FY2027 1st Quarter Financial Results (2026/4－2026/6)

TOKAI RIKA CO.,LTD.

Summary

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1. FY2027 1st Quarter Financial Results

[Sales]　¥165.2bn

- Reached a record high for a first quarter, driven by favorable foreign exchange movements and increased production volumes from major customers.

[Operating profit]　¥7.6bn

- Slightly decreased year-on-year, as the impact of rising raw material costs and higher fixed costs.

2. FY2027 Financial Forecast ・・・・**No change**

[Net Sales] ¥650.0 bn　　[Operating Income] ¥30.0 bn

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1. FY2027 1st Quarter Financial Results

(1) Consolidated Financial Results

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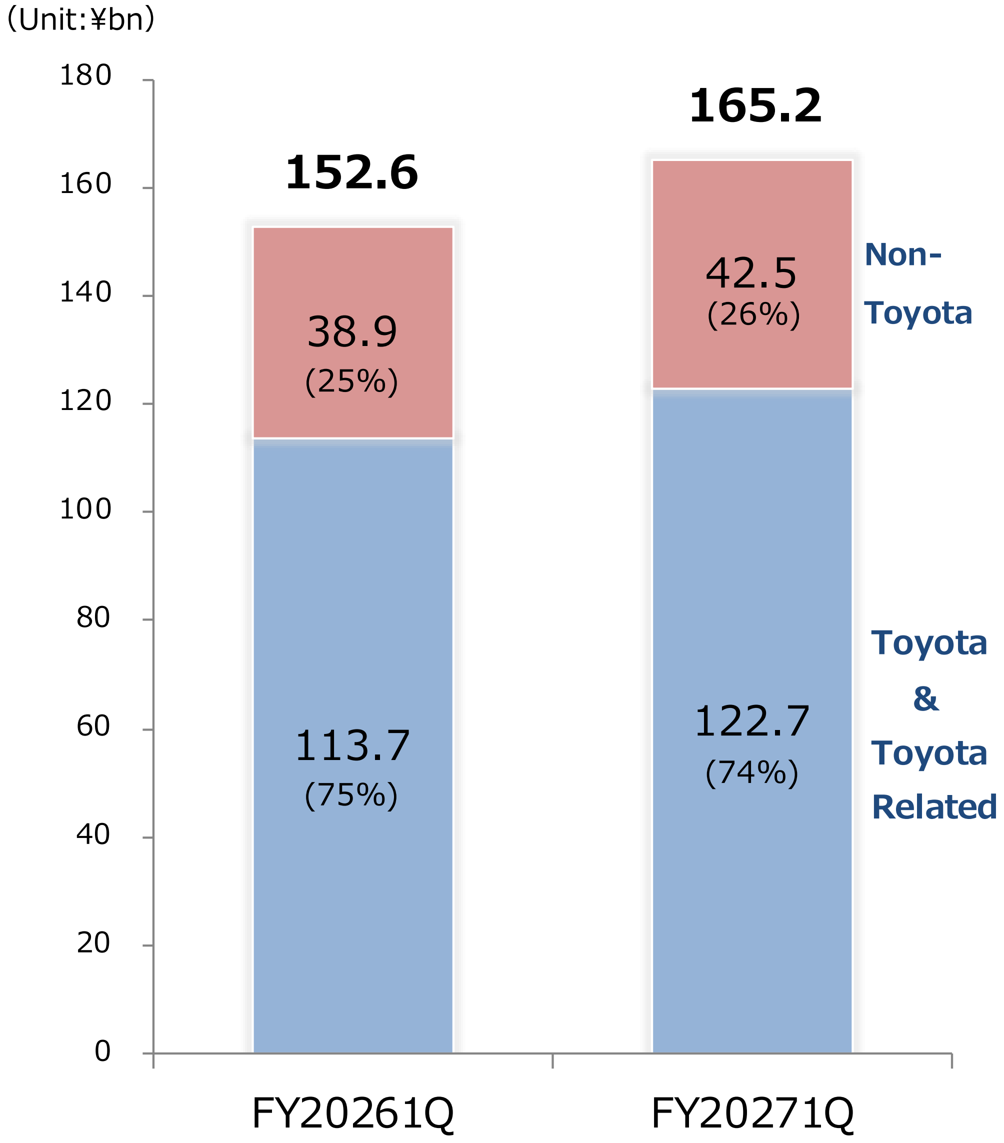
Unit:¥bn ( ) :Profit %	FY2026 1Q Actual	**FY2027 1Q Actual**	Change	Change %	【Details】 Forex	 Act.Change
Sales	152.6	☆ **165.2**	+12.6	8.2%	+10.9	+1.7
Operating Profit (%)	7.8 (5.1%)	**7.6 (4.6%)**	▲ 0.2	▲2.0%	+2.0	▲ 2.2
Ordinary Profit (%)	9.4 (6.2%)	**8.8 (5.4%)**	▲ 0.6	▲5.9%	+2.1	▲ 2.7
Extraordinary Profit/ Loss	▲ 0.0	**-**	+0.0	-	-	+0.0
Profit attributable to owners of parent (%)	5.1 (3.4%)	**4.5 (2.7%)**	▲ 0.6	▲12.6%	+1.8	▲ 2.4
USD Rate EUR Rate	¥145 ¥161	¥159 ¥183	+14 +22	-	-	-

