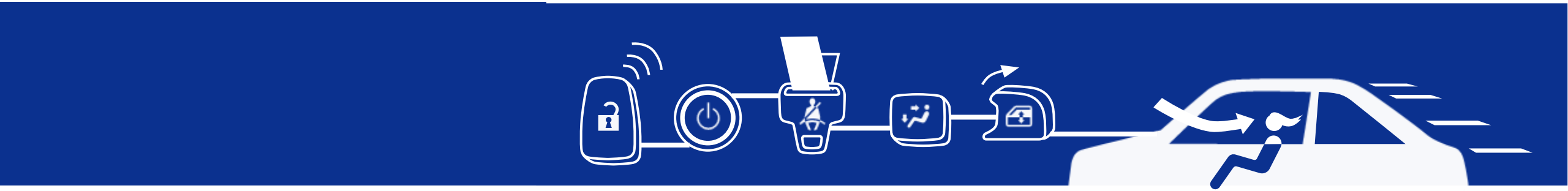
TOKAI RIKA

FY2027 Second Quarter Financial Results (2026/4－2026/9)



TOKAI RIKA CO.,LTD.

Summary

1. FY2027 Second Quarter Financial Results

[Sales] ¥333.0bn

- Increased due to favorable foreign exchange effects.
  Although overseas operations were affected by lower production volumes, increased production in Japan offset the impact, resulting in performance that was broadly in line with the previous year.

[Operating profit] ¥17.5bn

- Despite progress in recovering inflation-related costs through sales price adjustments, profit declined year over year due to additional raw material cost increases and higher fixed costs, mainly reflecting investment in human resources.

2. FY2027 Financial Forecast ・・・・Unchanged

[Sales] ¥650.0 bn [Operating Profit] ¥30.0 bn

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1. FY2027 Second Quarter Financial Results

(1) Consolidated Financial Results

(2) Consolidated Sales (By Customer/Product)

(3) Operating Profit Change Factors

(4) Financial Results (By Region)

2. FY2027 Financial Results Forecast

(1) Consolidated Financial Results Forecast

(2) Consolidated Sales Forecast (By Customer/Product)

(3) Operating Profit Change Factors Forecast

(4) Financial Results Forecast (By Region)

3. Dividend

4. Trends in performance, Management KPI

1. FY2027 Second Quarter Financial Results



(1) Consolidated Financial Results

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Unit:¥bn () :Profit %	FY2026 2Q Actual	**FY2027 2Q Actual**	Change	Change %	【Details】	
					Forex	Act.Change
Sales	314.8	☆ **333.0**	+18.2	5.8%	+17.7	+0.5
Operating Profit (%)	21.3 (6.8%)	**17.5 (5.3%)**	▲ 3.8	▲17.7%	+3.3	▲ 7.1
Ordinary Profit (%)	25.1 (8.0%)	**17.6 (5.3%)**	▲ 7.5	▲29.9%	+3.3	▲ 10.8
Extraordinary Profit/ Loss	※ 2.4	**-**	▲ 2.4	-	-	▲ 2.4
Profit attributable to owners of parent (%)	19.4 (6.2%)	**9.9 (3.0%)**	▲ 9.5	▲49.0%	+3.0	▲ 12.5
USD Rate EUR Rate	¥145 ¥166	¥159 ¥184	+14 +18	-	-	-

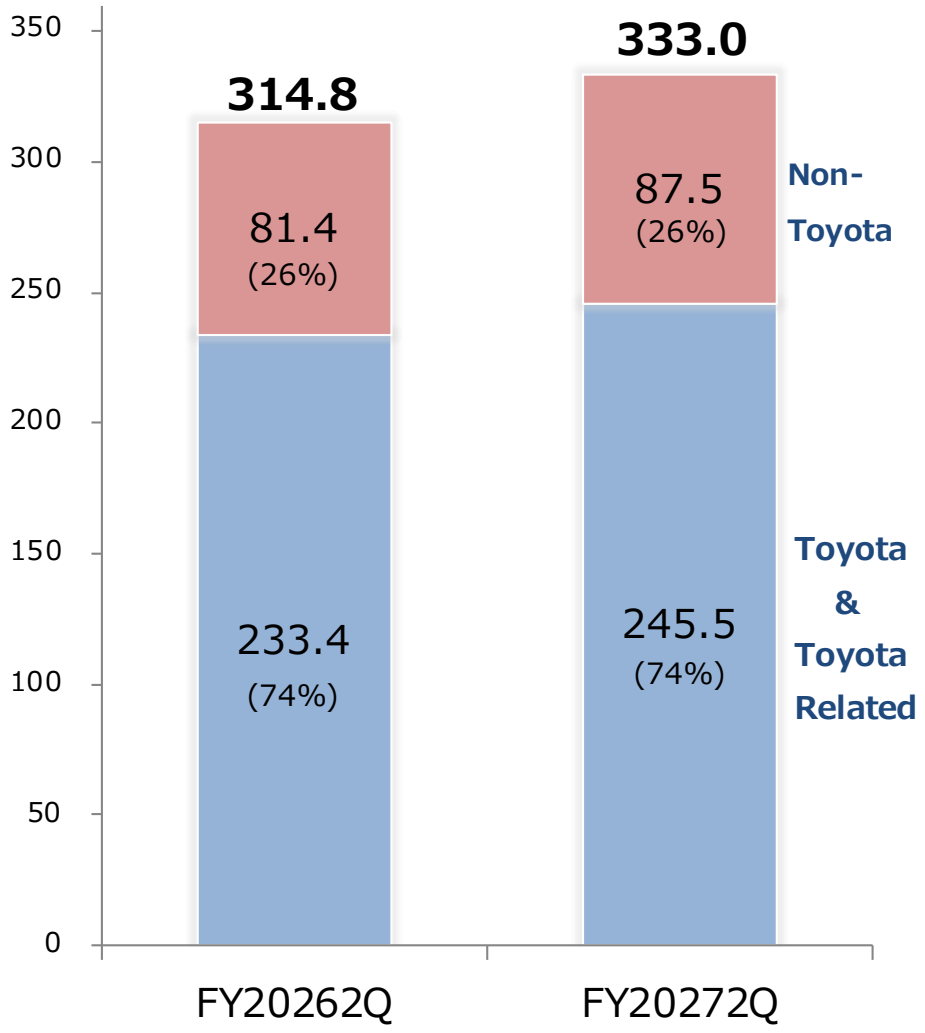
※Gain on sales of investment securities ¥2.5bn

