TOKAI RIKA

FY2026 2nd Quarter Financial Results

(2025/4 – 2025/9)

Summary

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1. FY2026 2nd Quarter Financial Results

<Sales>

● Recorded the highest for the 2nd quarter due to increase in production volume at major customers.

<Operating profit>

● Profits increased year-on-year due to increased sales and our cost reduction activity.

2. FY2026 Financial Forecast …Upward revision

(Operating profit ¥20bn⇒¥29bn)

● Cumulative results through the 2nd quarter exceeded initial forecast.
● We will increase R&D expenses from next quarter due to strong orders.

3. Shareholder returns

● We decided to increase interim dividend +¥10 (Total ¥95⇒¥105/share)

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1. FY2026 2nd Quarter Financial Results

(1) Consolidated Financial Results

☆ indicates highest record

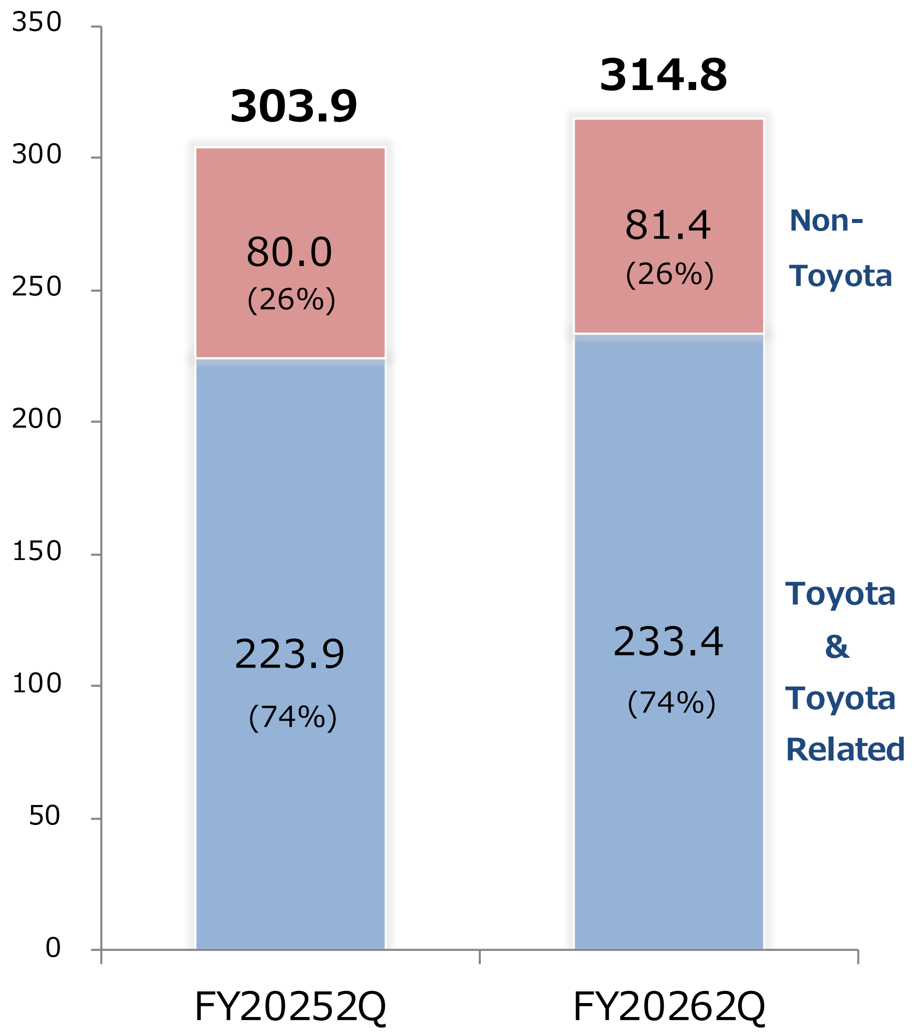
(Unit:¥bn / () :Profit %)	FY2025 2Q Actual	**FY2026 2Q Actual**	Change	Change %	【Details】 Forex	Act.Change
Sales	303.9	☆ **314.8**	+10.9	3.6%	▲ 5.9	+16.8
Operating Profit (%)	18.5 (6.1%)	**20.0** **(6.4%)**	+1.5	8.3%	▲ 0.9	+2.4
Ordinary Profit (%)	Forex Loss▲5.3 14.5 (4.8%)	Forex Gain 1.5 **23.9** **(7.6%)**	+9.4	64.7%	▲ 1.0	+10.4
Extraordinary Profit/ Loss	※1 2.8	※2 **2.4**	▲ 0.4	-	-	▲ 0.4
Profit attributable to owners of parent (%)	10.6 (3.5%)	**18.5** **(5.9%)**	+7.9	73.6%	▲ 0.9	+8.8
USD Rate	¥153	¥145	▲ 8	-	-	-
EUR Rate	¥164	¥166	+2			

※1:Gain on sales of investment securities +¥2.3bn, Gain on sales of fixed assets +¥0.7bn, Loss on valuation of fixed assets ▲¥0.3bn
※2:Gain on sales of investment securities +¥2.5bn

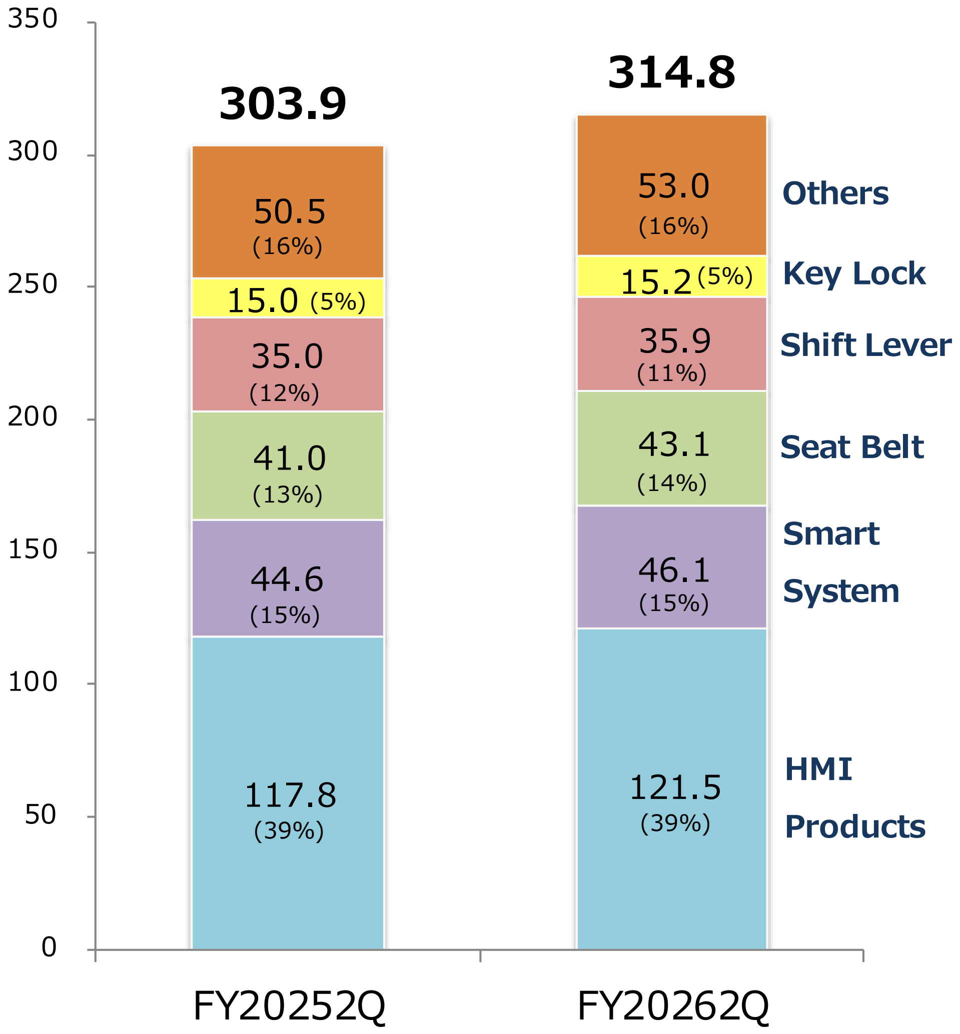
(2) Consolidated Sales (By Customer/Product)