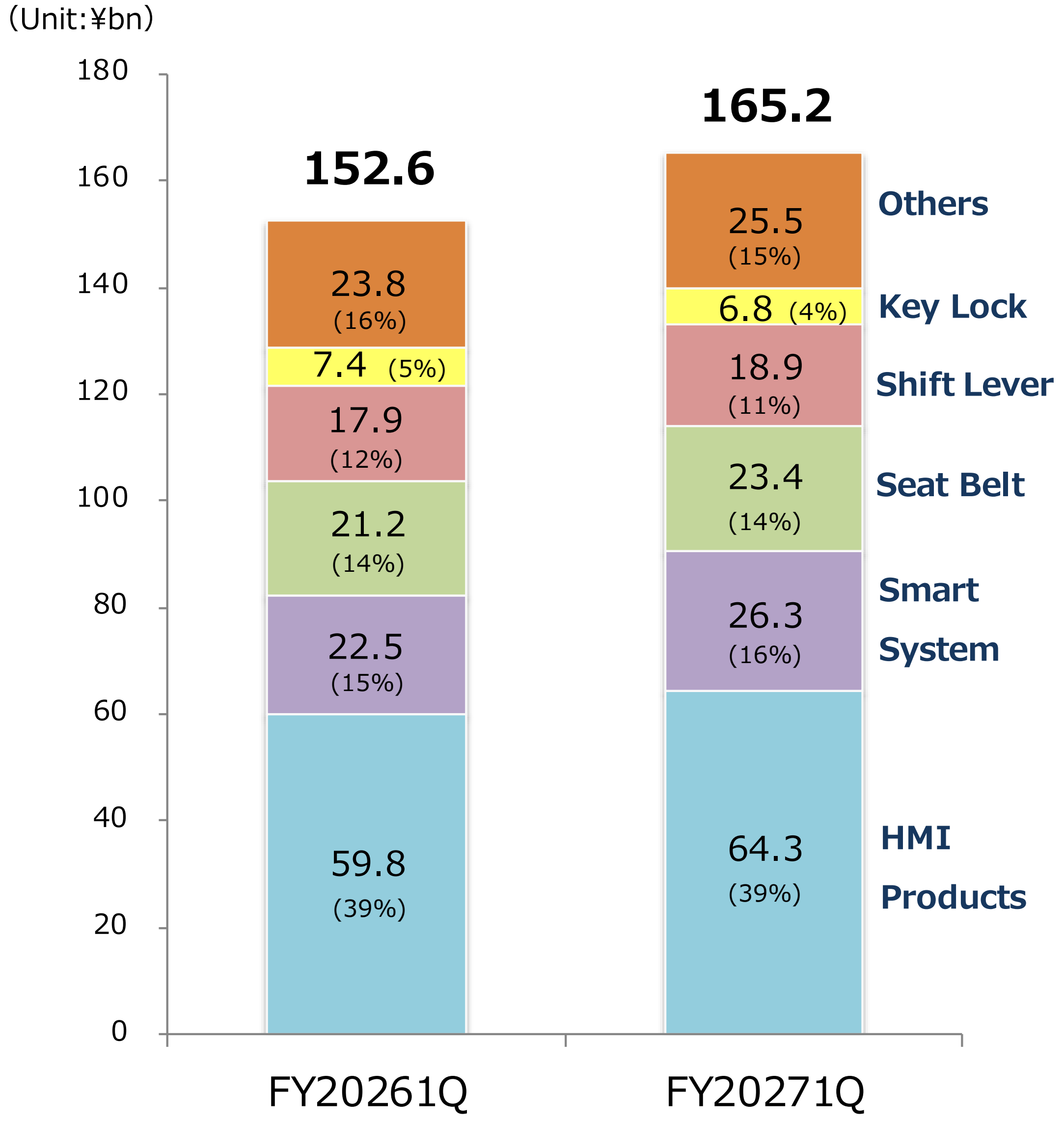
☆ indicates highest record

(2) Consolidated Sales (By Customer/Product) TOKAI RIKA

By Customer



By Product



(3) Operating Profit Change Factors

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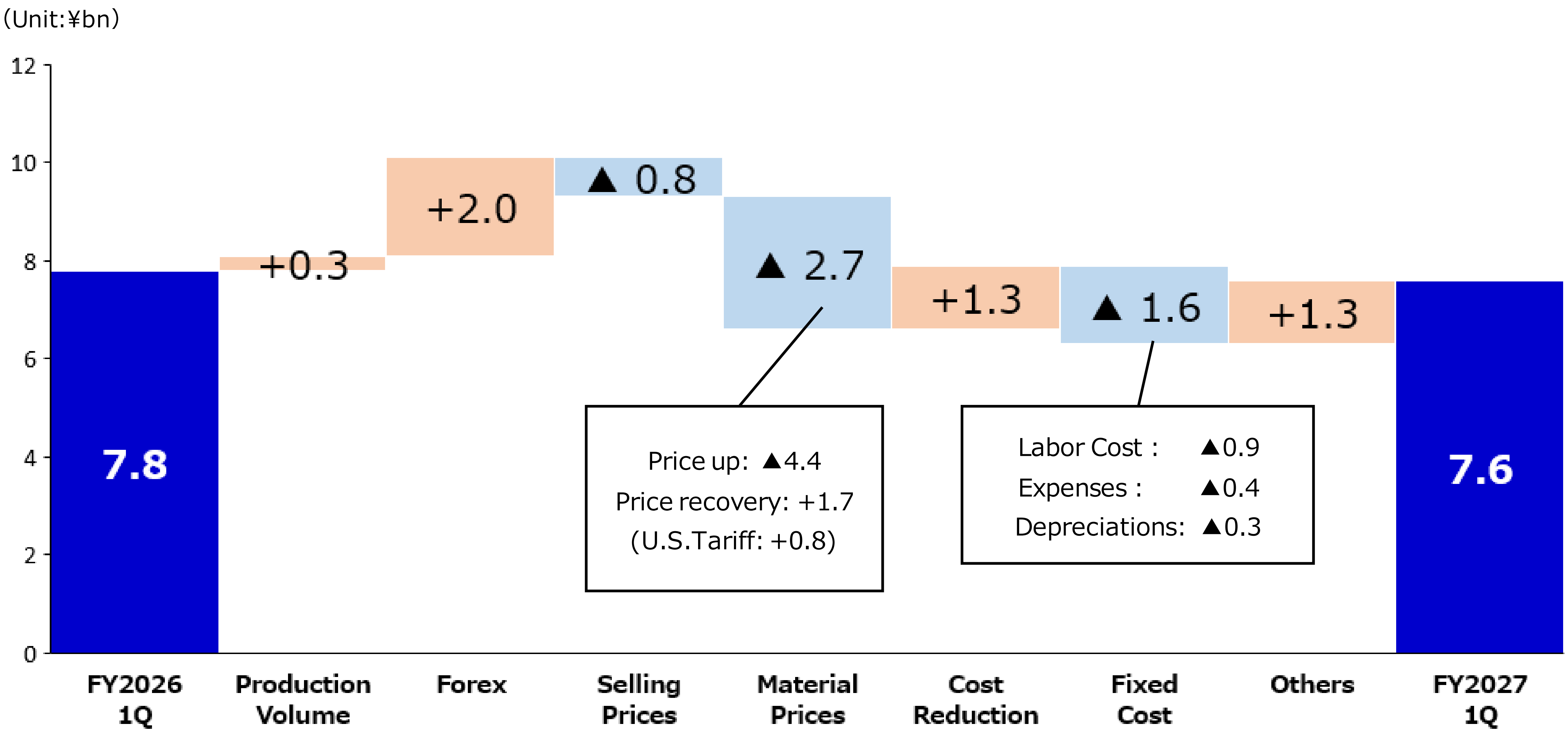
FY20271Q : 0.2 Billions Yen Decrease (vs FY20261Q)



(4) Financial Results (By Region)

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Unit:¥bn () :Profit %		FY2026 1Q Actual	FY2027 1Q Actual	Change	Change%	【Details】 Forex	Act.Change
Japan	Sales	75.3	**82.5**	+7.2	9.6%	+ 1.2	+ 6.0
	Operating Profit(%)	▲ 1.8 (▲2.4%)	**▲ 1.4** (▲1.8%)	+0.4	–	+ 0.9	▲ 0.5
Americas	Sales	43.5	**47.8**	+4.3	10.0%	+ 5.4	▲ 1.1
	Operating Profit(%)	2.8 (6.6%)	**2.2** (4.7%)	▲ 0.6	▲21.1%	+ 0.3	▲ 0.9
Asia	Sales	46.1	**48.6**	+2.5	5.6%	+ 4.9	▲ 2.4
	Operating Profit(%)	5.7 (12.5%)	**6.1** (12.6%)	+0.4	5.9%	+ 0.6	▲ 0.2
Europe Brazil	Sales	11.8	**13.2**	+1.4	11.4%	+ 1.9	▲ 0.5
	Operating Profit(%)	0.9 (8.2%)	**1.2** (9.5%)	+0.3	30.0%	+ 0.2	+ 0.1
Consolidation Adjustment	Sales	▲ 24.1	**▲ 27.0**	▲ 2.9	–	▲ 2.5	▲ 0.4
	Operating Profit(%)	0.0	**▲ 0.4**	▲ 0.4	–	–	▲ 0.4
Total	Sales	152.6	**165.2**	+12.6	8.2%	+ 10.9	+ 1.7
	Operating Profit(%)	7.8 (5.1%)	**7.6** (4.6%)	▲ 0.2	▲2.0%	+ 2.0	▲ 2.2