☆ indicates highest record

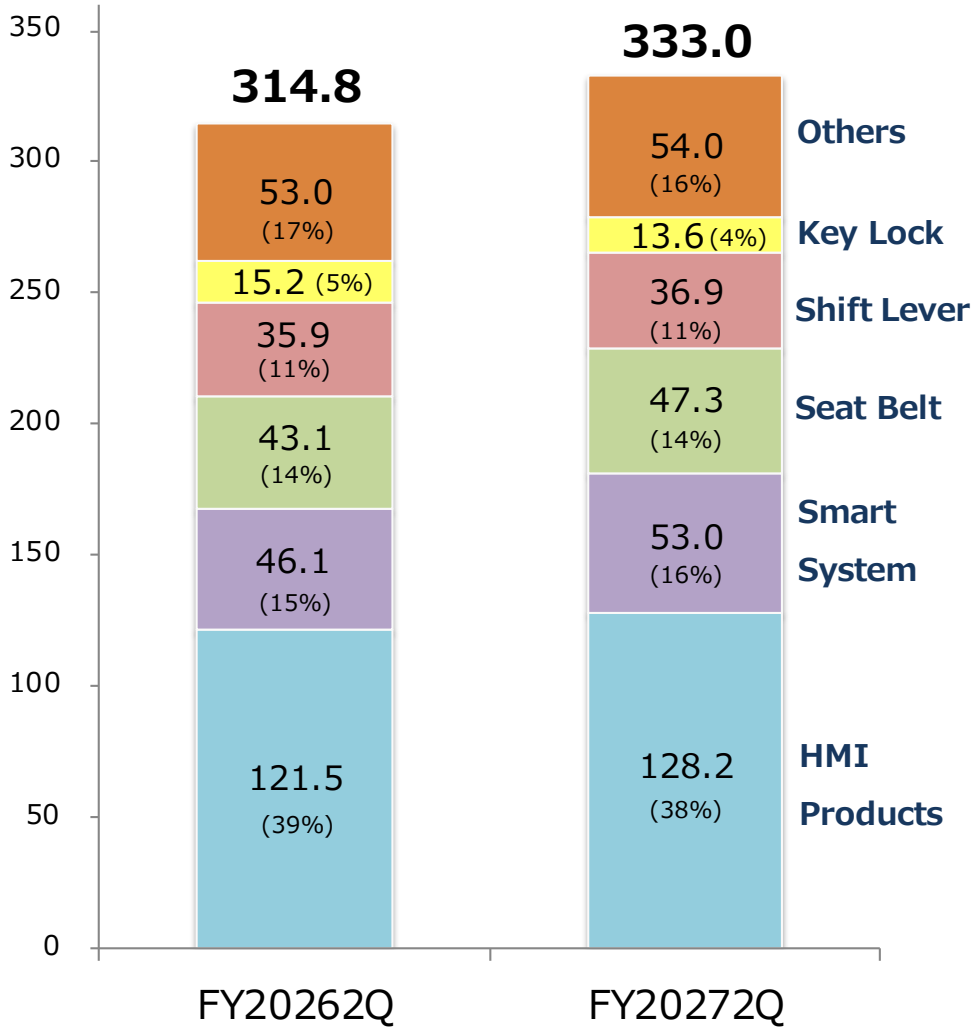
(2) Consolidated Sales (By Customer/Product)

(Unit:¥bn)

By Customer

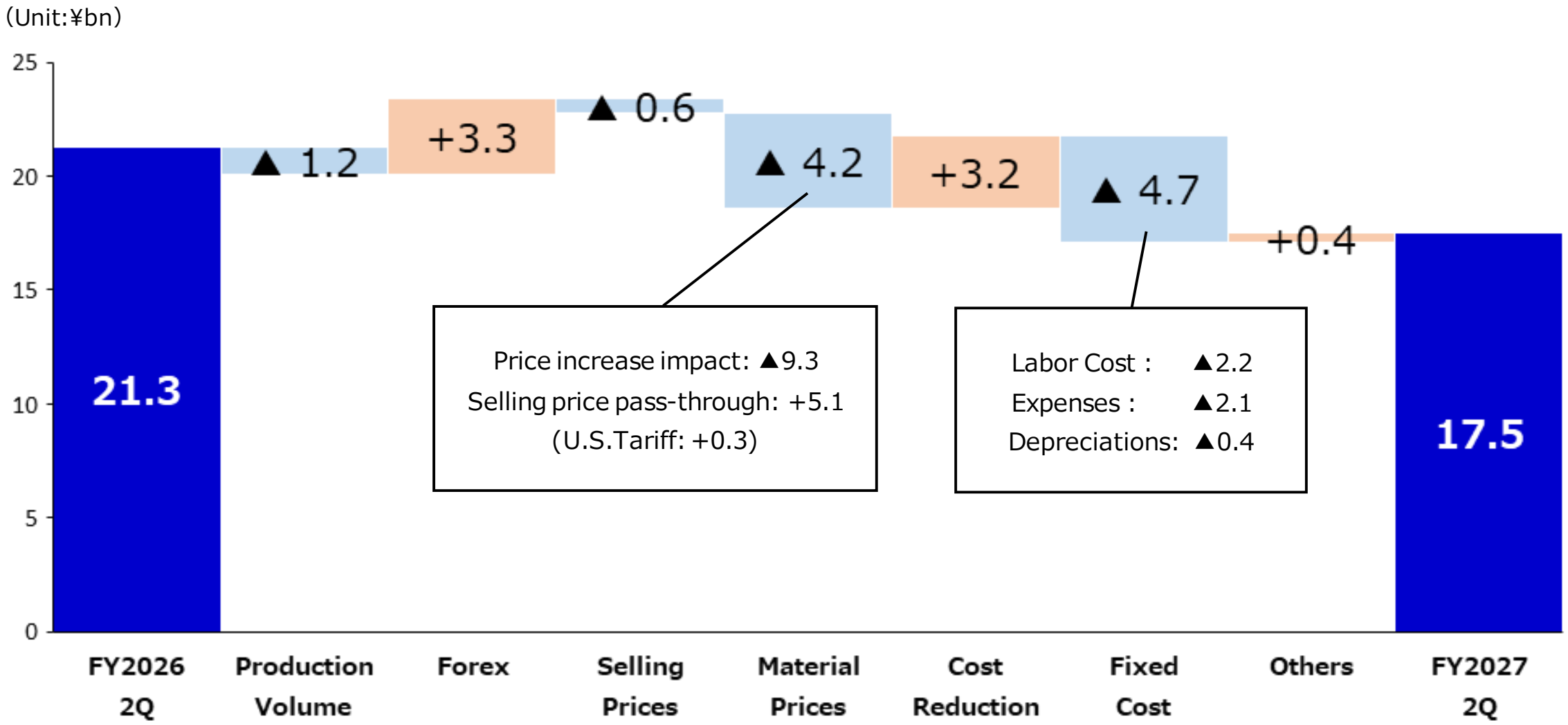


By Product



(3) Operating Profit Change Factors

FY20272Q : 3.8 Billion Yen Decrease (vs FY20262Q)



(4) Financial Results (By Region)