(Unit:¥bn)

By Customer



By Product



(3) Operating Profit Change Factors

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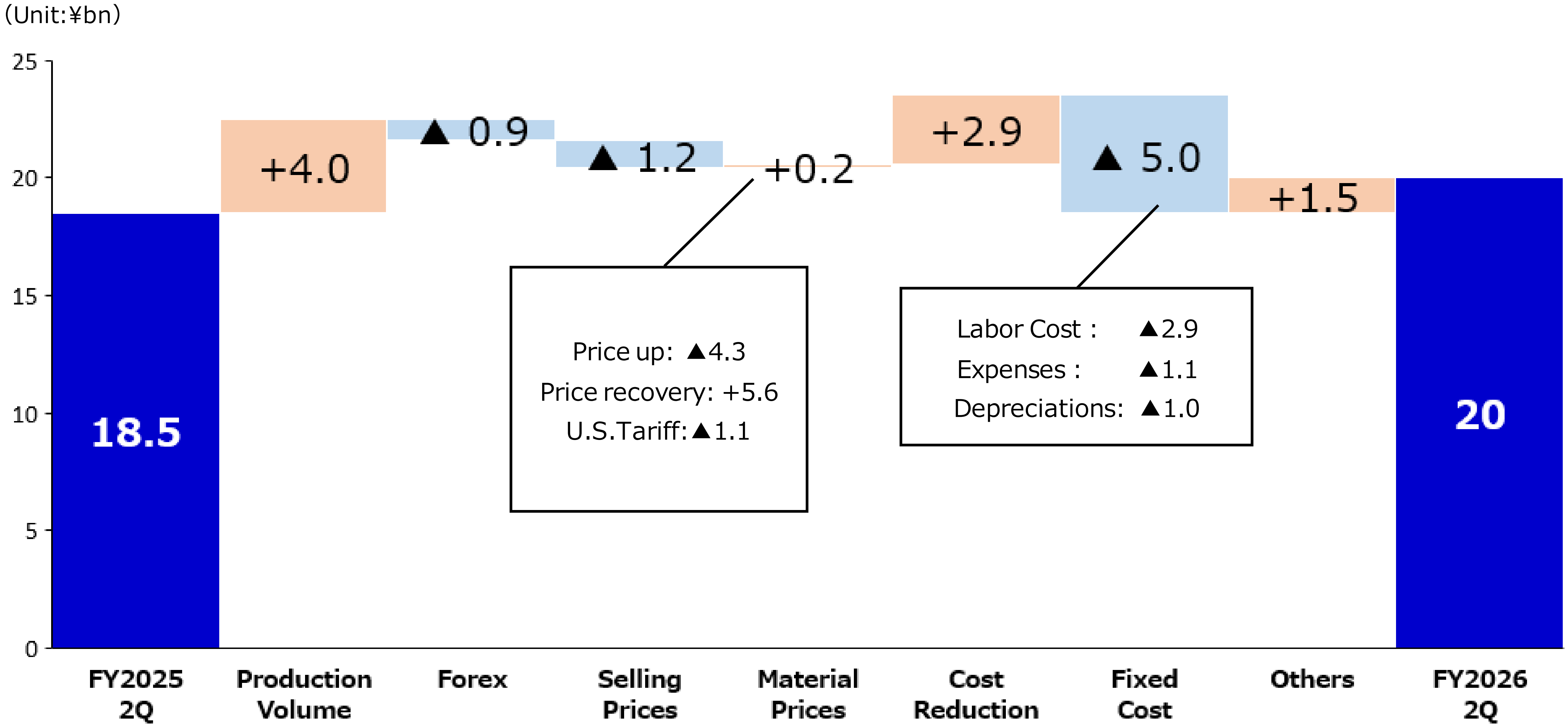
FY2026 2nd Quarter : 1.5 Billions Yen Increase (vs FY2025)



(4) Financial Results (By Region)

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Unit:¥bn () :Profit %		FY2025 2Q Actual		**FY2026** **2Q Actual**		Change	Change%	【Details】 Forex	Act.Change
Japan	Sales	149.3		**157.9**		+8.6	5.8%	▲ 0.9	+ 9.5
	Operating Profit(%)	0.5	(0.4%)	**1.2**	(0.8%)	+0.7	122.0%	▲ 0.6	+ 1.3
Americas	Sales	82.6		**87.1**		+4.5	5.5%	▲ 4.9	+ 9.4
	Operating Profit(%)	4.0	(4.9%)	**4.9**	(5.6%)	+0.9	22.2%	▲ 0.3	+ 1.2
Asia	Sales	94.6		**96.0**		+1.4	1.5%	▲ 1.6	+ 3.0
	Operating Profit(%)	11.5	(12.2%)	**12.1**	(12.7%)	+0.6	5.4%	+ 0.0	+ 0.6
Europe Brazil	Sales	25.1		**23.6**		▲ 1.5	▲5.8%	+ 0.1	▲ 1.6
	Operating Profit(%)	1.8	(7.5%)	**1.9**	(8.2%)	+0.1	3.5%	▲ 0.0	+ 0.1
Consolidation Adjustment	Sales	▲ 47.7		**▲ 50.0**		▲ 2.3	–	+ 1.4	▲ 3.7
	Operating Profit(%)	0.5		**▲ 0.2**		▲ 0.7	–	–	▲ 0.7
Total	Sales	303.9		**314.8**		+10.9	3.6%	▲ 5.9	+ 16.8
	Operating Profit(%)	18.5	(6.1%)	**20.0**	(6.4%)	+1.5	8.3%	▲ 0.9	+ 2.4

2. FY2026 Financial Results Forecast

(1) Consolidated Financial Results Forecast

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Unit:¥bn () :Profit %	FY2025 Actual	**FY2026 Forecast**	Change	Change %	【Details】 Forex	Act. Change	Previous announcement
Sales	617.6	**620.0**	+2.4	0.4%	▲ 15.6	+18.0	580.0
Operating Profit (%)	☆ 35.4 (5.7%)	**29.0** **(4.7%)**	▲ 6.4	▲18.2%	▲ 2.1	▲ 4.3	20.0 (3.4%)
Ordinary Profit (%)	Forex Loss ▲4.3 34.4 (5.6%)	Forex Gain +0.2 **34.0** **(5.5%)**	▲ 0.4	▲1.4%	▲ 2.2	+1.8	Forex Loss ▲2.5 20.0 (3.4%)
Extraordinary profit/loss	5.5	**2.4**	▲ 3.1	–	–	▲ 3.1	▲0.0
Profit attributable to owners of parent (%)	☆ 27.8 (4.5%)	**26.0** **(4.2%)**	▲ 1.8	▲6.5%	▲ 1.9	+0.1	14.0 (2.4%)
USD rate EUR rate	¥151 ¥162	¥143 ¥163	▲8 +1	–	–	–	¥135 ¥155

