-24.9.30)		September 30,2025 (25.4.1-25.9.30)		Change	Change (%)
Toyota	200.7	(66.1)	208.6	(66.3)	7.9	3.9
Toyota-related	23.1	(7.6)	24.7	(7.9)	1.6	7.0
Subaru	12.9	(4.3)	12.6	(4.0)	-0.3	-2.6
Ford	12.2	(4.0)	12.2	(3.9)	0.0	0.4
Suzuki	11.0	(3.6)	11.3	(3.6)	0.3	2.1
Mazda	2.2	(0.7)	2.5	(0.8)	0.3	13.3
Mitsubishi	2.4	(0.8)	2.4	(0.8)	0.0	1.0
Others	39.0	(12.9)	40.1	(12.7)	1.1	2.8
Total	303.9	(100.0)	314.8	(100.0)	10.9	3.6

(2) Sales By Products (Unit : ¥bn, (): composition%)

	September 30,2024 (24.4.1-24.9.30)		September 30,2025 (25.4.1-25.9.30)		Change	Change (%)
HMI Products	117.8	(38.8)	121.5	(38.6)	3.7	3.2
Smart System	44.6	(14.7)	46.1	(14.7)	1.5	3.3
Seatbelt	41.0	(13.5)	43.1	(13.7)	2.1	5.0
Shift Lever	35.0	(11.5)	35.9	(11.4)	0.9	2.7
Key Lock	15.0	(4.9)	15.2	(4.9)	0.2	1.8
Car Mirror	7.9	(2.6)	9.1	(2.9)	1.2	14.8
Connector	5.6	(1.9)	6.0	(1.9)	0.4	7.1
Steering Wheel	5.1	(1.7)	3.9	(1.3)	-1.2	-22.2
Agricultural&Construction Machinery	8.6	(2.9)	9.1	(2.9)	0.5	5.1
Others	22.9	(7.5)	24.4	(7.7)	1.5	6.3
Total	303.9	(100.0)	314.8	(100.0)	10.9	3.6

3. Factors affecting operating profit

Factors	Amount(¥bn)
(Increased factors)	
・Production volume	4.0
・Material price	0.2
・Cost reduction	2.9
・Others	1.5
Total	8.6
(Decreased factors)	
・Forex	0.9
・Selling prices	1.2
・Fixed cost	5.0
Total	7.1
Net operating profit increase	1.5

4. Sales/operating profit by region

(Unit : ¥bn, (): composition%)

		September 30,2024 (24.4.1-24.9.30)		September 30,2025 (25.4.1-25.9.30)		Change	Change (%)
Sales	Japan	149.3	(49.1)	157.9	(50.2)	8.6	5.8
	Americas	82.6	(27.2)	87.1	(27.7)	4.5	5.5
	Asia	94.6	(31.1)	96.0	(30.5)	1.4	1.5
	Others	25.1	(8.3)	23.6	(7.5)	-1.5	-5.8
	Adjustment	-47.7	(-15.7)	-50.0	(-15.9)	-2.3	–
	Total	303.9	(100.0)	314.8	(100.0)	10.9	3.6
Operating Profit	Japan	0.5	(3.1)	1.2	(6.3)	0.7	2.2times
	Americas	4.0	(21.7)	4.9	(24.5)	0.9	22.2
	Asia	11.5	(62.2)	12.1	(60.5)	0.6	5.4
	Others	1.8	(10.1)	1.9	(9.7)	0.1	3.5
	Adjustment	0.5	(2.9)	-0.2	(-1.0)	-0.7	–
	Total	18.5	(100.0)	20.0	(100.0)	1.5	8.3