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Unit:¥bn () :Profit %		FY2026 2Q Actual	FY2027 **2Q Actual**	Change	Change%	【Details】	
						Forex	Act.Change
Japan	Sales	157.9	**173.1**	+15.2	9.6%	+ 2.4	+ 12.8
	Operating Profit(%)	1.2 (0.8%)	**0.3** (0.2%)	▲ 0.9	▲71.1%	+ 1.8	▲ 2.7
Americas	Sales	87.1	**91.8**	+4.7	5.4%	+ 9.1	▲ 4.4
	Operating Profit(%)	6.1 (7.1%)	**4.4** (4.9%)	▲ 1.7	▲27.9%	+ 0.4	▲ 2.1
Asia	Sales	96.0	**97.5**	+1.5	1.5%	+ 8.1	▲ 6.6
	Operating Profit(%)	12.1 (12.7%)	**11.5** (11.8%)	▲ 0.6	▲5.0%	+ 0.9	▲ 1.5
Europe **Brazil**	Sales	23.6	**24.7**	+1.1	4.4%	+ 2.8	▲ 1.7
	Operating Profit(%)	1.9 (8.2%)	**1.7** (7.1%)	▲ 0.2	▲9.7%	+ 0.2	▲ 0.4
Consolidation Adjustment	Sales	▲ 50.0	**▲ 54.2**	▲ 4.2	–	▲ 4.7	+ 0.5
	Operating Profit(%)	▲ 0.2	**▲ 0.5**	▲ 0.3	–	–	▲ 0.3
Total	Sales	314.8	**333.0**	+18.2	5.8%	+ 17.7	+ 0.5
	Operating Profit(%)	21.3 (6.8%)	**17.5** (5.3%)	▲ 3.8	▲17.7%	+ 3.3	▲ 7.1

2. FY2027 Financial Results Forecast



(1) Consolidated Financial Results Forecast

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Unit:¥bn () :Profit %	FY2026 Actual	**FY2027 Forecast**	Change	Change %	【Details】	
					Forex	Act. Change
Sales	644.7	☆ **650.0**	+5.3	0.8%	+8.8	▲ 3.5
Operating Profit (%)	☆ 35.6 (5.5%)	**30.0** **(4.6%)**	▲ 5.6	▲15.8%	+1.7	▲ 7.3
	Forex Gain 4.5	Forex Loss ▲0.2				
Ordinary Profit (%)	☆ 43.7 (6.8%)	**33.0** **(5.1%)**	▲ 10.7	▲24.6%	+1.7	▲ 12.4
Extraordinary profit/loss	2.0	**–**	▲ 2.0	–	–	▲ 2.0
Profit attributable to owners of parent (%)	☆ 29.4 (4.6%)	**20.0** **(3.1%)**	▲ 9.4	▲32.1%	+1.6	▲ 11.0
USD rate EUR rate	¥149 ¥173	¥154 ¥176	+5 +3	–	–	–

Oct-Mar FX rate: ¥150/$ ¥170/€

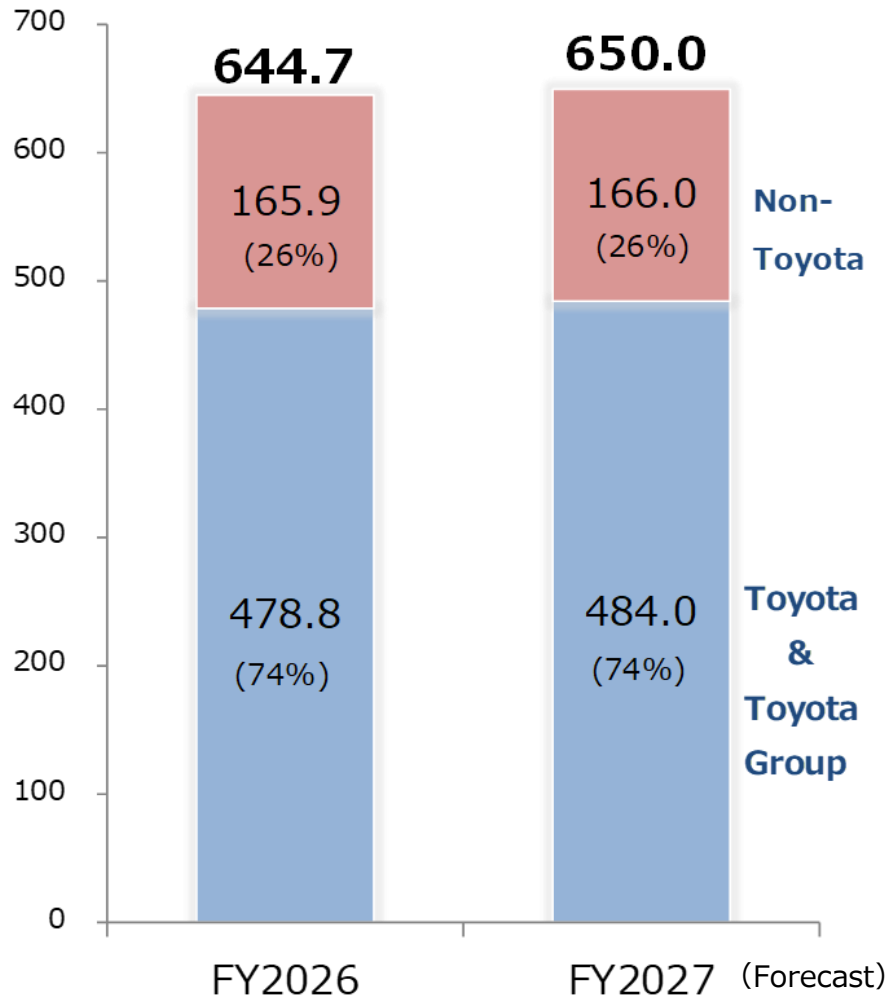
(2) Consolidated Sales Forecast (By Customer/Product)

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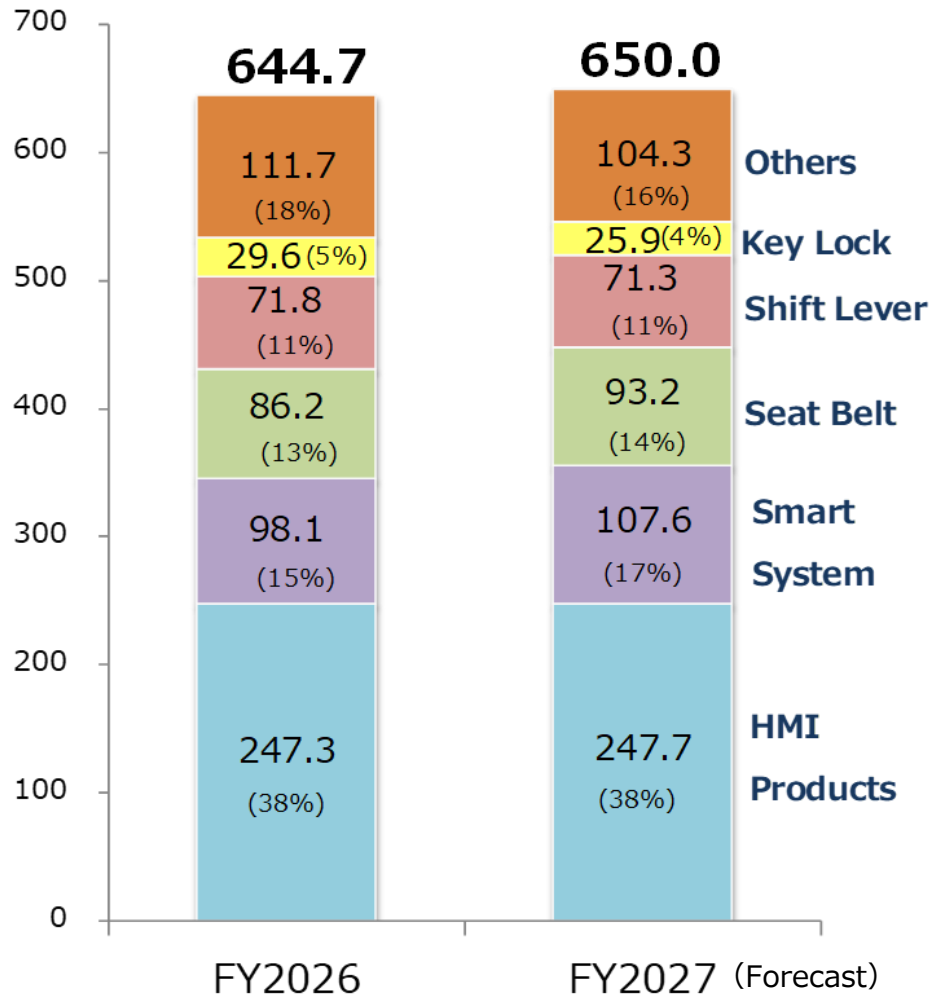
Unchanged