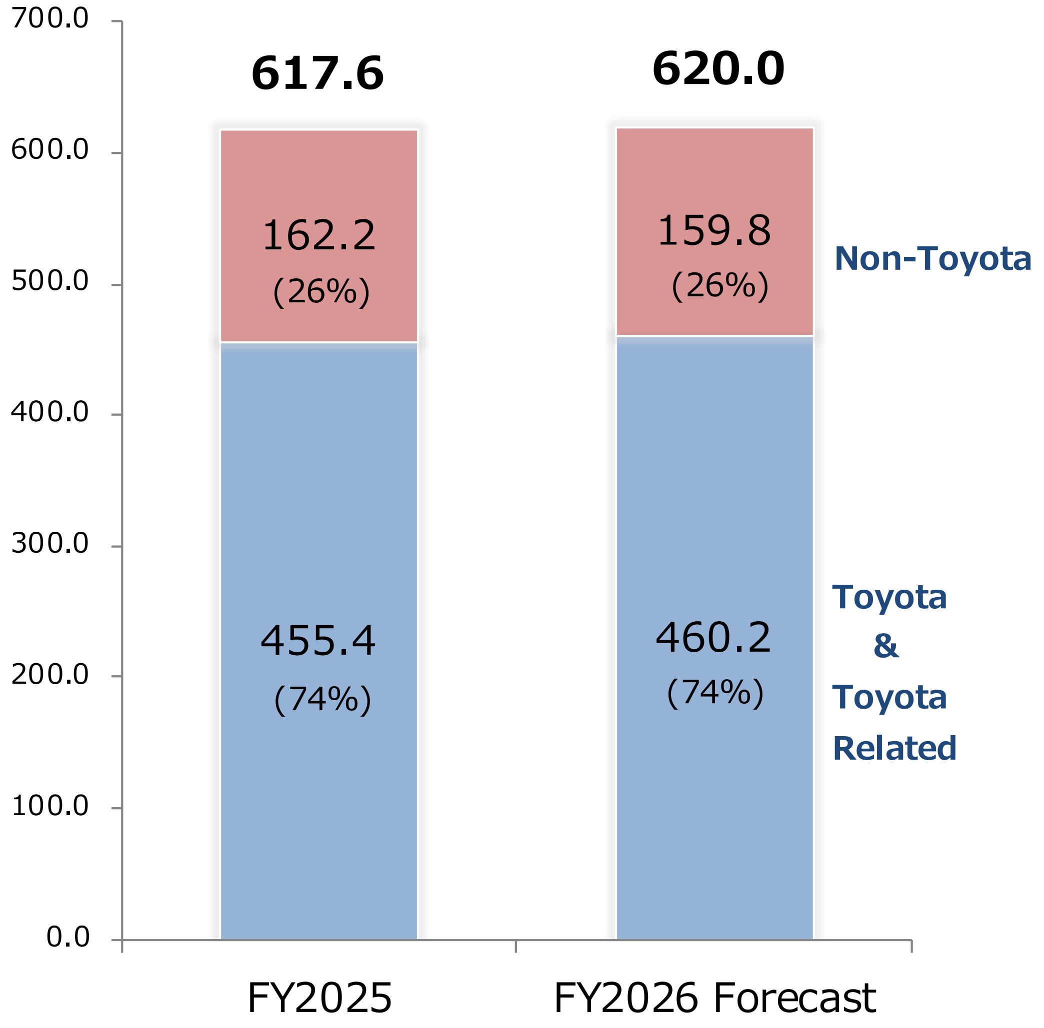
Oct-Mar FX rate: ¥140/$ ¥160/€

☆ indicate the highest record

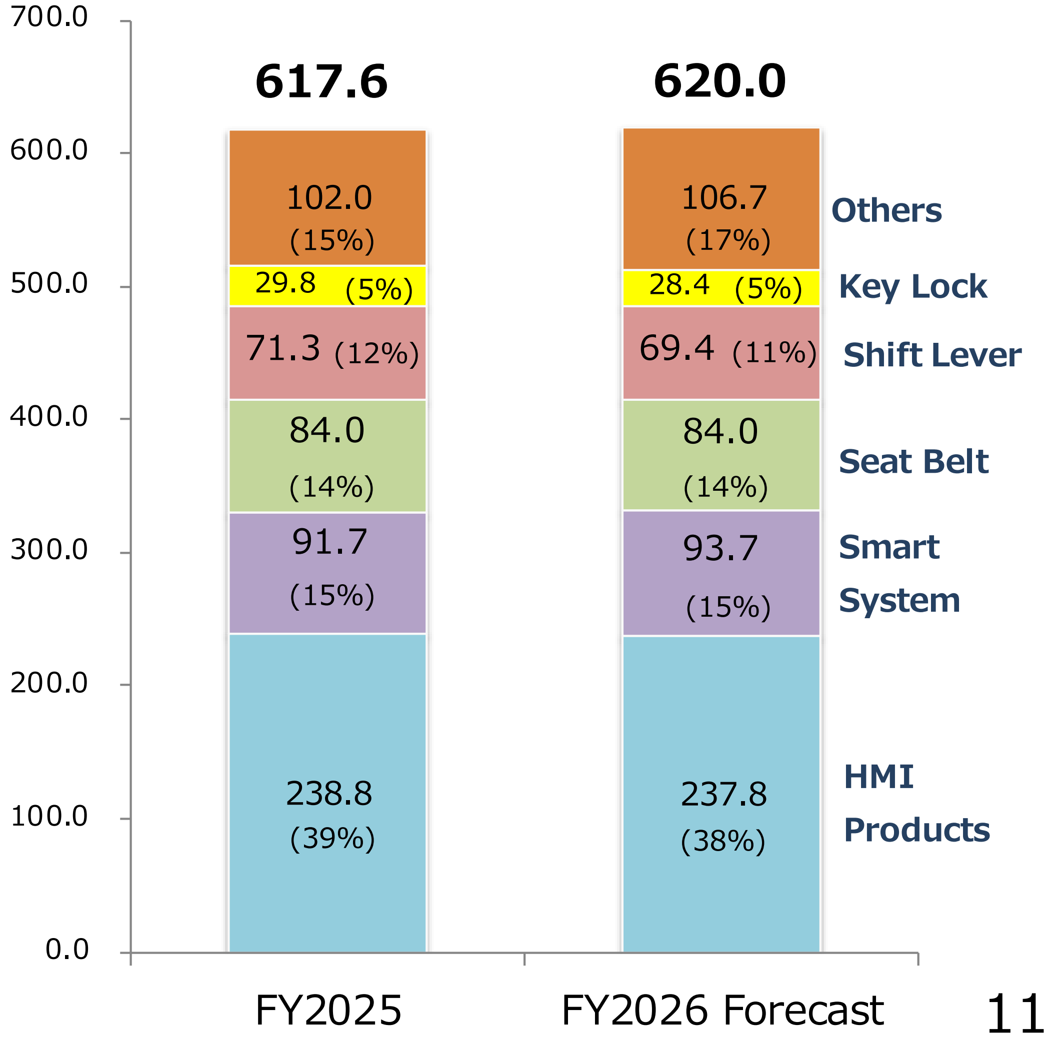
(2) Consolidated Sales Forecast (By Customer/Product)

(Unit:¥bn)