5．Balance sheet

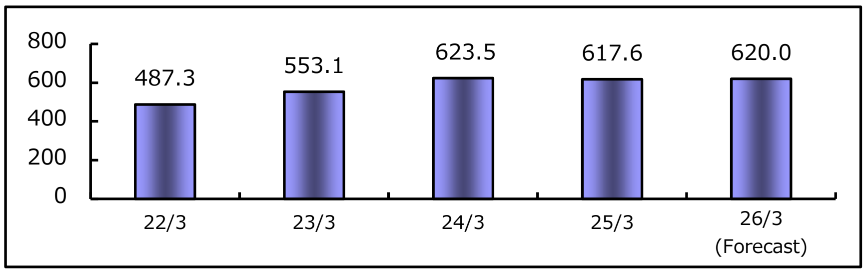
(Unit：¥bn)

Assets				Liabilities and Equity			
Account	As of September 30,2024	As of September 30,2025	Changes	Account	As of September 30,2024	As of September 30,2025	Changes
Current assets	**285.5**	**305.1**	**19.6**	**Current liabilities**	**131.1**	**130.9**	**-0.2**
Cash and deposits	75.0	79.9	4.9	Notes and accounts payable	51.3	54.4	3.1
Notes and accounts receivable	81.7	83.5	1.8	Electronically recorded obligations-operating	9.6	9.2	-0.4
Electronically recorded monetary claims-operating	11.8	11.9	0.1	Other current liabilities	70.2	67.3	-2.9
Marketable securities	23.1	35.2	12.1	**Non-current liabilities**	**41.8**	**42.4**	**0.6**
Inventories	77.3	79.2	1.9	Bonds payable	10.0	10.0	-
Other current assets	16.3	15.2	-1.1	Other non-current liabilities	31.8	32.4	0.6
				(Total liabilities)	173.0	173.4	0.4
Non-current assets	**225.4**	**222.7**	**-2.7**	**Shareholders' equity**	**270.5**	**284.9**	**14.4**
Tangible non-current assets	123.5	130.0	6.5	**Accumulated other comprehensive income**	**45.5**	**47.7**	**2.2**
Intangible non-current assets	4.4	4.6	0.2	**Non-controlling interests**	**21.8**	**21.7**	**-0.1**
Investments and other assets	97.3	88.0	-9.3	(Total equity)	337.8	354.4	16.6
Total	**510.9**	**527.9**	**17.0**	**Total**	**510.9**	**527.9**	**17.0**

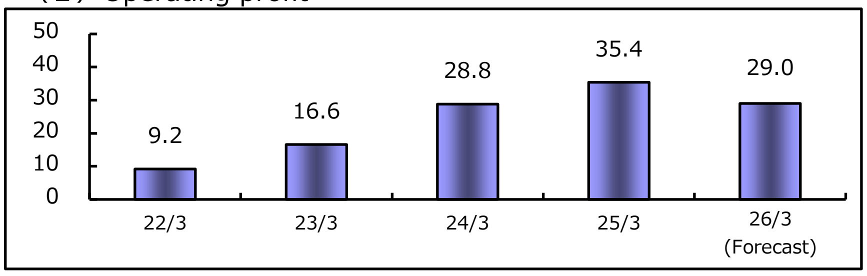
6．Trends in key consolidated figures

(Unit：¥bn)