By Customer

(Unit:¥bn)

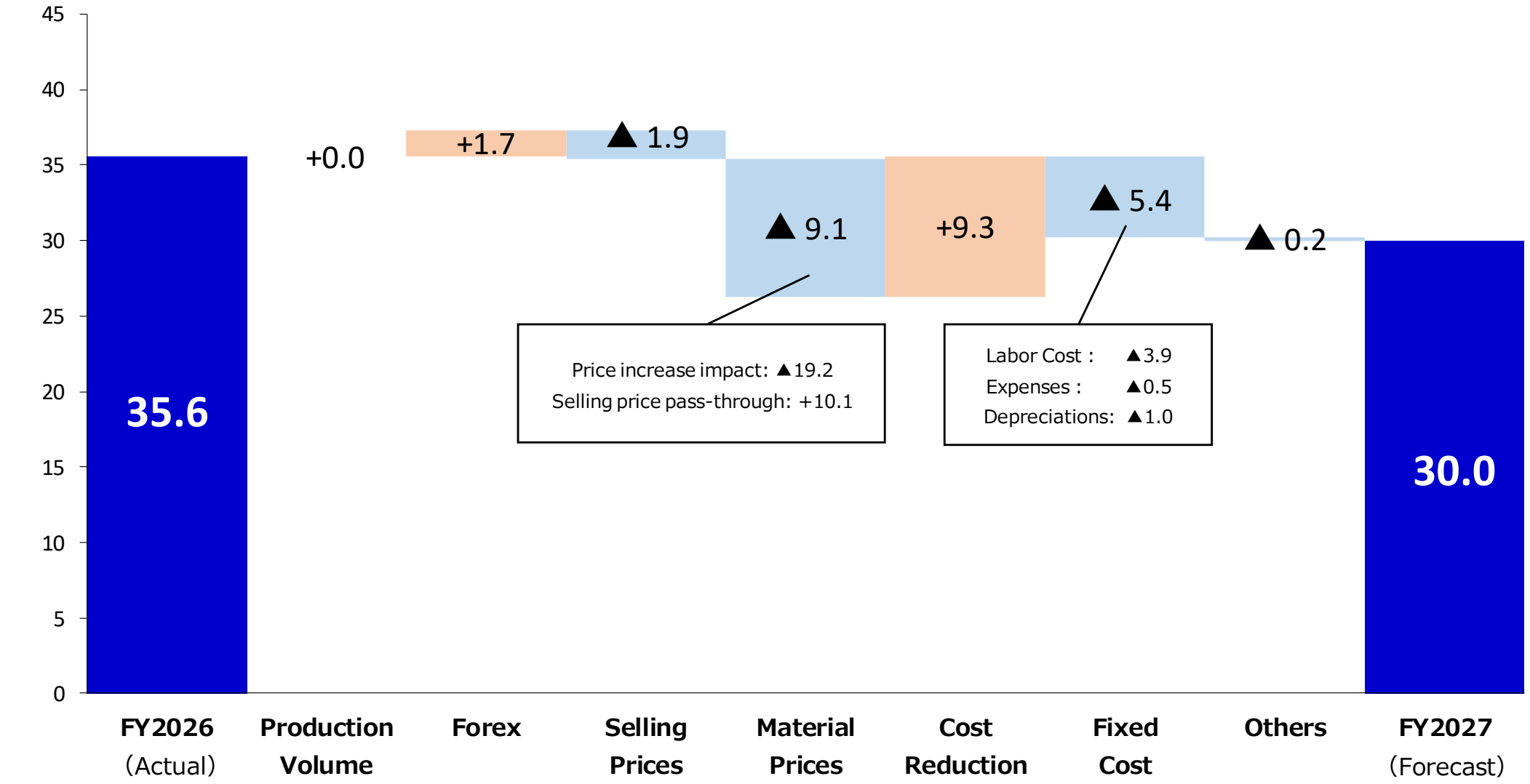


By Product



(3) Operating Profit Change Factors Forecast

FY2027 Forecast : 5.6 Billion Yen Decrease (vs FY2026)



(4) Financial Results Forecast (By Region)

