

30-July, 2025

## FY2026 1st Quarter Consolidated Financial Results (Ended June 30)

TOKAI RIKA CO., LTD

(Code No. : 6995)

### I. Summary of consolidated financial results

☆ indicate highest record

#### 1. Consolidated performance (cumulative)

(Unit : ¥bn, ( ): composition%)

	June 30,2024 (Three Months)		June 30,2025 (Three Months)		Change	Change (%)	March 31,2026 (Annual Forecast)		Change	Change (%)
Net Sales	151.9	(100.0)	☆ 152.6	(100.0)	0.7	0.5	580.0	(100.0)	-37.6	-6.1
Operating profit	7.1	(4.7)	7.8	(5.1)	0.7	10.0	20.0	(3.4)	-15.4	-43.6
Ordinary profit	9.1	(6.0)	9.4	(6.2)	0.3	3.2	20.0	(3.4)	-14.4	-42.0
Extraordinary Income/Loss	※1 2.2	—	-0.0	—	-2.2	—	-0.0	—	-5.4	—
Profit attributable to owners of parent	7.5	(5.0)	5.1	(3.4)	-2.4	-31.6	14.0	(2.4)	-13.8	-49.7
FX Rate										
U S \$		¥154		¥145		¥-9		¥135		¥-16
E u r o		¥165		¥161		¥-4		¥155		¥-7
Basic earnings per share		¥89.59		¥60.90		¥-28.69		¥164.55		¥-163.79
Return on equity		2.4 %		1.6 %		-0.8 %		4.4 %		-4.4 %
Basic earnings per share		—		—		—		¥95.00		—
Dividend on shareholders' equity(Consolidated)		—		—		—		3.0 %		-0.1 %
Payout ratio (Consolidated)		—		—		—		57.7 %		28.8 %
Number of consolidated subsidiaries		39		37		※2 -2		37		-1
Number of equity-method affiliates		5		5		—		5		—
Capital investments		4.6		3.7		-0.9		37.0		3.4
Depreciation		5.0		5.2		0.2		22.0		1.3

※1 : Gain on sales of investment securities +¥2.2bn ※2 : TRIN Inc. (subsidiary in USA) was dissolved in November 2024, and SANDEN SCIENCE AND TECHNOLOGY(SHENZHEN) CO.,LTD. (subsidiary in China) was dissolved in June 2025.

#### 2. Sales Breakdown

##### (1) Sales by Customers

(Unit : ¥bn, ( ): composition%)

	June 30,2024 (24.4.1-24.6.30)		June 30,2025 (25.4.1-25.6.30)		Change	Change (%)
Toyota	104.0	(68.5)	102.0	(66.8)	-2.0	-1.9
Toyota-related	10.8	(7.1)	11.7	(7.7)	0.9	8.2
Subaru	6.4	(4.3)	6.4	(4.2)	-0.0	-0.1
Ford	6.2	(4.1)	6.4	(4.2)	0.2	2.9
Suzuki	5.4	(3.6)	5.2	(3.5)	-0.2	-2.6
Mitsubishi	1.0	(0.7)	1.1	(0.8)	0.1	10.4
Mazda	1.1	(0.7)	1.0	(0.7)	-0.1	-4.0
Others	16.7	(11.0)	18.4	(12.1)	1.7	10.3
Total	151.9	(100.0)	152.6	(100.0)	0.7	0.5

##### (2) Sales By Products

(Unit : ¥bn, ( ): composition%)

	June 30,2024 (24.4.1-24.6.30)		June 30,2025 (25.4.1-25.6.30)		Change	Change (%)
HMI Products	59.7	(39.3)	59.8	(39.2)	0.1	0.2
Smart System	22.0	(14.5)	22.5	(14.7)	0.5	2.1
Seatbelt	20.8	(13.7)	21.2	(13.9)	0.4	1.9
Shift Lever	18.0	(11.9)	17.9	(11.8)	-0.1	-0.5
Key Lock	7.7	(5.1)	7.4	(4.9)	-0.3	-3.8
Car Mirror	4.3	(2.9)	4.4	(2.9)	0.0	0.4
Connector	2.7	(1.8)	2.8	(1.9)	0.1	6.9
Steering Wheel	2.6	(1.8)	1.9	(1.3)	-0.7	-25.8
Agricultural&Construction Machinery	4.3	(2.9)	4.6	(3.0)	0.3	5.8
Others	9.3	(6.1)	9.7	(6.4)	0.4	4.3
Total	151.9	(100.0)	152.6	(100.0)	0.7	0.5

#### 3. Factors affecting operating profit

Factors	Amount(¥bn)
(Increased factors)	
•Production volume	2.4
•Material price	1.2
•Cost reduction	1.1
•Others	0.7
Total	5.4
(Decreased factors)	
•Forex	1.0
•Selling prices	1.2
•Fixed cost	2.5
Total	4.7
Net operating profit increase	0.7