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2. FY2027 Financial Results Forecast

(1) Consolidated Financial Results Forecast

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Unit:¥bn ( ) :Profit %	FY2026 Actual	FY2027 Forecast	Change	Change %	【Details】 Forex	【Details】 Act. Change
Sales	644.7	☆ **650.0**	+5.3	0.8%	+6.8	▲ 1.5
Operating Profit (%)	☆ 35.6 (5.5%)	**30.0** **(4.6%)**	▲ 5.6	▲15.8%	+1.2	▲ 6.8
Ordinary Profit (%)	Forex Gain 4.5 ☆ 43.7 (6.8%)	Forex Loss ▲0.2 **33.0** **(5.1%)**	▲ 10.7	▲24.6%	+1.2	▲ 11.9
Extraordinary profit/loss	2.0	**–**	▲ 2.0	–	–	▲ 2.0
Profit attributable to owners of parent (%)	☆ 29.4 (4.6%)	**20.0** **(3.1%)**	▲ 9.4	▲32.1%	+1.0	▲ 10.4
USD rate EUR rate	¥149 ¥173	¥152 ¥177	+3 +4	–	–	–

Jul-Mar FX rate: ¥150/$ ¥175/€

(2) Consolidated Sales Forecast (By Customer/Product)

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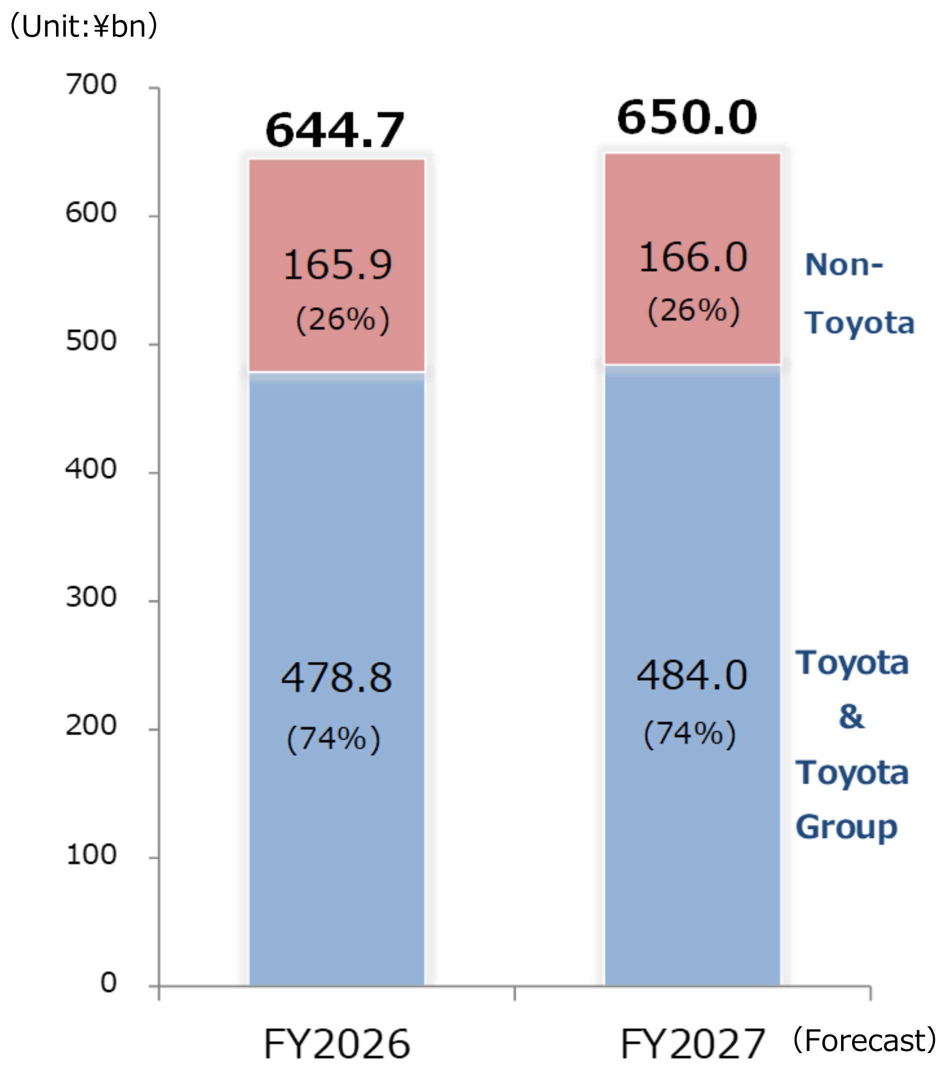
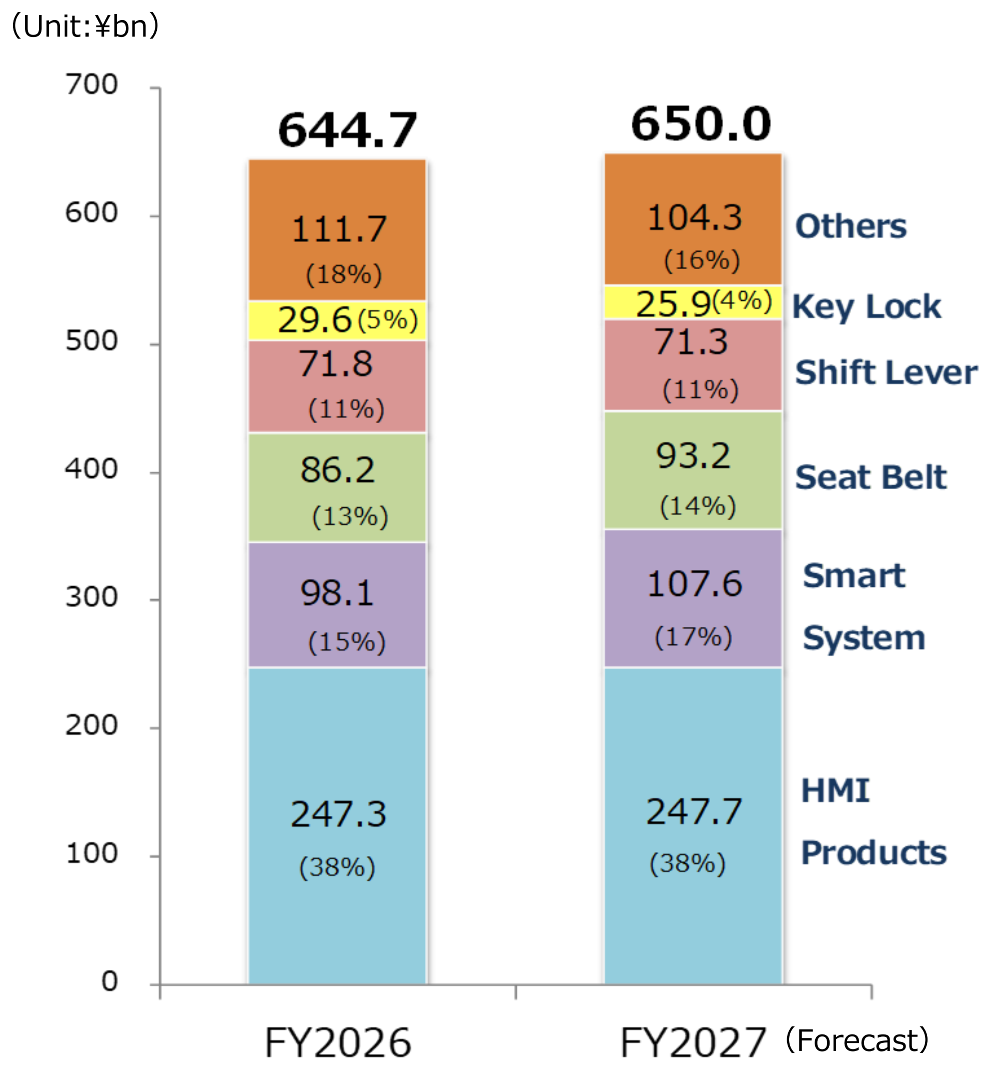
By Customer