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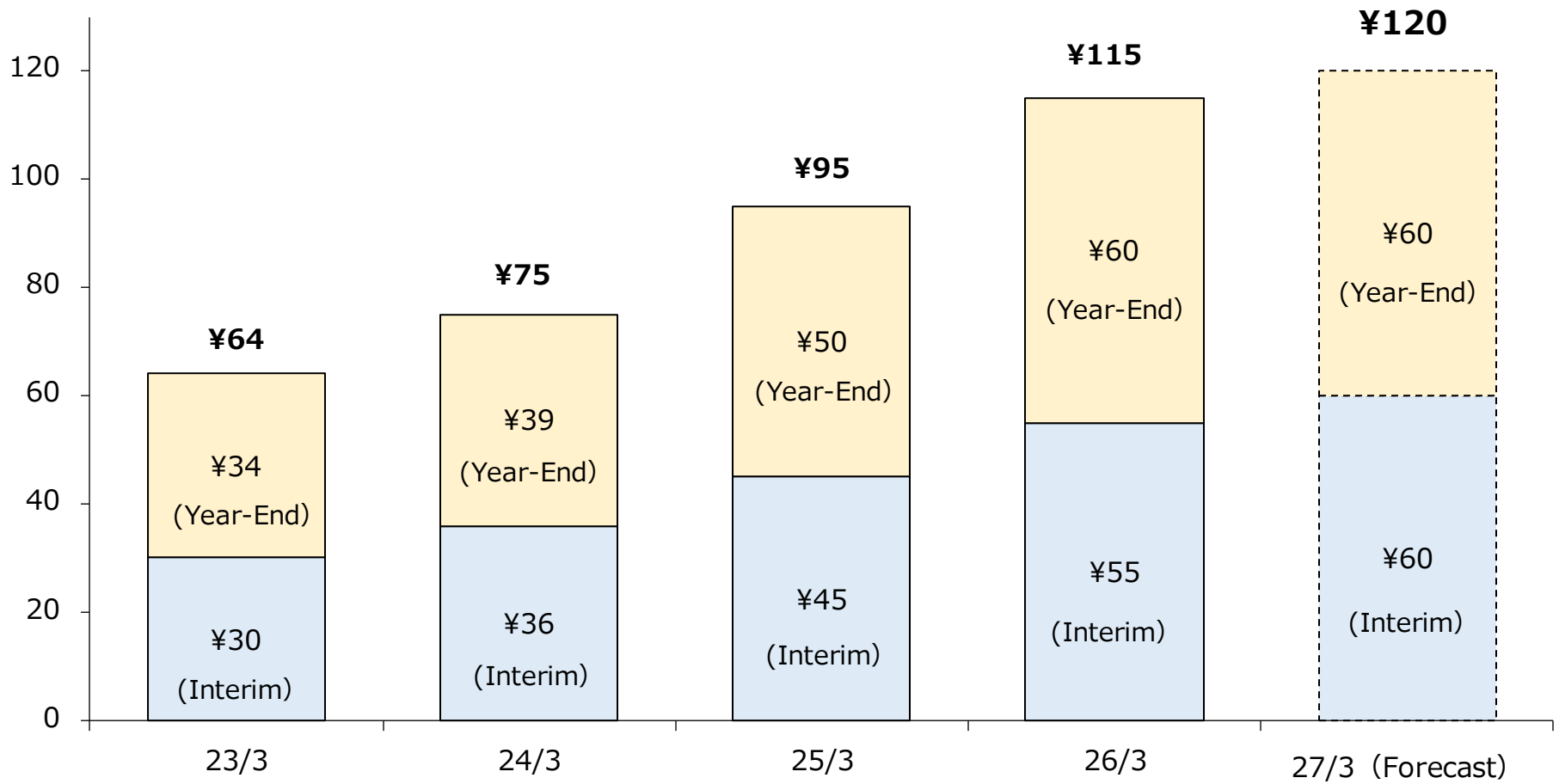
Unit:¥bn () :Profit %		FY2026 Actual	FY2027 Forecast	Change	Change %	【Details】 Forex	【Details】 Act.Change
Japan	Sales	325.7	**343.3**	+ 17.6	5.4%	+ 1.7	+ 15.9
	Operating Profit(%)	▲ 1.4 (▲0.4%)	**▲ 1.6** (▲0.5%)	▲ 0.2	–	+ 1.3	▲ 1.5
Americas	Sales	173.4	**177.6**	+ 4.2	2.4%	+ 6.0	▲ 1.8
	Operating Profit(%)	8.2 (4.8%)	**9.0** (5.1%)	+ 0.8	9.0%	+ 0.2	+ 0.6
Asia	Sales	195.2	**181.5**	▲ 13.7	▲7.0%	+ 2.2	▲ 15.9
	Operating Profit(%)	24.8 (12.7%)	**20.1** (11.1%)	▲ 4.7	▲19.1%	+ 0.1	▲ 4.8
Europe Brazil	Sales	50.6	**48.1**	▲ 2.5	▲4.9%	+ 1.6	▲ 4.1
	Operating Profit(%)	4.2 (8.4%)	**3.3** (6.9%)	▲ 0.9	▲22.3%	+ 0.1	▲ 1.0
Consolidation Adjustment	Sales	▲ 100.3	**▲ 100.5**	▲ 0.2	–	▲ 2.7	+ 2.5
	Operating Profit(%)	▲ 0.3	**▲ 0.8**	▲ 0.5	–	–	▲0.5
Total	Sales	**644.7**	**650.0**	+ 5.3	0.8%	+ 8.8	▲ 3.5
	Operating Profit(%)	**35.6** (5.5%)	**30.0** (4.6%)	▲ 5.6	▲15.8%	+ 1.7	▲ 7.3

3. Dividend



Dividend

(Unit:JPY¥)



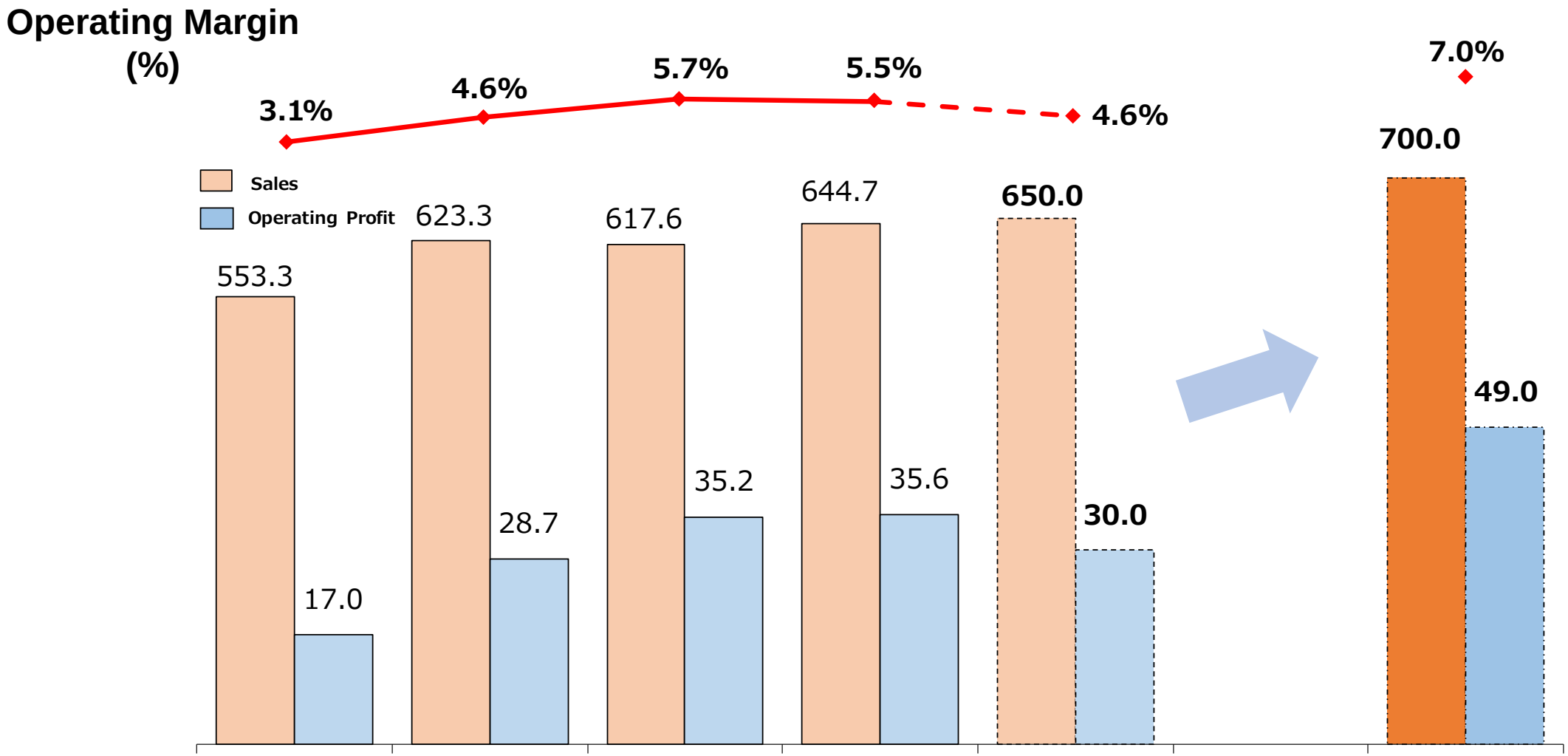
	23/3	24/3	25/3	26/3	27/3 (Forecast)
Dividend Payout	**56.3%**	**27.1% ※1**	**30.9%**	**33.2%**	**50.4%**
Dividend Yield	**3.9%**	**2.9%**	**4.3%**	**3.9%**	**3.9%※2**
Dividend on Shareholder's Equity	**2.5%**	**2.7%**	**3.2%**	**3.6%**	**3.6%**