#### 4. Sales/operating profit by region

(Unit : ¥bn, ( ): composition%)

		June 30,2024 (24.4.1-24.6.30)		June 30,2025 (25.4.1-25.6.30)		Change	Change (%)
Sales	Japan	71.5	(47.1)	75.3	(49.3)	3.8	5.3
	Americas	44.3	(29.2)	43.5	(28.5)	-0.8	-1.8
	Asia	46.3	(30.5)	46.1	(30.2)	-0.2	-0.6
	Others	13.7	(9.0)	11.8	(7.8)	-1.9	-13.4
	Adjustment	-23.9	(-15.8)	-24.1	(-15.8)	-0.2	—
	Total	151.9	(100.0)	152.6	(100.0)	0.7	0.5
Operating Profit	Japan	-0.3	(-4.8)	-1.8	(-23.5)	-1.5	—
	Americas	0.5	(8.3)	2.8	(36.8)	2.3	4.9 times
	Asia	5.7	(81.4)	5.7	(73.8)	-0.0	-0.3
	Others	1.1	(16.0)	0.9	(12.4)	-0.2	-15.2
	Adjustment	-0.0	(-0.9)	0.0	(0.6)	0.1	—
	Total	7.1	(100.0)	7.8	(100.0)	0.7	10.0

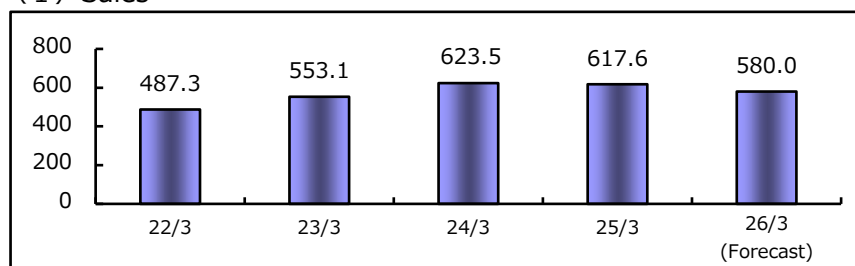
## 5. Balance sheet

(Unit : ¥bn)

Assets				Liabilities and Equity			
Account	As of June 30,2024	As of June 30,2025	Changes	Account	As of June 30,2024	As of June 30,2025	Changes
<b>Current assets</b>	<b>285.5</b>	<b>294.7</b>	<b>9.2</b>	<b>Current liabilities</b>	<b>131.1</b>	<b>132.2</b>	<b>1.1</b>
Cash and deposits	75.0	93.0	18.0	Notes and accounts payable	51.3	49.6	-1.7
Notes and accounts receivable	81.7	78.1	-3.6	Electronically recorded obligations-operating	9.6	10.0	0.4
Electronically recorded monetary claims-operating	11.8	11.3	-0.5	Other current liabilities	70.2	72.5	2.3
Marketable securities	23.1	20.4	-2.7	<b>Non-current liabilities</b>	<b>41.8</b>	<b>43.4</b>	<b>1.6</b>
Inventories	77.3	75.9	-1.4	Bonds payable	10.0	10.0	-
Other current assets	16.3	15.7	-0.6	Other non-current liabilities	31.8	33.4	1.6
<b>Non-current assets</b>	<b>225.4</b>	<b>219.3</b>	<b>-6.1</b>	(Total liabilities)	173.0	175.6	2.6
Tangible non-current assets	123.5	125.6	2.1	<b>Shareholders' equity</b>	<b>270.5</b>	<b>271.6</b>	<b>1.1</b>
Intangible non-current assets	4.4	4.5	0.1	Accumulated other comprehensive income	45.5	44.7	-0.8
Investments and other assets	97.3	89.1	-8.2	<b>Non-controlling interests</b>	<b>21.8</b>	<b>22.0</b>	<b>0.2</b>
				(Total equity)	337.8	338.4	0.6
<b>Total</b>	<b>510.9</b>	<b>514.1</b>	<b>3.2</b>	<b>Total</b>	<b>510.9</b>	<b>514.1</b>	<b>3.2</b>

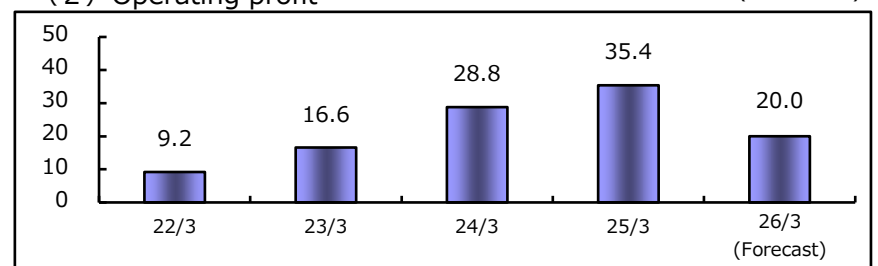
## 6. Trends in key consolidated figures