By Product



(3) Operating Profit Change Factors Forecast

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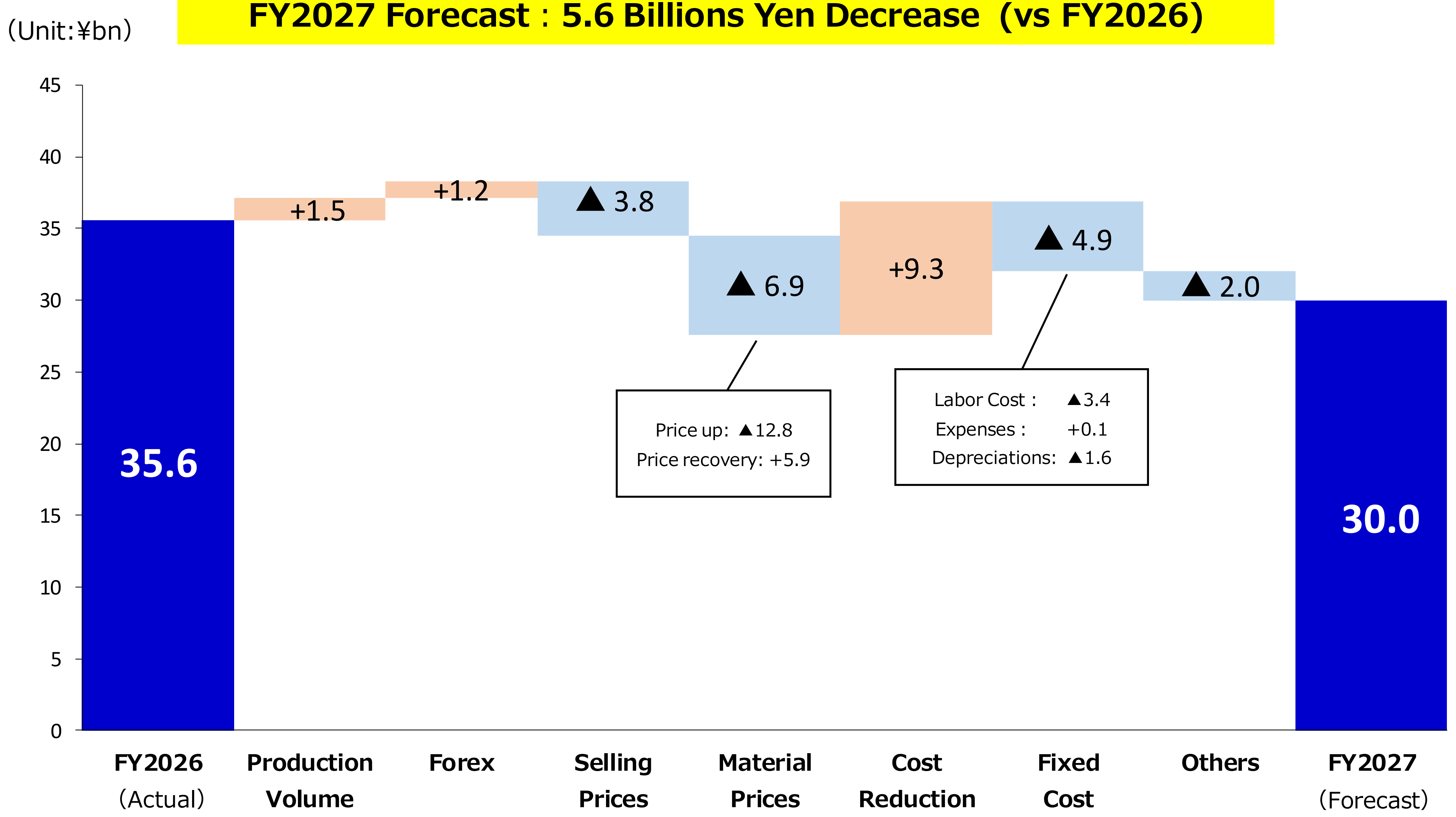
FY2027 Forecast : 5.6 Billions Yen Decrease (vs FY2026)



(4) Financial Results Forecast (By Region)

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Unit:¥bn () :Profit %		FY2026 Actual	FY2027 Forecast	Change	Change %	【Details】 Forex	Act.Change
Japan	Sales	325.7	**334.5**	+ 8.8	2.7%	+ 0.3	+ 8.5
	Operating Profit(%)	▲ 1.4 (▲0.4%)	**▲ 1.0** (▲0.3%)	+ 0.4	–	+ 0.3	+ 0.1
Americas	Sales	173.4	**168.3**	▲ 5.1	▲3.0%	+ 1.5	▲ 6.6
	Operating Profit(%)	8.2 (4.8%)	**5.6** (3.3%)	▲ 2.6	▲32.2%	+ 0.1	▲ 2.7
Asia	Sales	195.2	**192.9**	▲ 2.3	▲1.2%	+ 5.6	▲ 7.9
	Operating Profit(%)	24.8 (12.7%)	**22.9** (11.9%)	▲ 1.9	▲7.8%	+ 0.7	▲ 2.6
Europe Brazil	Sales	50.6	**47.1**	▲ 3.5	▲6.9%	+ 0.6	▲ 4.1
	Operating Profit(%)	4.2 (8.4%)	**3.3** (7.0%)	▲ 0.9	▲22.3%	+ 0.1	▲ 1.0
Consolidation Adjustment	Sales	▲ 100.3	**▲ 92.8**	+ 7.5	–	▲ 1.2	+ 8.7
	Operating Profit(%)	▲ 0.3	**▲ 0.8**	▲ 0.5	–	–	▲0.5
Total	Sales	**644.7**	**650.0**	+ 5.3	0.8%	+ 6.8	▲ 1.5
	Operating Profit(%)	**35.6** (5.5%)	**30.0** (4.6%)	▲ 5.6	▲15.8%	+ 1.2	▲ 6.8