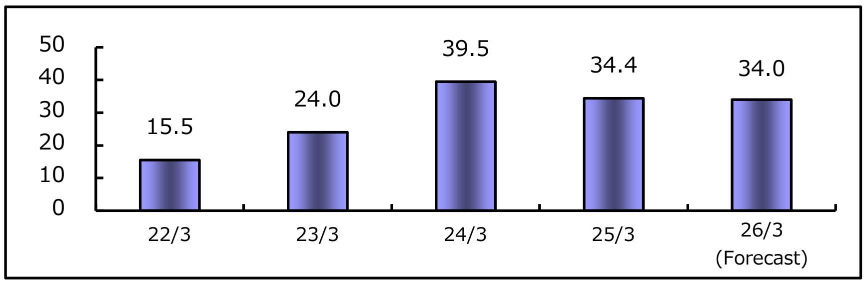
（1）Sales



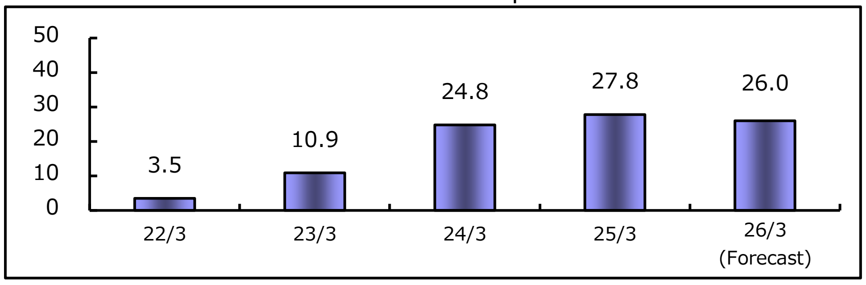
（2）Operating profit



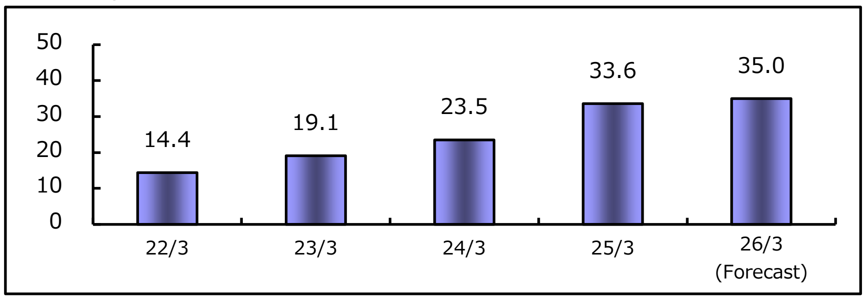
（3）Ordinary profit



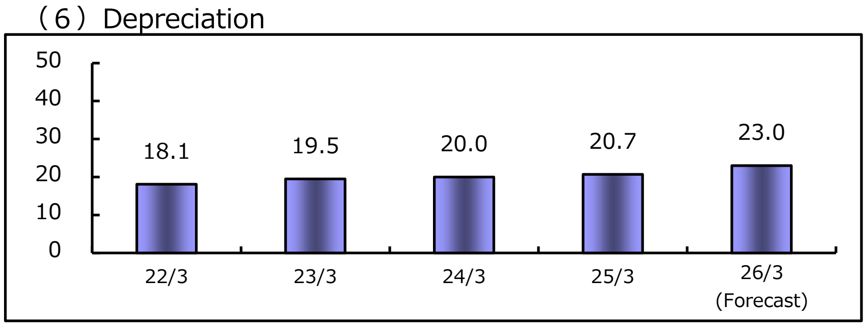
（4）Profit attributable to owners of parent



（5）Capital investments



（6）Depreciation



Ⅱ．Summary of non-consolidated financial results

(Unit：¥bn, (): composition%)

	September 30,2024 (Six Months)		September 30,2025 (Six Months)		Change	Change (%)
Net Sales	129.7	(100.0)	137.2	(100.0)	7.5	5.7
Operating profit	-0.1	(-0.1)	0.2	(0.2)	0.3	–
Ordinary profit	16.2	(12.5)	18.1	(13.2)	1.9	11.6
Extraordinary Income/Loss	※1 2.0	–	※2 3.4	–	1.4	–
Net profit	16.0	(12.4)	19.3	(14.1)	3.3	20.2
Basic earnings per share	¥189.82		¥226.87		¥37.05	
Return on equity	8.6 %		9.7 %		1.1 %	
Capital investments	3.6		6.8		3.2	
Depreciation	3.5		4.4		0.9	

※1：Gain on sales of investment securities +¥2.3bn, Loss on valuation of fixed assets ▲¥0.3bn,

※2：Gain on sales of investment securities +¥2.5bn, Gain on sales of Nishibiwajima-plant site +¥0.9bn