(1) Sales

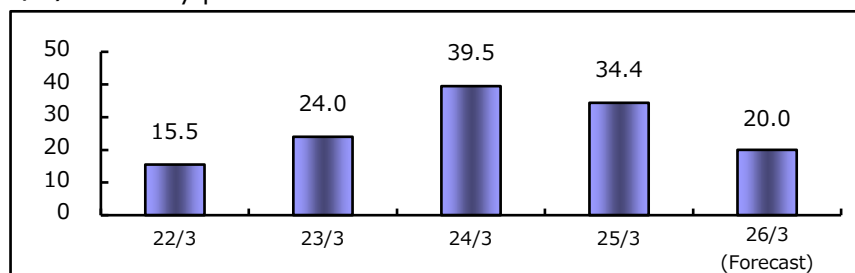


(2) Operating profit

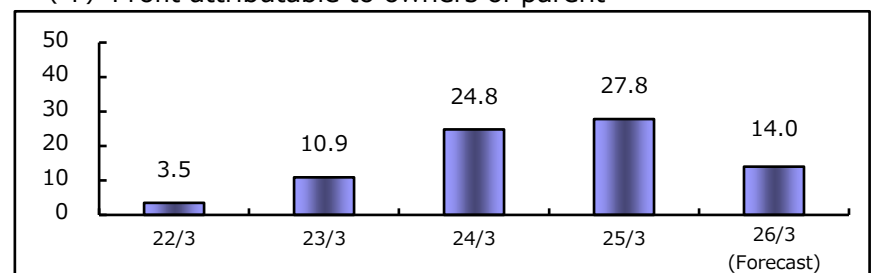
(Unit : ¥bn)



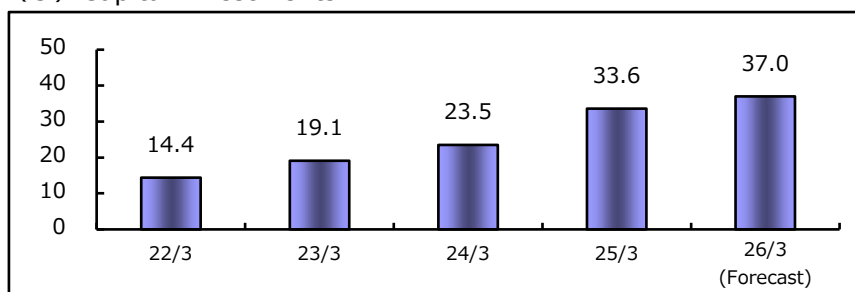
(3) Ordinary profit



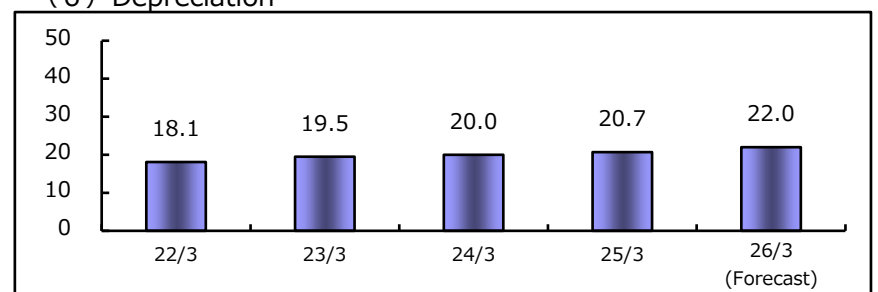
(4) Profit attributable to owners of parent



(5) Capital investments



(6) Depreciation



## II. Summary of non-consolidated financial results

(Unit : ¥bn, ()): composition%)

	June 30,2024 (Three Months)		June 30,2025 (Three Months)		Change	Change (%)
Net Sales	61.7	(100.0)	64.9	(100.0)	3.2	5.1
Operating profit	-0.5	(-1.0)	-2.0	(-3.1)	-1.5	-
Ordinary profit	5.9	(9.6)	-0.3	(-0.6)	-6.2	-
Extraordinary Income/Loss	※ 2.2	-	-0.0	-	-2.2	-
Net profit	7.5	(12.3)	-0.8	(-1.4)	-8.3	-
Basic earnings per share	¥89.54		¥-10.42		¥-99.96	
Return on equity	4.1 %		-0.5 %		-4.6 %	
Capital investments	1.5		3.0		1.5	
Depreciation	1.7		2.0		0.3	

※ Gain on sales of investment securities +¥2.2bn