By Customer



By Product



(3) Operating Profit Change Factors Forecast

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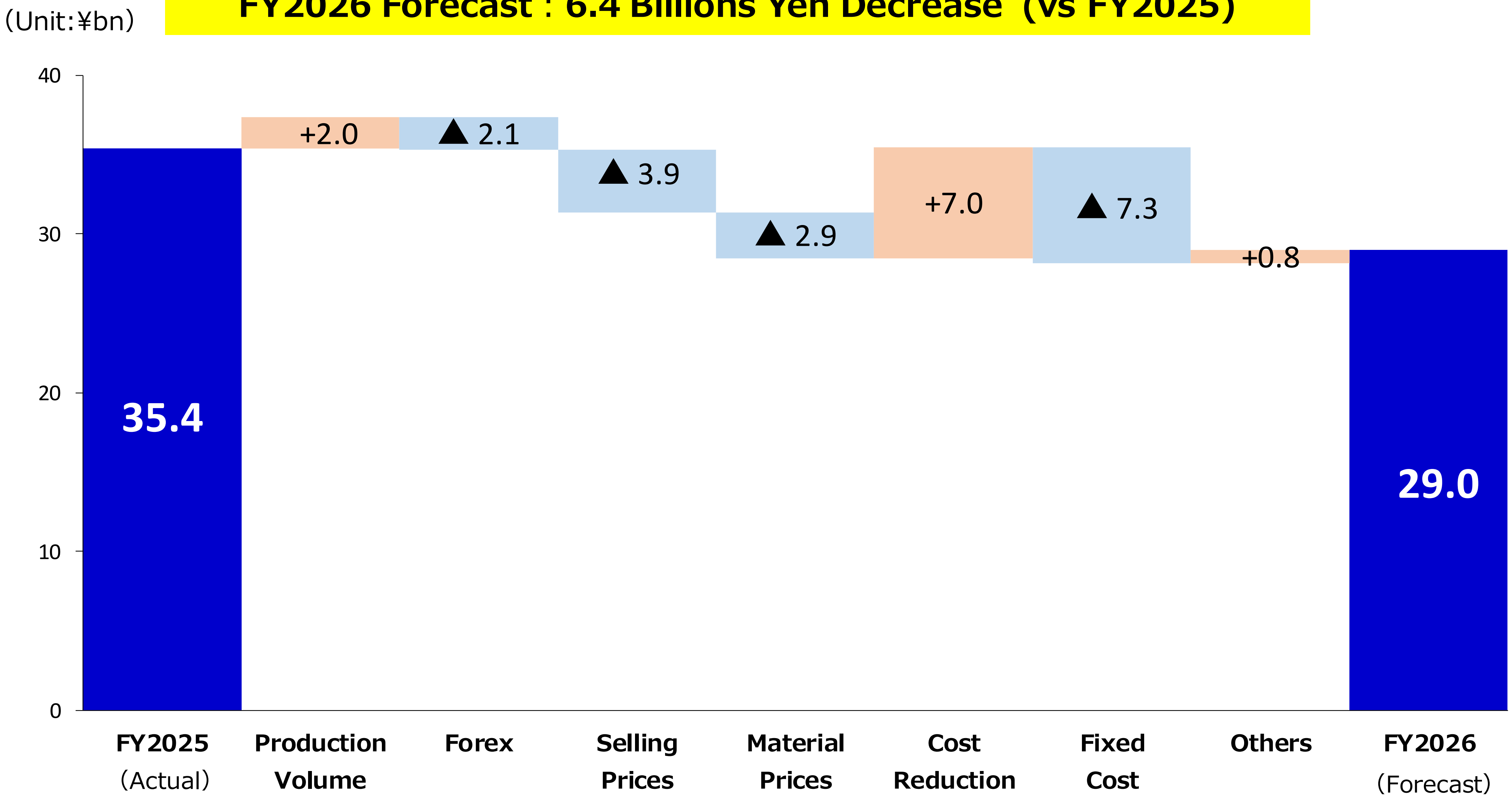
FY2026 Forecast : 6.4 Billions Yen Decrease (vs FY2025)



(4) Financial Results Forecast (By Region)

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Unit:¥bn () :Profit %		FY2025 Actual	FY2026 Forecast	Change	Change %	【Details】 Forex	Act.Change
Japan	Sales	307.6	**317.9**	+ 10.3	3.3%	▲ 2.1	+ 12.4
	Operating Profit(%)	▲ 0.7 (▲0.3%)	**▲ 4.0** (▲1.3%)	▲ 3.3	–	▲ 1.1	▲ 2.2
Americas	Sales	164.7	**163.8**	▲ 0.9	▲0.6%	▲ 10.3	+ 9.4
	Operating Profit(%)	8.0 (4.9%)	**7.6** (4.6%)	▲ 0.4	▲5.7%	▲ 0.4	▲ 0.0
Asia	Sales	192.7	**183.3**	▲ 9.4	▲4.9%	▲ 7.5	▲ 1.9
	Operating Profit(%)	23.9 (12.4%)	**22.6** (12.3%)	▲ 1.3	▲5.7%	▲ 0.6	▲ 0.7
Europe Brazil	Sales	49.3	**46.5**	▲ 2.8	▲5.7%	+ 0.2	▲ 3.0
	Operating Profit(%)	3.4 (7.1%)	**2.8** (6.0%)	▲ 0.6	▲19.9%	+ 0.0	▲ 0.6
Consolidation Adjustment	Sales	▲ 96.8	**▲ 91.5**	+ 5.3	–	+ 4.1	+ 1.2
	Operating Profit(%)	0.7	**0.0**	▲ 0.7	–	–	▲0.7
Total	Sales	**617.6**	**620.0**	+ 2.4	0.4%	▲ 15.6	+ 18.0
	Operating Profit(%)	**35.4** (5.7%)	**29.0** (4.7%)	▲ 6.4	▲18.2%	▲ 2.1	▲ 4.3

(3) Operating Profit Change Factors Forecast (vs Previous announcement)