3. Dividend

Dividend

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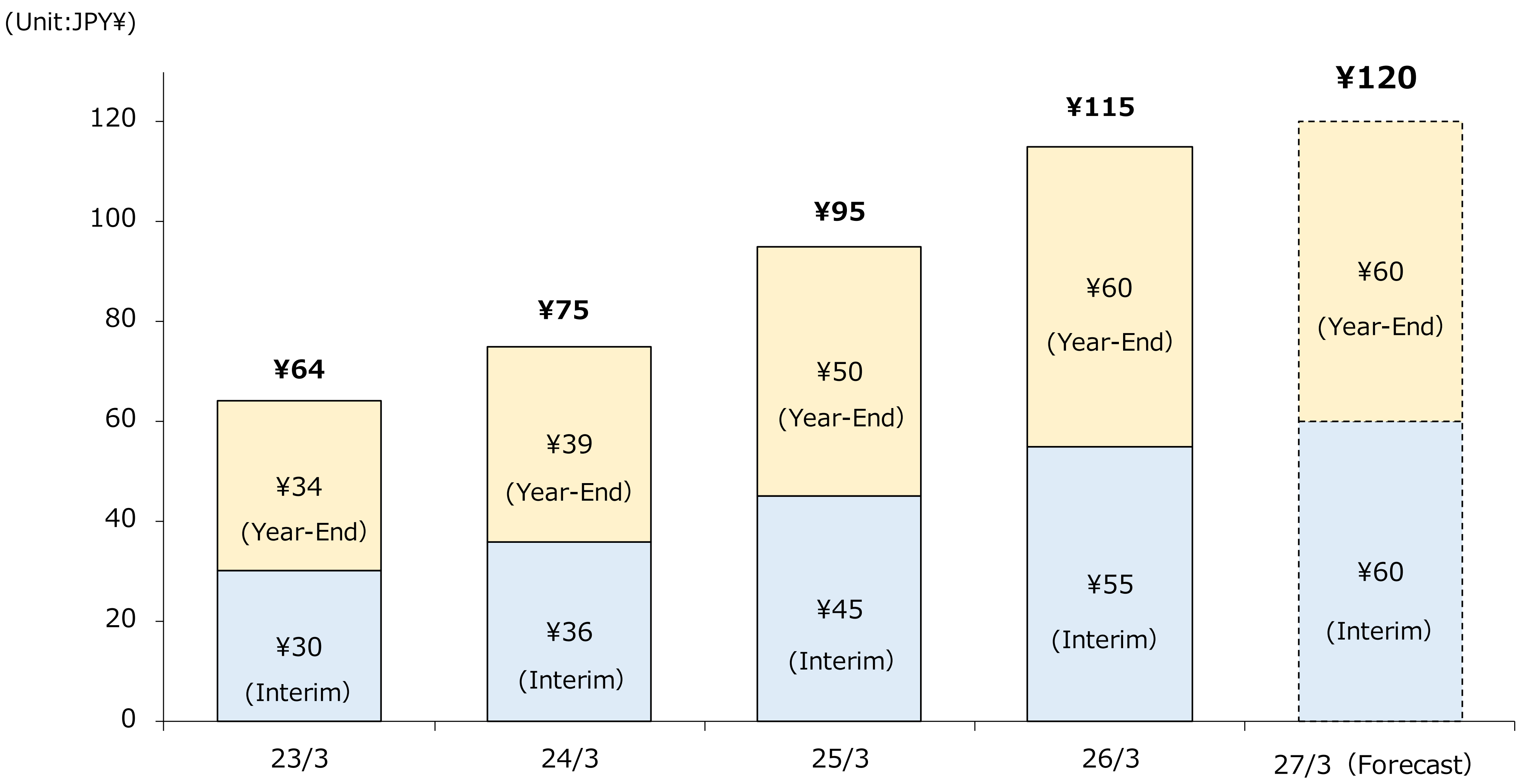

	23/3	24/3	25/3	26/3	27/3 (Forecast)
Dividend Payout	**56.3%**	**27.1% ※1**	**30.9%**	**33.2%**	**51.1%**
Dividend Yield	**3.9%**	**2.9%**	**4.3%**	**3.9%**	**4.1%※2**
Dividend on Shareholder's Equity	**2.5%**	**2.7%**	**3.2%**	**3.6%**	**3.6%**

※1. Total payout was 86.0% through share buybacks　※2. Calculated based on stock prices as of the end of Jun.2026