※1. Total payout was 86.0% through share buybacks ※2. Calculated based on stock prices as of the end of Sep.2026

4. Trends in performance, Management KPI

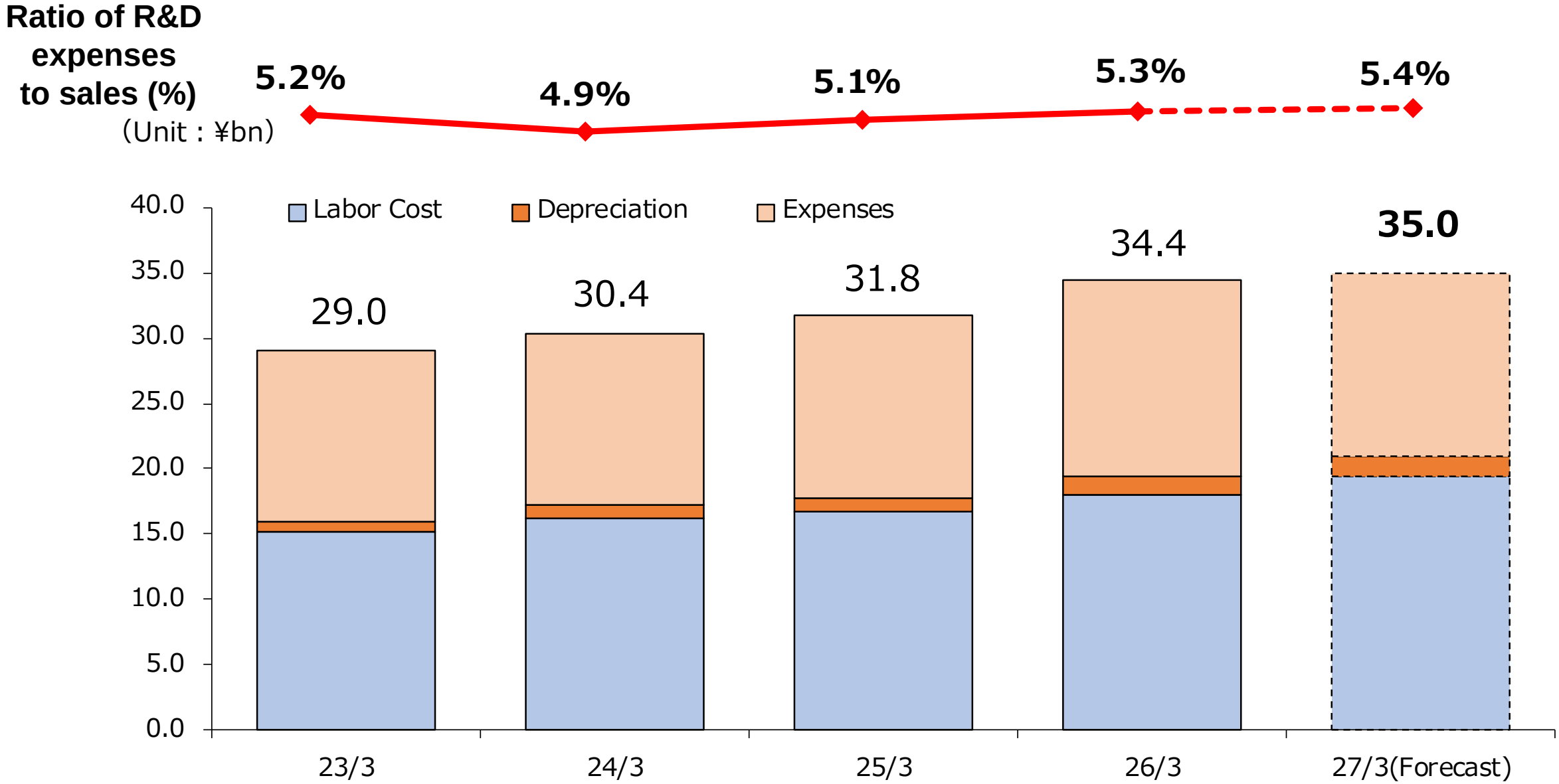


Trends in Financial Results