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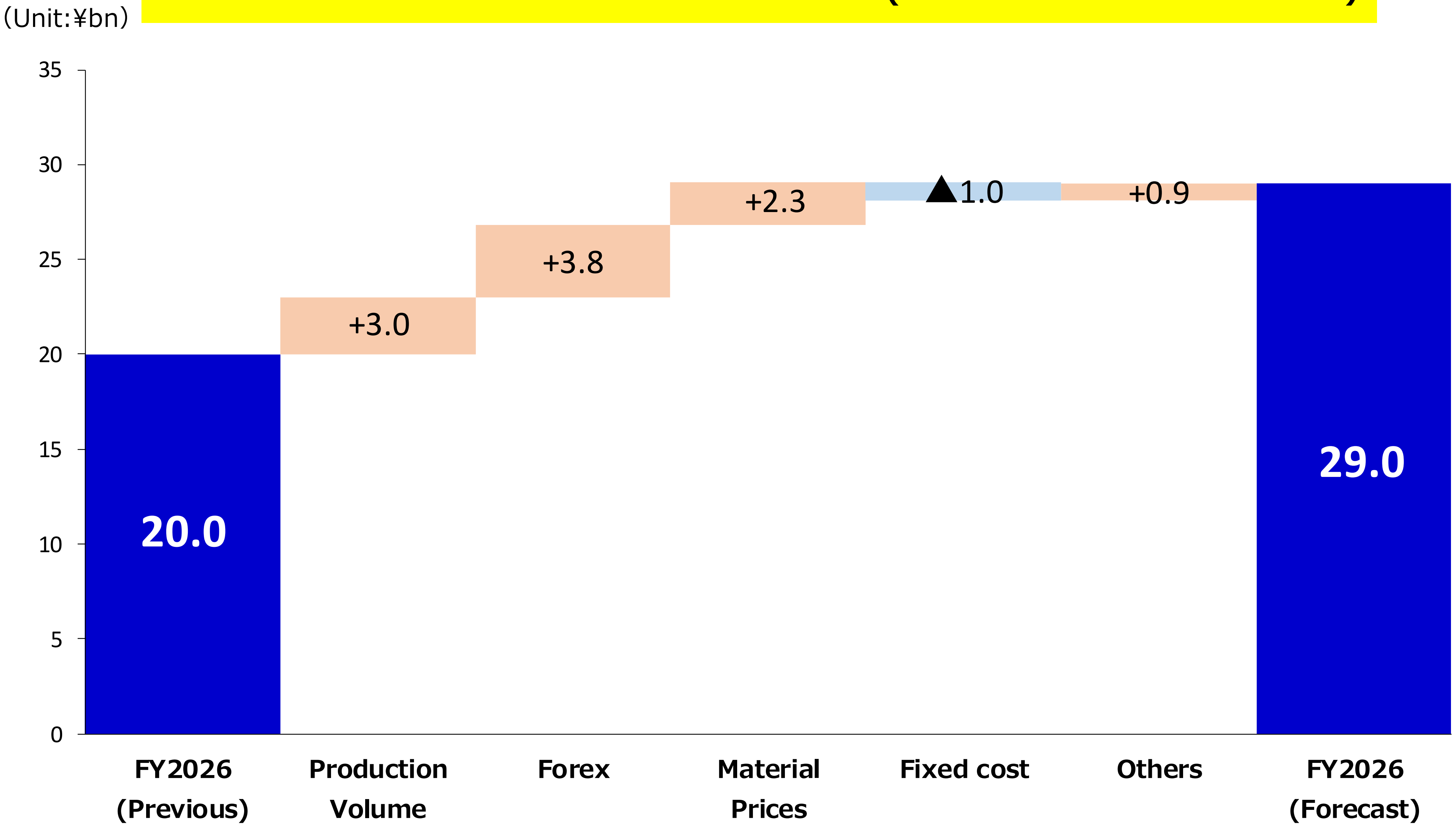
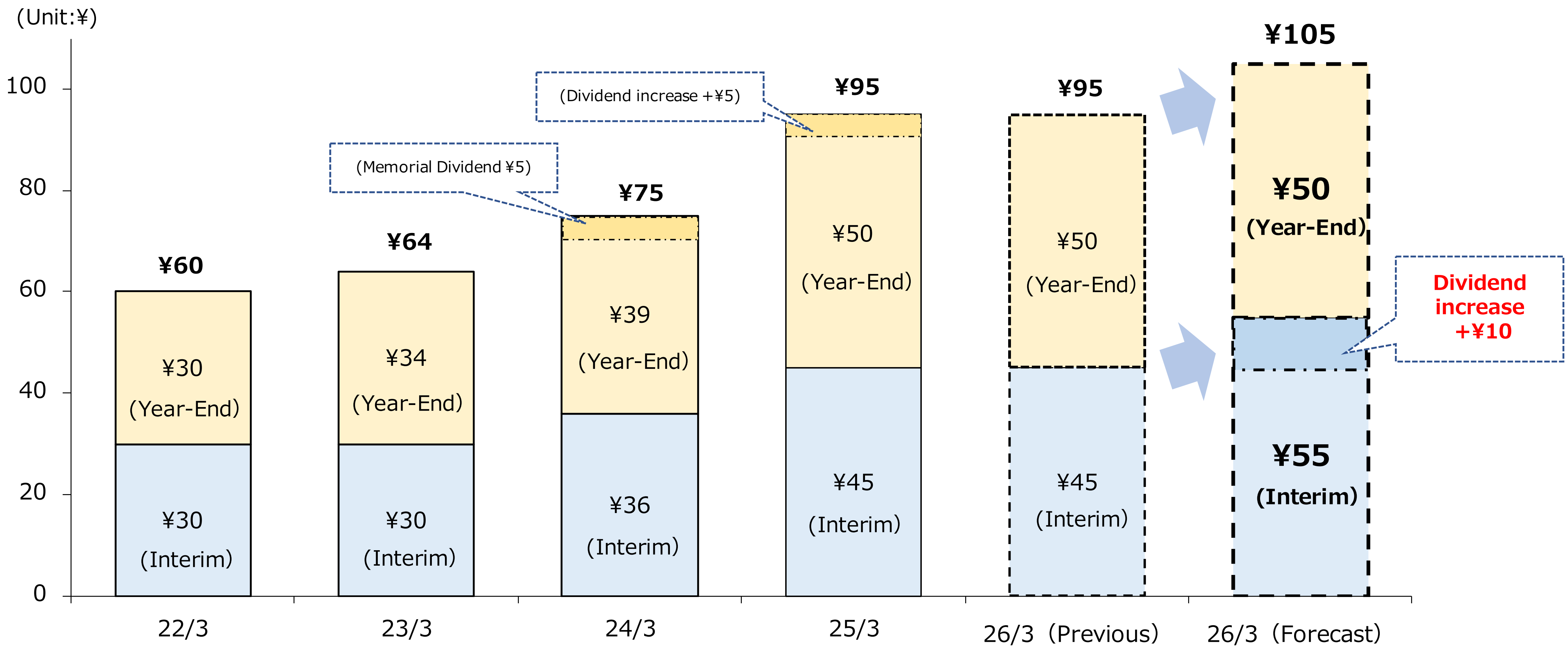
FY2026 Forecast : 9.0 Billions Yen Increase (vs Previous announcement)



3. Dividend

Dividend



	22/3	23/3	24/3	25/3	26/3（Previous）	26/3（Forecast）
Dividend Payout	**153.5%**	**53.6%**	**27.1% ※1**	**28.9%**		**34.4%**
Dividend Yield	**4.0%**	**3.9%**	**2.9%**	**4.3%**		**3.9% ※2**
Dividend on Shareholder's Equity	**2.3%**	**2.4%**	**2.7%**	**3.1%**		**3.2%**

※1. Total payout was 86.0% through share buybacks　※2. Calculated based on stock prices as of the end of Sep.2025