4. Trends in performance, Management KPI

Trends in Financial Results

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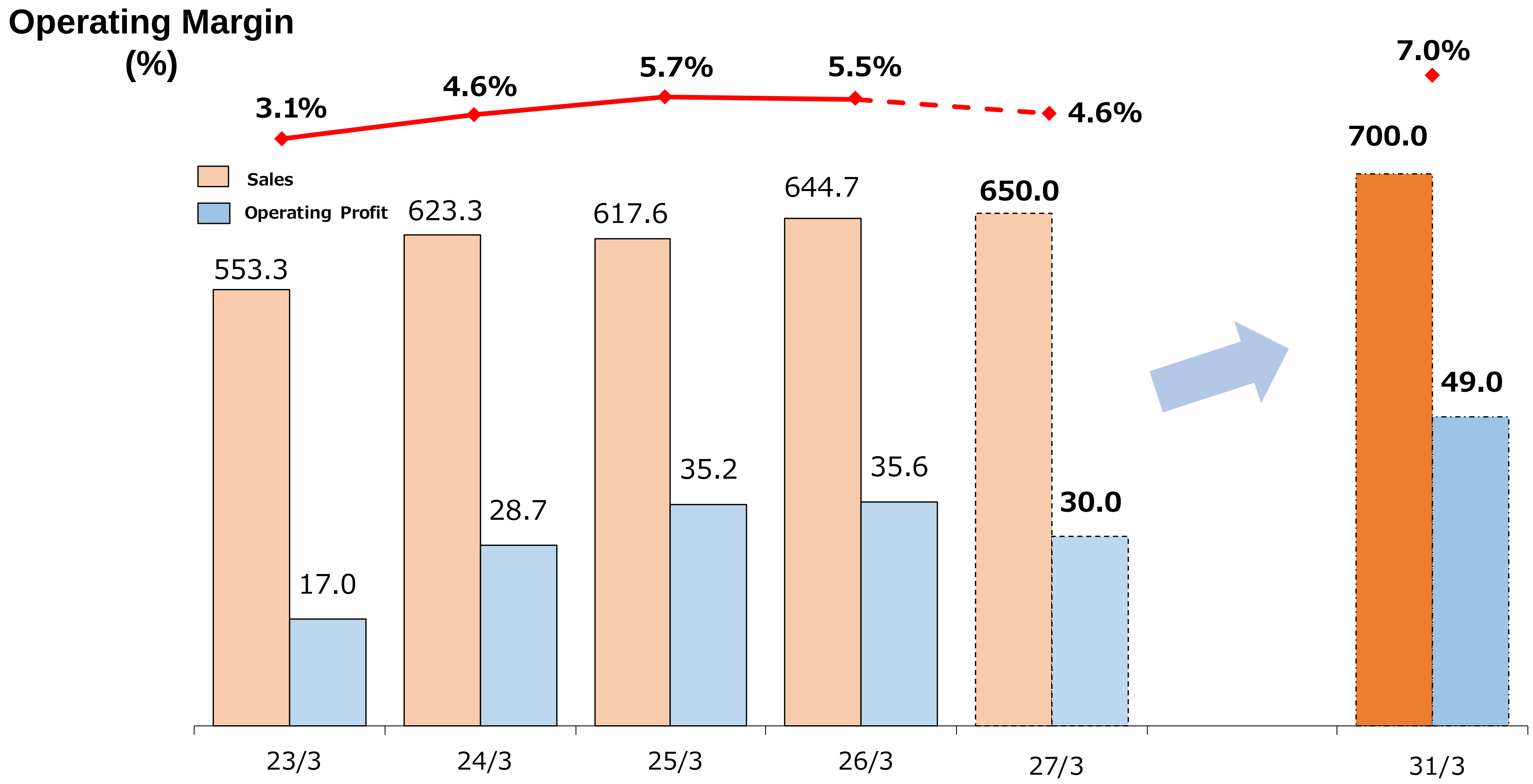
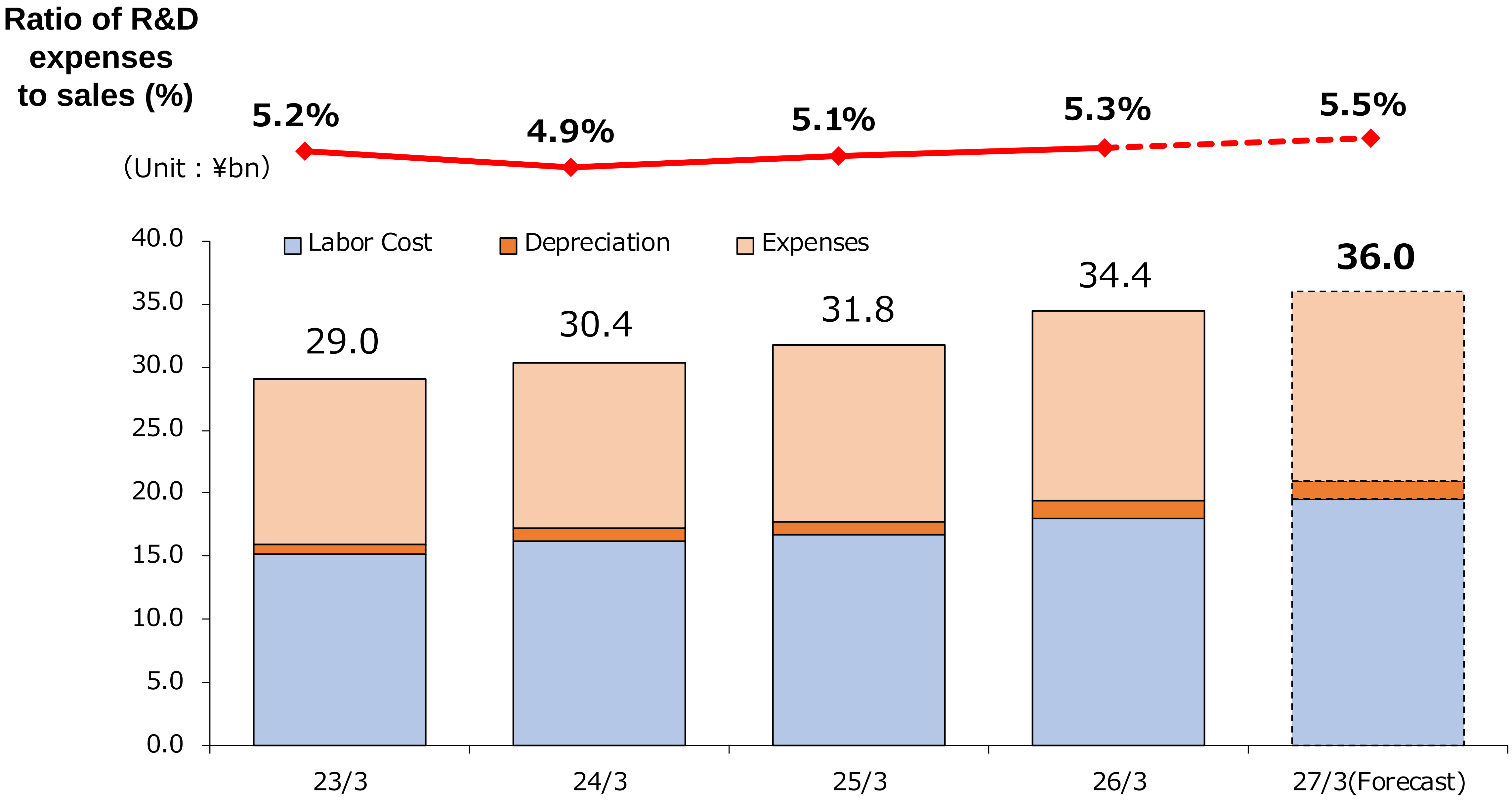


FX Rate(¥) (Ave.)		23/3	24/3	25/3	26/3	27/3 (Forecast)	31/3 (TRV Target)
	USD	134	143	151	149	152	135
	EUR	139	155	162	173	177	