FX Rate(¥) (Ave.)						
	USD	134	143	151	149	154	135
	EUR	139	155	162	173	176	

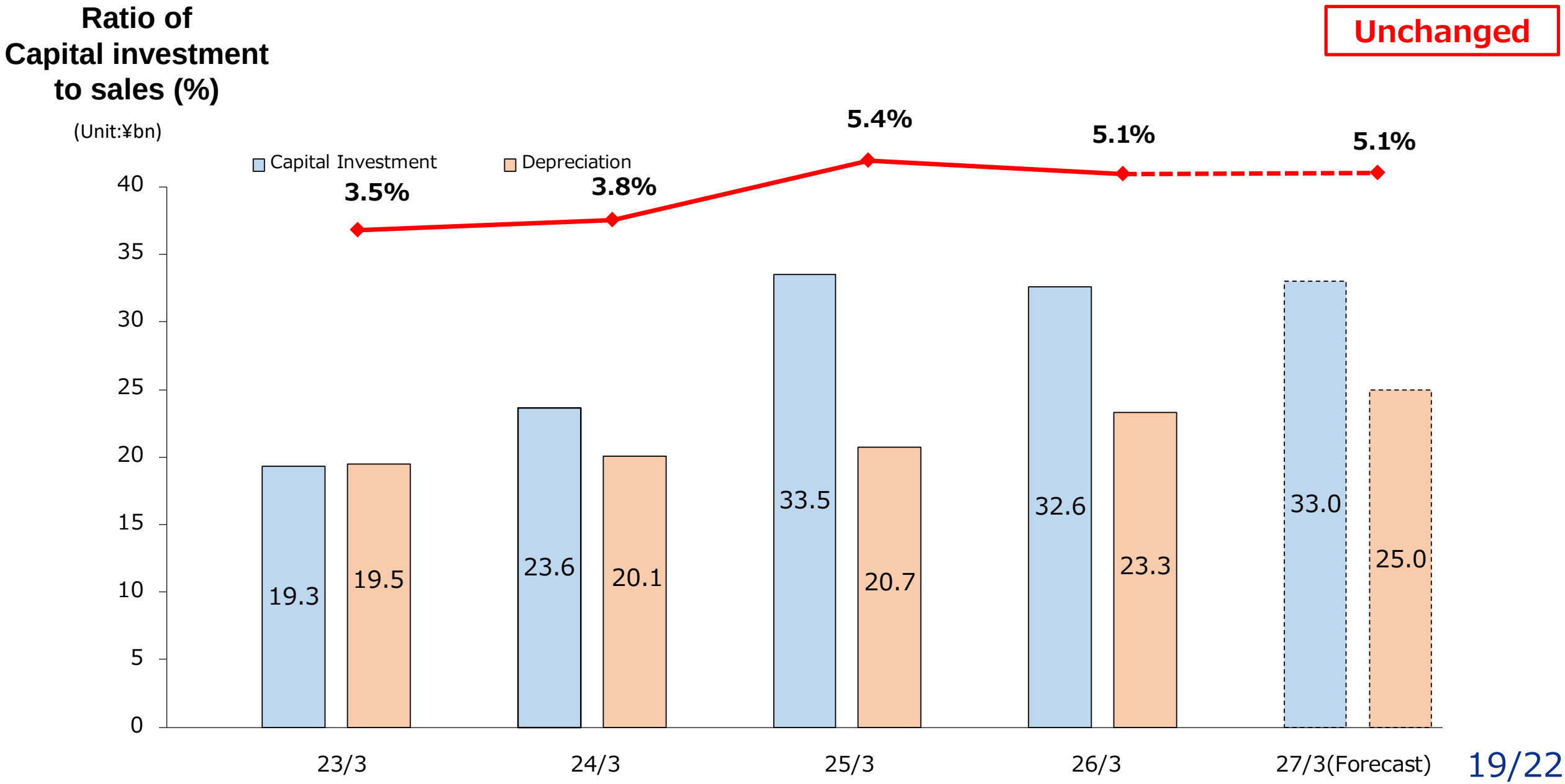
Trends in R&D cost



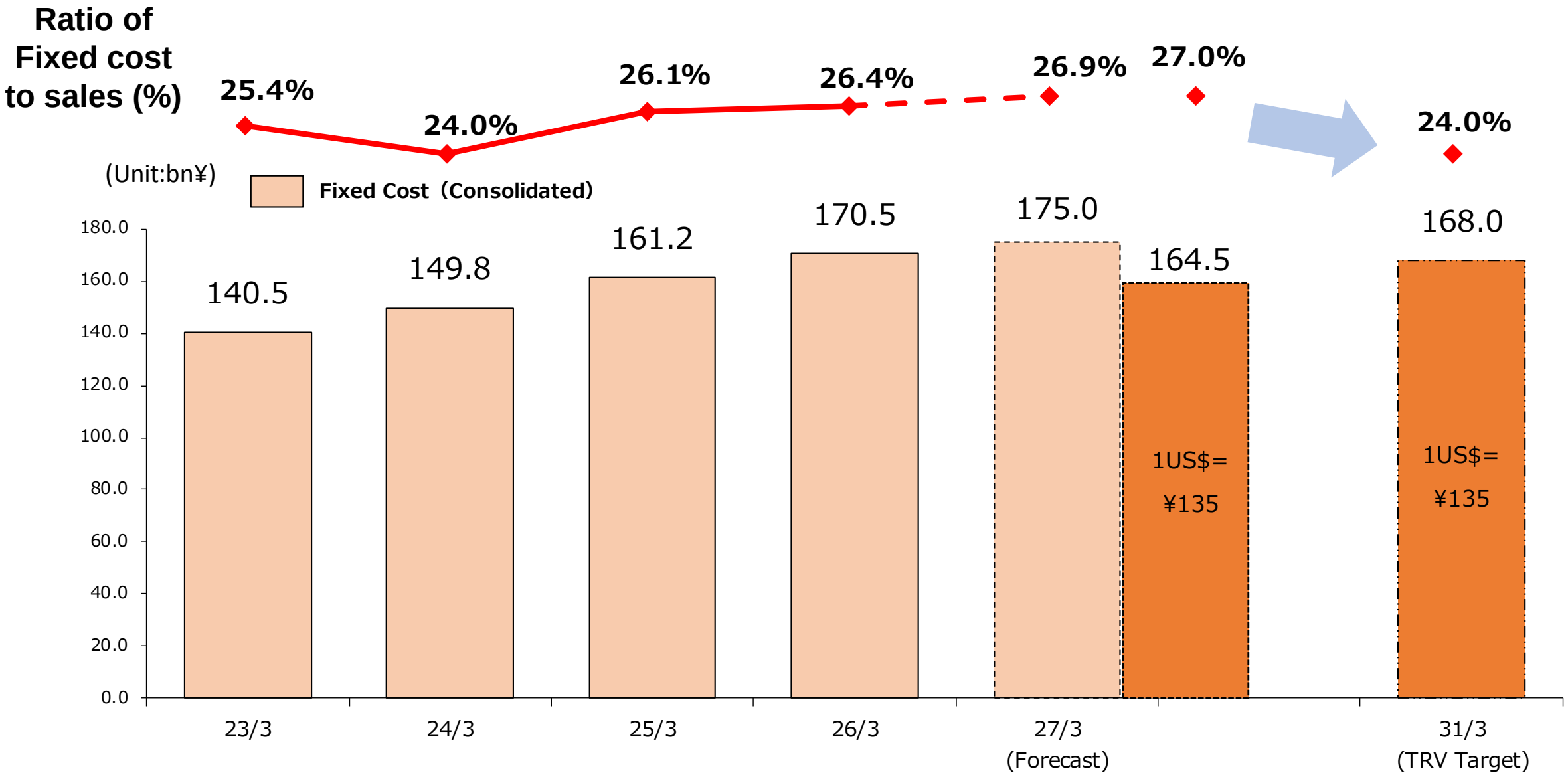
Trends in Capital investment and Depreciation