4. Trends in performance, Management KPI

Trends in Financial Results

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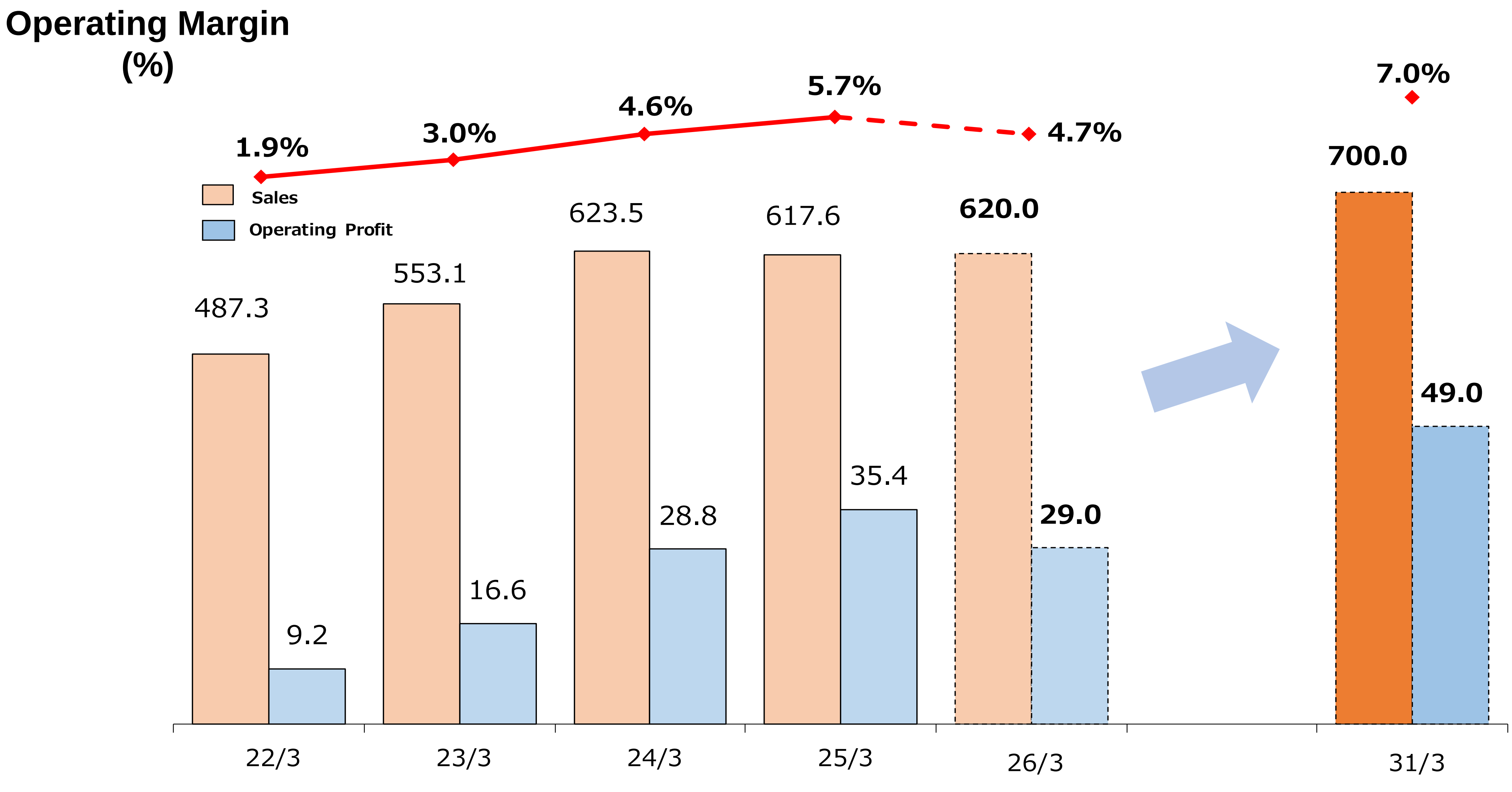
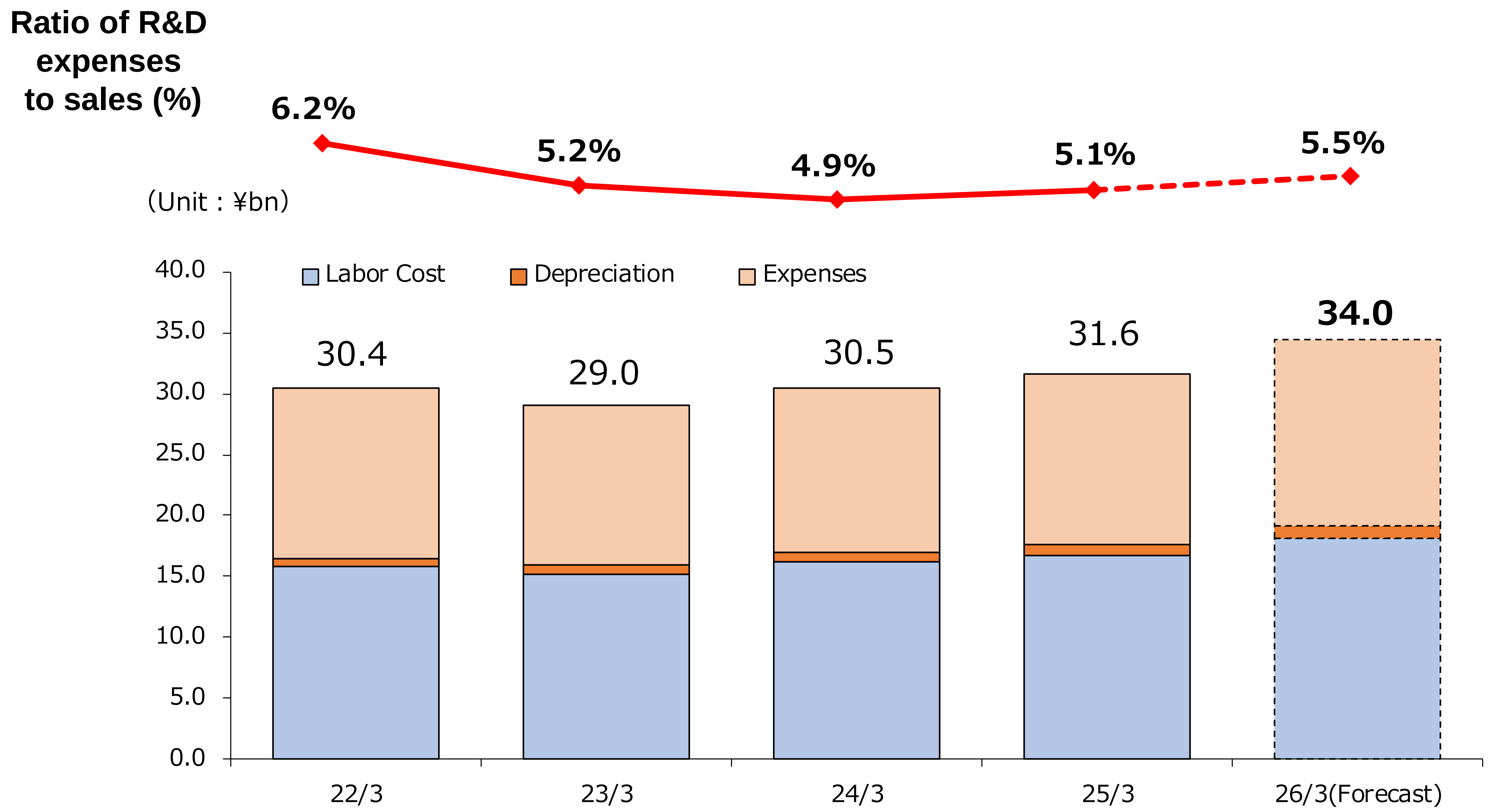


FX Rate(¥) (Ave.)		22/3	23/3	24/3	25/3	26/3 (Forecast)	31/3 (TRV Target)
	USD	111	134	143	151	143	135
	EUR	129	139	155	162	163	