Trends in R&D cost



Trends in Capital investment and Depreciation

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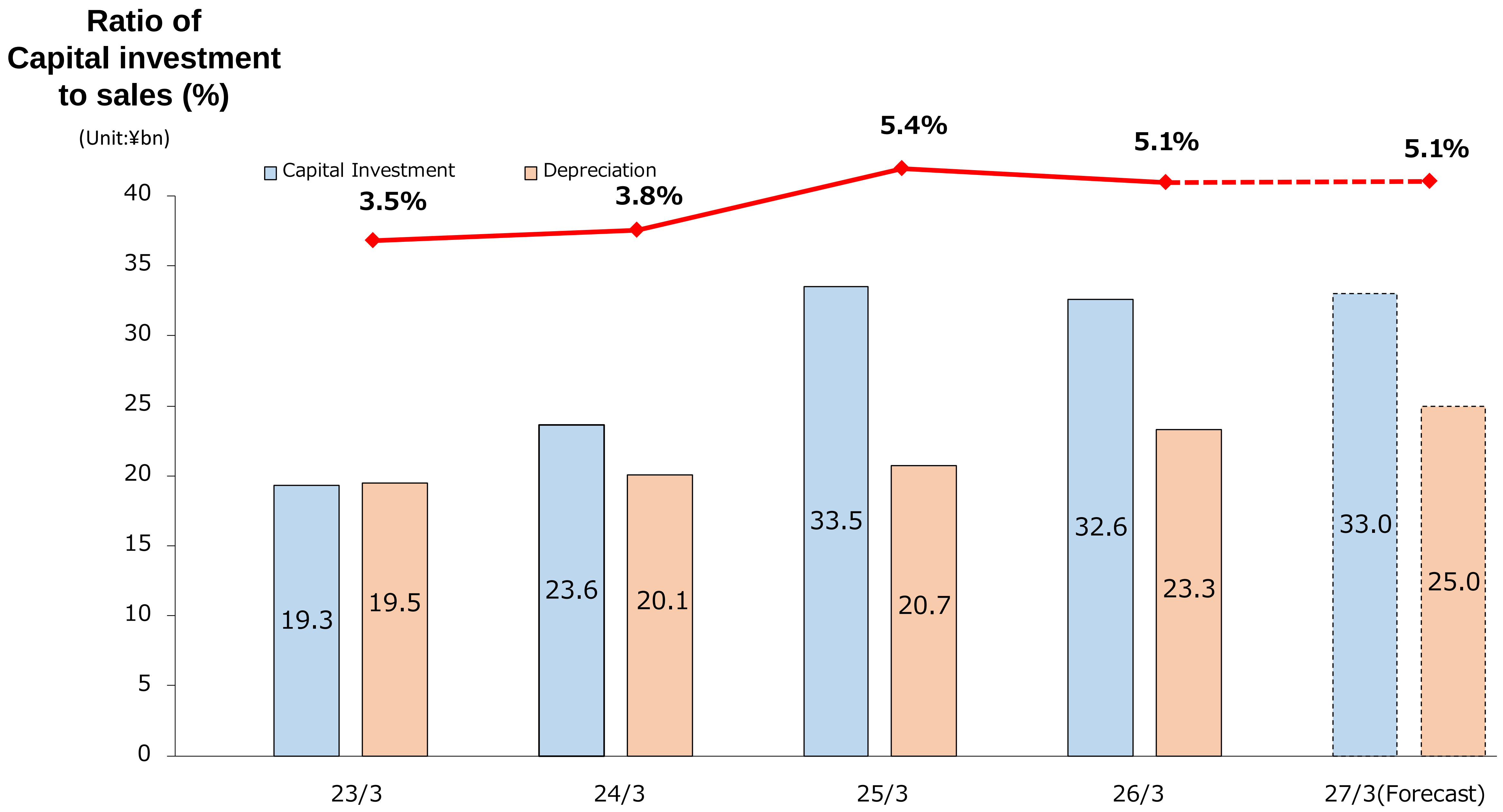
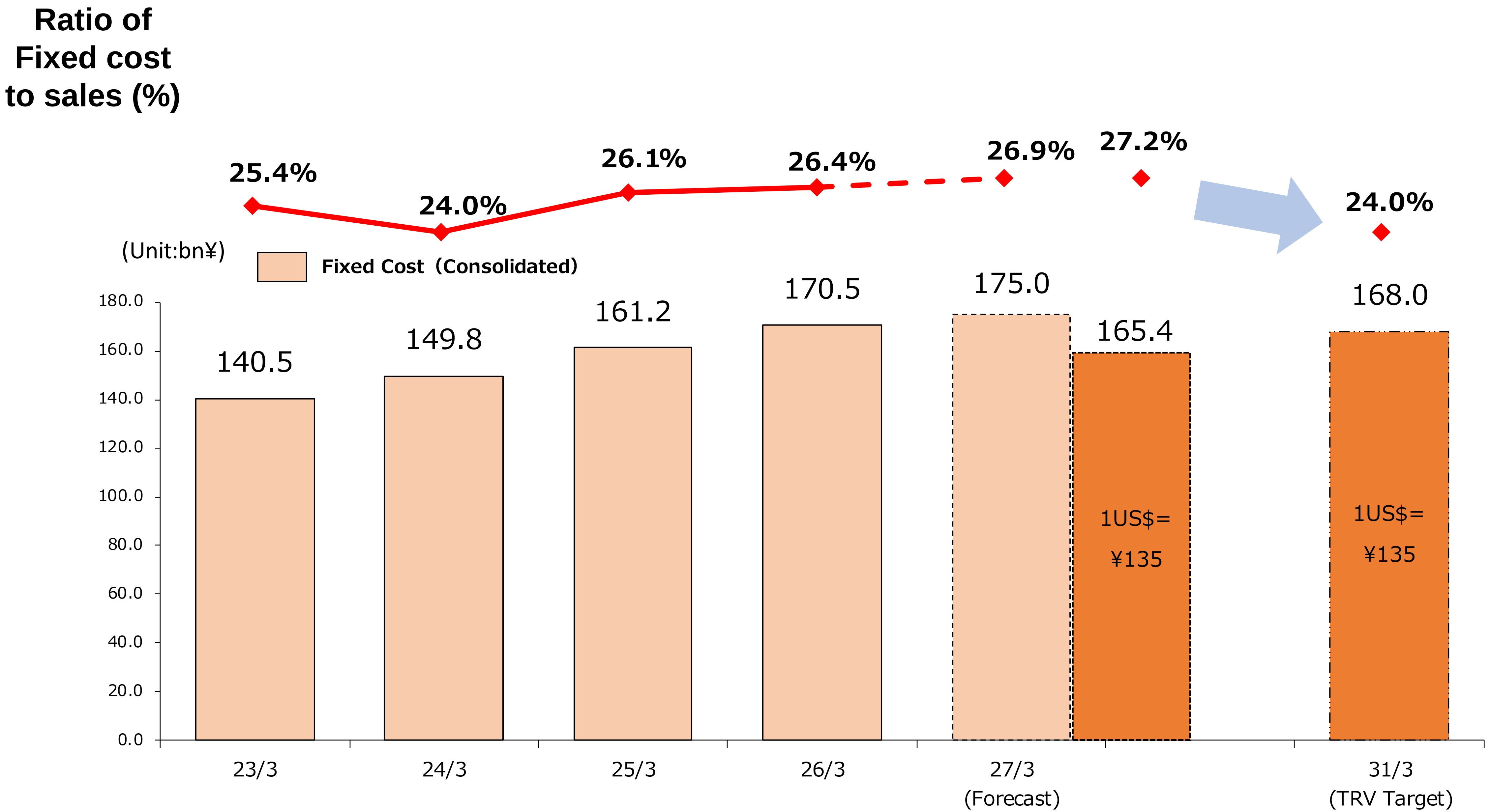