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Unchanged

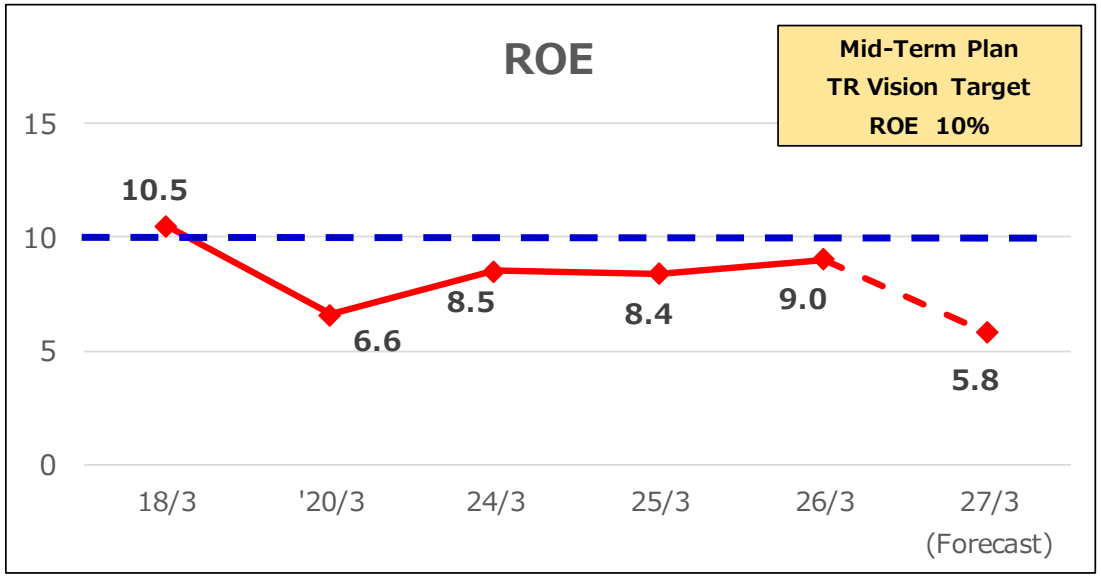


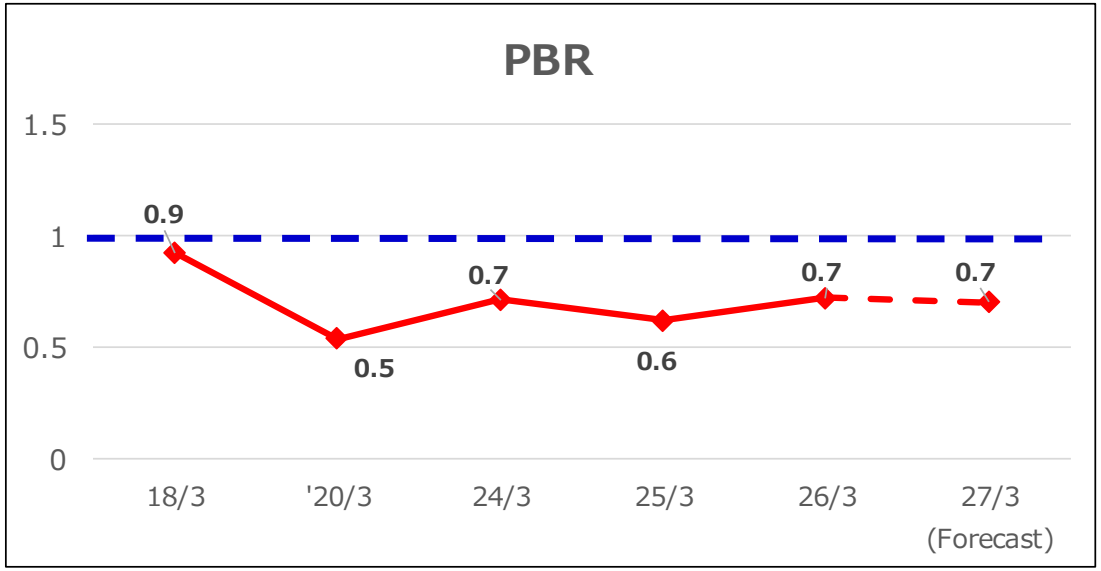
Trends in consolidated fixed cost



Management KPI

	FY2026	FY2027 (Forecast)
Equity（¥bn）	347.7	345.7
Total Assets（¥bn）	548.3	553.7
BPS（¥）	4,086	4,181
EPS（¥）	346	238
Stock Price（¥）	2,941 (Closing price at the end of Mar.2026)	3,095 (Closing price at the end of Sep.2026)
Equity Ratio（%）	**63.4**	**62.4**
ROE(%)	**9.0**	**5.8**
PER	**8.5**	**13.0** ※
PBR	**0.7**	**0.7** ※





※ Stock price: end of Sep.2026

Disclaimer

This material contains forward-looking statements.
These statements are based on information currently available to the Company and on assumptions and judgments made by management.
Forward-looking statements involve risks and uncertainties and are based on assumptions that may prove to be inaccurate.
Actual results may differ materially from those expressed or implied by these statements due to various factors.
Although the Company and its management believe that the expectations reflected in these forward-looking statements are reasonable, there can be no assurance that such expectations or forecasts will be achieved.
Unless otherwise required by applicable laws or regulations, the Company assumes no obligation to update or revise any forward-looking statements.

【Appendix】

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◇ Sales by product ◇

(Unit : ¥bn、%)

	FY2026		FY2027 Forecast			
		%		%	Year On Year Change	Year On Year %
Total Sales	644.7	100.0	**650.0**	**100.0**	**5.3**	**0.8**
Parts for Automobiles	582.7	90.4	**590.9**	**90.9**	**8.2**	**1.4**
HMI Products	247.3	38.4	**247.7**	**38.1**	**0.4**	**0.2**
Smart System	98.1	15.2	**107.6**	**16.6**	**9.5**	**9.6**
Seat belt	86.2	13.4	**93.2**	**14.3**	**7.0**	**8.1**
Shift Lever	71.8	11.1	**71.3**	**11.0**	**▲ 0.5**	**▲ 0.6**
Key Lock	29.6	4.6	**25.9**	**4.0**	**▲ 3.7**	**▲ 12.4**
Car Mirror	18.0	2.8	**15.5**	**2.4**	**▲ 2.5**	**▲ 13.8**
Connector	12.3	1.9	**12.7**	**2.0**	**0.4**	**3.7**
Steering Wheel	7.0	1.1	**4.2**	**0.7**	**▲ 2.8**	**▲ 39.7**
Others	12.1	1.9	**12.4**	**1.8**	**0.3**	**2.5**
For agricultural & construction machinery	17.4	2.7	**18.0**	**2.8**	**0.6**	**3.3**
General electrical parts, Others	44.5	6.9	**41.0**	**6.3**	**▲ 3.5**	**▲ 7.9**

◇ Sales by customer ◇

(Unit : ¥bn、%)

	FY2026		FY2027 Forecast			
		%		%	Year On Year Change	Year On Year %
Total Sales	644.7	100.0	**650.0**	**100.0**	**5.3**	**0.8**
Toyota (Japan)	139.2	21.6	**149.3**	**23.0**	**10.1**	**7.2**
Toyota (Overseas)	286.9	44.5	**280.8**	**43.2**	**▲ 6.1**	**▲ 2.1**
Toyota related companies	52.6	8.2	**53.8**	**8.3**	**1.2**	**2.3**
Suzuki	24.1	3.7	**24.8**	**3.8**	**0.7**	**3.2**
Subaru	24.8	3.9	**24.4**	**3.8**	**▲ 0.4**	**▲ 1.4**
Ford	24.2	3.8	**23.7**	**3.7**	**▲ 0.5**	**▲ 2.3**
Isuzu	6.1	1.0	**5.8**	**0.9**	**▲ 0.3**	**▲ 4.4**
Mitsubishi	5.0	0.8	**5.1**	**0.8**	**0.1**	**2.1**
Mazda	4.8	0.8	**3.9**	**0.6**	**▲ 0.9**	**▲ 18.9**
Nissan	1.9	0.3	**1.8**	**0.3**	**▲ 0.1**	**▲ 6.0**
Others	74.5	11.4	**75.9**	**11.6**	**1.4**	**1.9**

◇ Capital Investment ◇

(Unit : ¥bn)

	FY2026	FY2027 Forecast	
			YoY
Capital Investment	32.6	**33.0**	**0.4**

(Unit : ¥bn)

By purpose		By Region	
For new products, automation, labor saving	11.0	Japan	17.9
For capacity expansion, maintenance,renewal	7.5	Americas	8.2
Strategic/Mirai investments	3.3	Asia	5.1
Others	11.2	EU/SA	1.8

◇ Number of employees ◇

(Unit : person)

	FY2026	FY2027 Forecast	
			YoY
Number of employees (excluding outside personnel and employees on leave)	19,381	**19,770**	**389**