Trends in R&D cost



Trends in Capital investment and Depreciation

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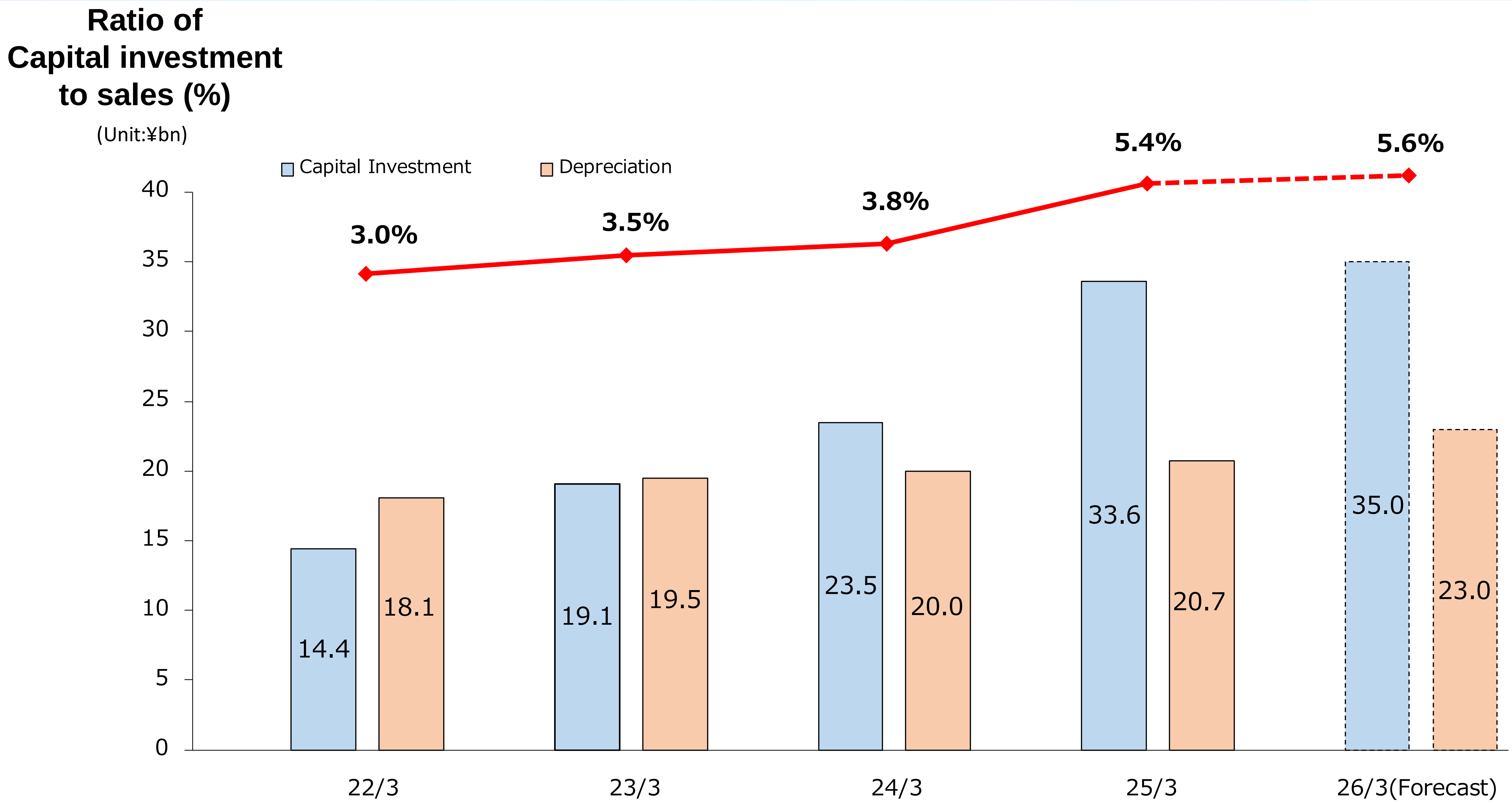
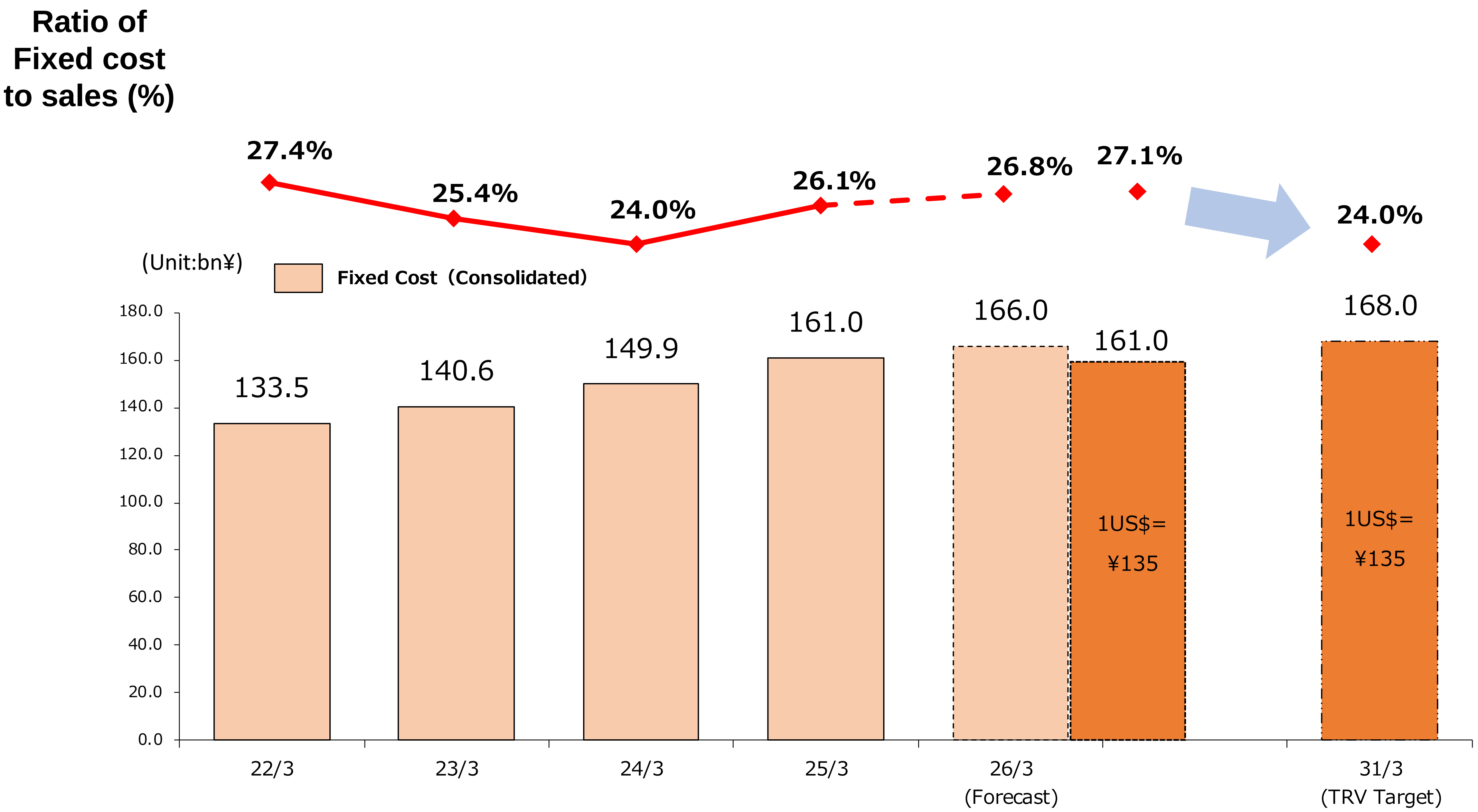