Trends in consolidated fixed cost



Management KPI

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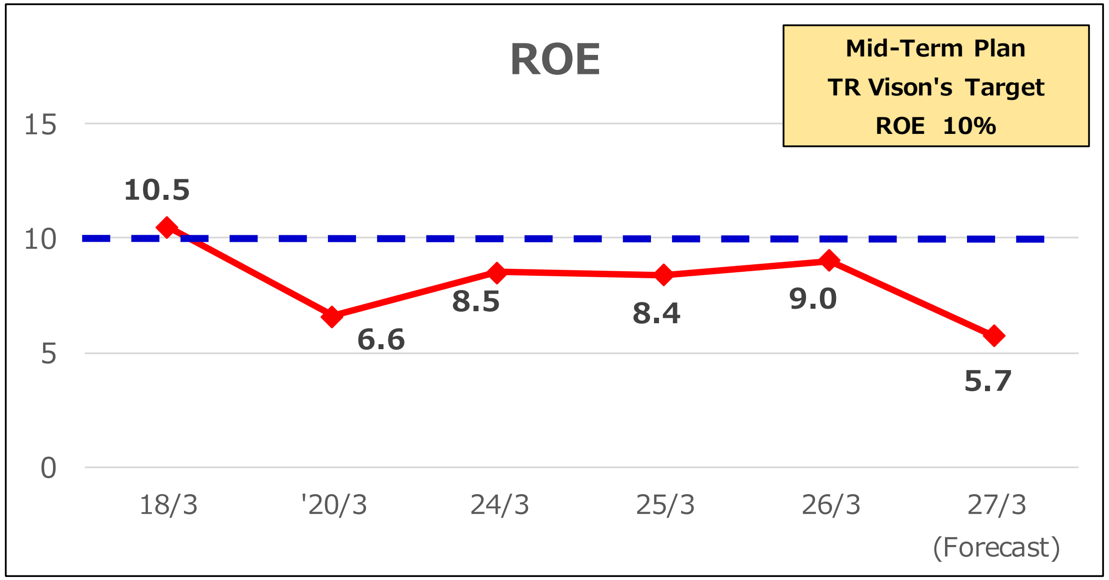
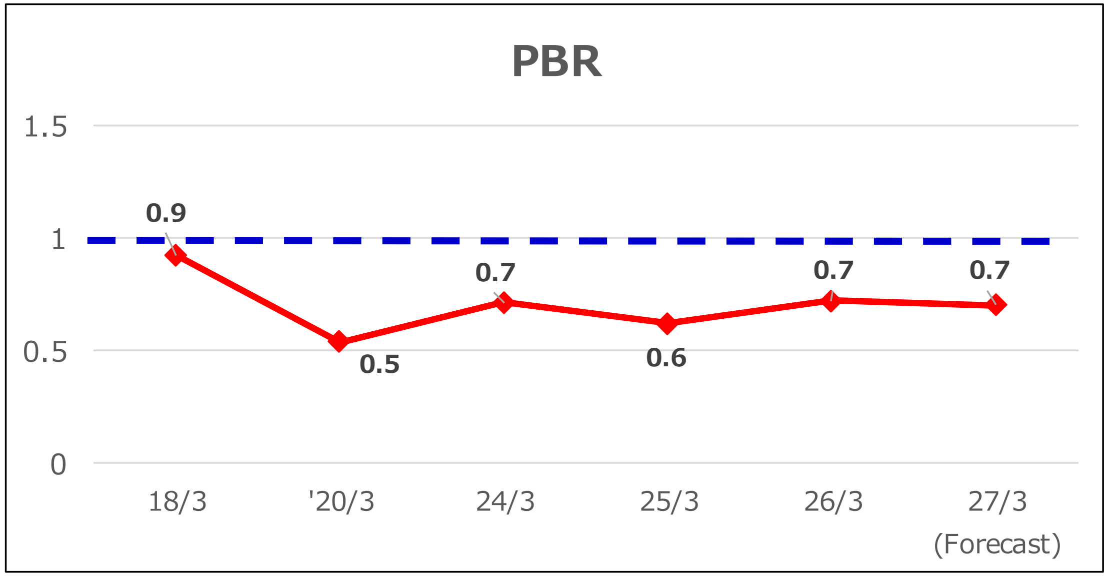
	FY2026	FY2027 (Forecast)
Equity（¥bn）	347.7	359.5
Total Assets（¥bn）	548.3	563.6
BPS（¥）	4,086	4,220
EPS（¥）	346	234
Stock Price（¥）	2,941 (Closing price at the end of Mar.2026)	2,958 (Closing price at the end of Jun.2026)
Equity Ratio（%）	**63.4**	**63.8**
ROE(%)	**9.0**	**5.7**
PER	**8.5**	※ **12.6**
PBR	**0.7**	※ **0.7**





※ Stock price: end of Jun.2026

Disclaimer

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This material contains forward-looking statements.
Future forecasts are based on the judgment of the company's management based on currently available information.
This forward-looking statement contains assumptions or bases based on assumptions, and the assumed facts and bases may differ from actual results depending on the circumstances. Although we or our management may express expectations or beliefs regarding future results, there can be no assurance that such expectations or beliefs, or results even close to them, will actually be achieved.
Furthermore, unless otherwise required by law, the Company is not obligated to update any future outlook.

【Appendix】

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◇ Sales by product ◇

(Unit : ¥bn, %)

	FY2026		FY2027 Forecast			
		%		%	Year On Year Change	Year On Year %
Total Sales	644.7	100.0	650.0	100.0	5.3	0.8
Parts for Automobiles	582.7	90.4	590.9	90.9	8.2	1.4
HMI Products	247.3	38.4	247.7	38.1	0.4	0.2
Smart System	98.1	15.2	107.6	16.6	9.5	9.6
Seat belt	86.2	13.4	93.2	14.3	7.0	8.1
Shift Lever	71.8	11.1	71.3	11.0	▲ 0.5	▲ 0.6
Key Lock	29.6	4.6	25.9	4.0	▲ 3.7	▲ 12.4
Car Mirror	18.0	2.8	15.5	2.4	▲ 2.5	▲ 13.8
Connector	12.3	1.9	12.7	2.0	0.4	3.7
Steering Wheel	7.0	1.1	4.2	0.7	▲ 2.8	▲ 39.7
Others	12.1	1.9	12.4	1.8	0.3	2.5
For agricultural & construction machinery	17.4	2.7	18.0	2.8	0.6	3.3
General electrical parts, Others	44.5	6.9	41.0	6.3	▲ 3.5	▲ 7.9

◇ Sales by customer ◇

(Unit : ¥bn, %)

	FY2026		FY2027 Forecast			
		%		%	Year On Year Change	Year On Year %
Total Sales	644.7	100.0	650.0	100.0	5.3	0.8
Toyota (Japan)	139.2	21.6	149.3	23.0	10.1	7.2
Toyota (Overseas)	286.9	44.5	280.8	43.2	▲ 6.1	▲ 2.1
Toyota related companies	52.6	8.2	53.8	8.3	1.2	2.3
Suzuki	24.1	3.7	24.8	3.8	0.7	3.2
Subaru	24.8	3.9	24.4	3.8	▲ 0.4	▲ 1.4
Ford	24.2	3.8	23.7	3.7	▲ 0.5	▲ 2.3
Isuzu	6.1	1.0	5.8	0.9	▲ 0.3	▲ 4.4
Mitsubishi	5.0	0.8	5.1	0.8	0.1	2.1
Mazda	4.8	0.8	3.9	0.6	▲ 0.9	▲ 18.9
Nissan	1.9	0.3	1.8	0.3	▲ 0.1	▲ 6.0
Others	74.5	11.4	75.9	11.6	1.4	1.9

◇ Capital Investment ◇

(Unit : ¥bn)

	FY2026	FY2027 Forecast	
			YoY
Capital Investment	32.6	33.0	0.4

(Unit : ¥bn)

By purpose		By Region	
For new products, automation, labor saving	11.0	Japan	17.9
For capacity expansion, maintenance,renewal	7.5	Americas	8.2
Strategic/Mirai investments	3.3	Asia	5.1
Others	11.2	EU/SA	1.8

◇ Number of employees ◇

(Unit : person)

	FY2026	FY2027 Forecast	
			YoY
Number of employees (excluding outside personnel and employees on leave)	19,381	19,577	196