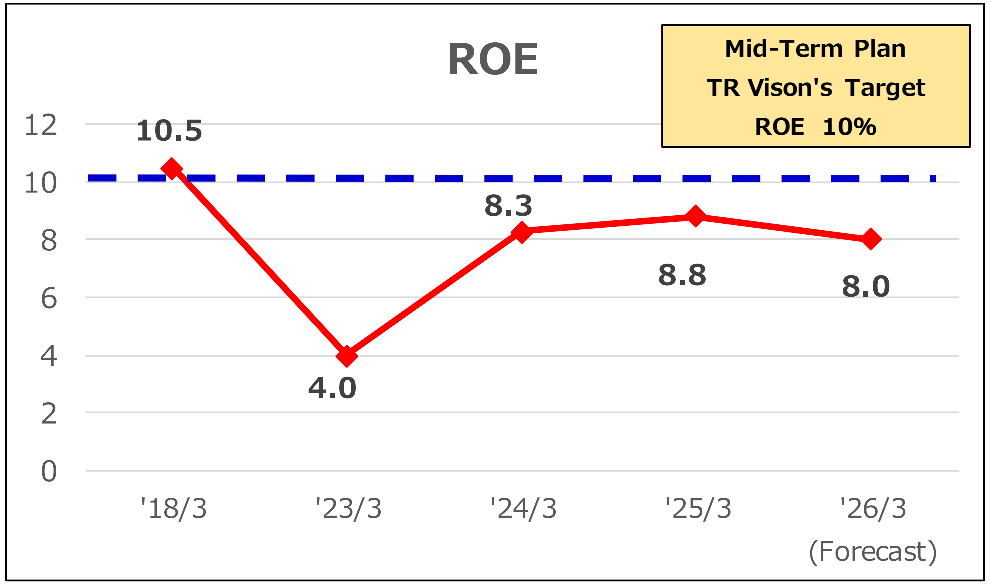
Trends in consolidated fixed cost

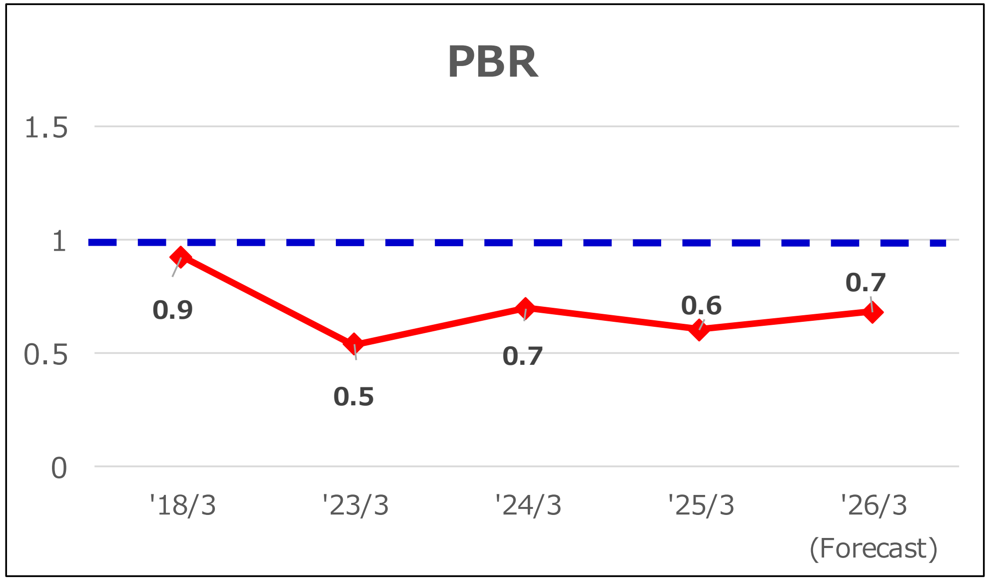


Management KPI

	FY2025	FY2026 (Forecast)
Equity（¥bn）	316.0	335.5
Total Assets（¥bn）	510.9	530.7
BPS（¥）	3,717	3,942
EPS（¥）	328	306
Stock Price（¥）	2,234 (Closing price at the end of Mar.2025)	2,677 (Closing price at the end of Sep. 2025)
Equity Ratio（%）	**61.9**	**63.2**
ROE(%)	**8.8**	**8.0**
PER	**6.8**	※ **8.8**
PBR	**0.6**	※ **0.7**

※ Stock price: end of Sep 2025





Disclaimer

This material contains forward-looking statements.
Future forecasts are based on the judgment of the company's management based on currently available information.
This forward-looking statement contains assumptions or bases based on assumptions, and the assumed facts and bases may differ from actual results depending on the circumstances. Although we or our management may express expectations or beliefs regarding future results, there can be no assurance that such expectations or beliefs, or results even close to them, will actually be achieved.
Furthermore, unless otherwise required by law, the Company is not obligated to update any future outlook.

Appendix

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◇ Sales by product ◇

(Unit : ¥bn、%)

		FY2025	%	FY2026 Forecast	%	Year On Year Change	Year On Year %
Total Sales		617.6	100.0	**620.0**	**100.0**	**2.4**	**0.4**
Parts for Automobiles		563.3	91.2	**559.9**	**90.3**	**▲ 3.4**	**▲ 0.6**
	HMI Products	238.8	38.7	**237.8**	**38.4**	**▲ 1.0**	**▲ 0.4**
	Smart System	91.7	14.9	**93.7**	**15.1**	**2.0**	**2.1**
	Seat belt	84.0	13.6	**84.0**	**13.6**	**0.0**	**0.0**
	Shift Lever	71.3	11.5	**69.4**	**11.2**	**▲ 1.9**	**▲ 2.7**
	Key Lock	29.8	4.8	**28.4**	**4.6**	**▲ 1.4**	**▲ 4.8**
	Car Mirror	16.3	2.7	**17.5**	**2.8**	**1.2**	**7.0**
	Connector	11.7	1.9	**11.8**	**1.9**	**0.1**	**1.3**
	Steering Wheel	9.4	1.5	**6.5**	**1.1**	**▲ 2.9**	**▲ 30.3**
	Others	10.0	1.6	**10.5**	**1.6**	**0.5**	**5.1**
For agricultural & construction machinery		17.4	2.8	**18.0**	**2.9**	**0.6**	**3.3**
General electrical parts, Others		36.9	6.0	**42.0**	**6.8**	**5.1**	**14.0**

◇ Sales by customer ◇

(Unit : ¥bn、%)

		FY2025	%	FY2026 Forecast	%	Year On Year Change	Year On Year %
Total Sales		617.6	100.0	**620.0**	**100.0**	**2.4**	**0.4**
	Toyota (Japan)	133.5	21.6	**138.2**	**22.3**	**4.7**	**3.5**
	Toyota (Overseas)	273.8	44.3	**271.2**	**43.8**	**▲ 2.6**	**▲ 0.9**
	Toyota related companies	48.0	7.8	**50.7**	**8.2**	**2.7**	**5.6**
	Suzuki	22.5	3.6	**22.9**	**3.7**	**0.4**	**1.9**
	Subaru	25.9	4.2	**24.5**	**4.0**	**▲ 1.4**	**▲ 5.4**
	Ford	24.5	4.0	**22.3**	**3.6**	**▲ 2.2**	**▲ 9.0**
	Isuzu	5.4	0.9	**5.8**	**0.9**	**0.4**	**7.8**
	Mazda	4.6	0.8	**4.3**	**0.7**	**▲ 0.3**	**▲ 6.2**
	Mitsubishi	4.9	0.8	**4.7**	**0.8**	**▲ 0.2**	**▲ 3.8**
	Nissan	2.7	0.4	**1.9**	**0.3**	**▲ 0.8**	**▲ 30.4**
	Others	71.3	11.6	**72.9**	**11.7**	**1.6**	**2.3**

◇ Capital Investment ◇

(Unit : ¥bn)

	FY2025	FY2026 Forecast	YoY
Capital Investment	33.6	**35.0**	**1.4**

(Unit : ¥bn)

By purpose		By Region	
For new products, automation, labor saving	10.8	Japan	21.7
For capacity expansion, maintenance,renewal	5.2	Americas	6.6
Strategic/Mirai investments	6.6	Asia	5.1
Others	12.4	Others	1.6

◇ Number of employees ◇

(Unit : person)

	FY2025	FY2026 Forecast	YoY
Number of employees (excluding outside personnel and employees on leave)	20,157	**20,216**	**59**