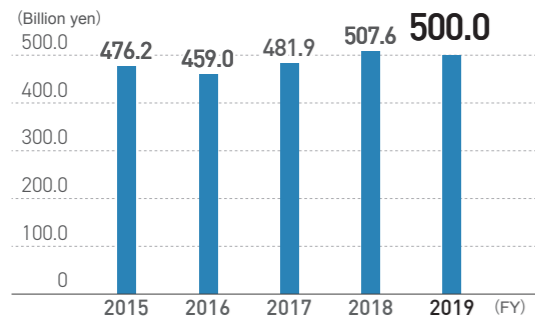
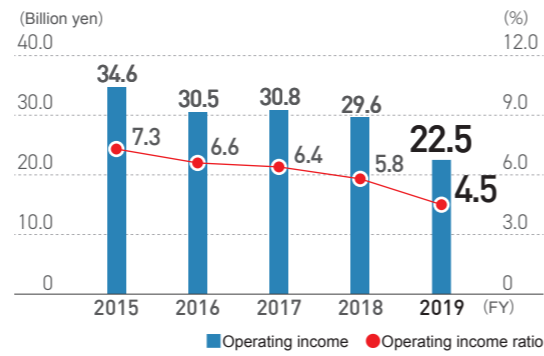


► Financial Highlights

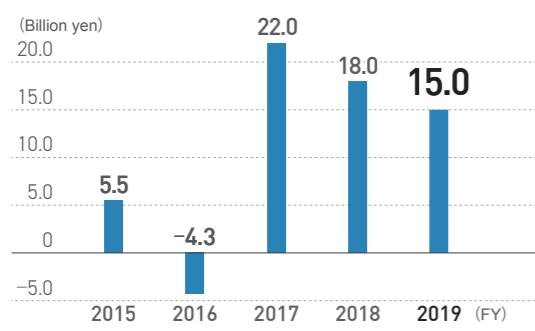
► Net sales



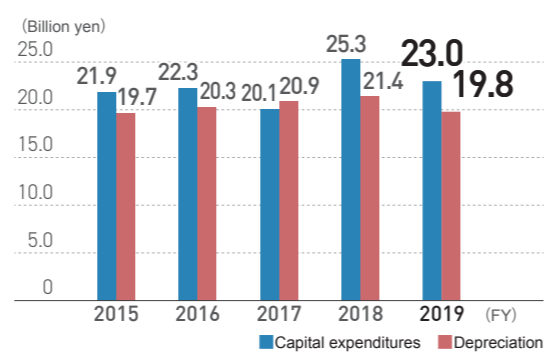
► Operating income/Operating income ratio



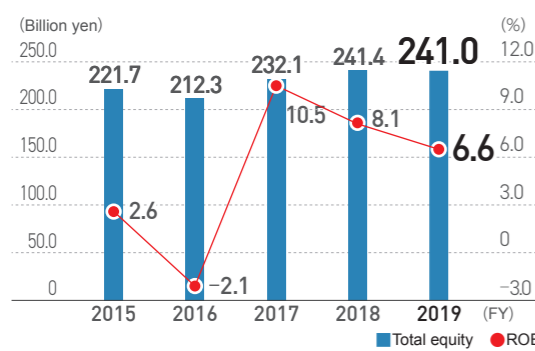
► Profit attributable to owners of parent



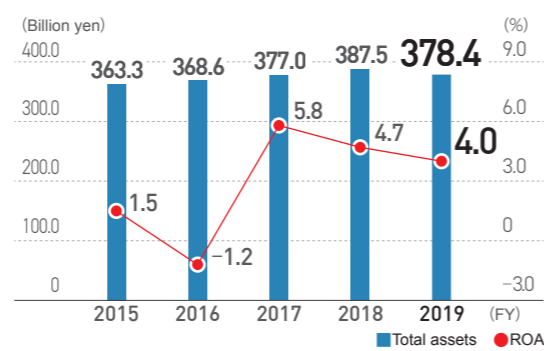
► Capital expenditures/Depreciation



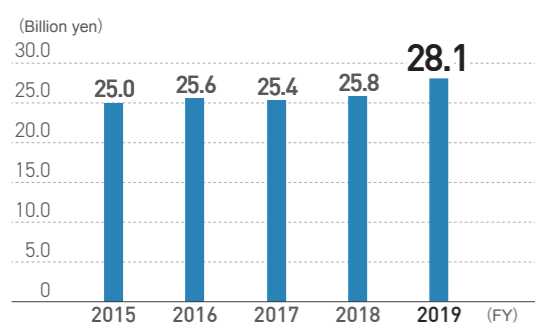
► Total equity/ROE



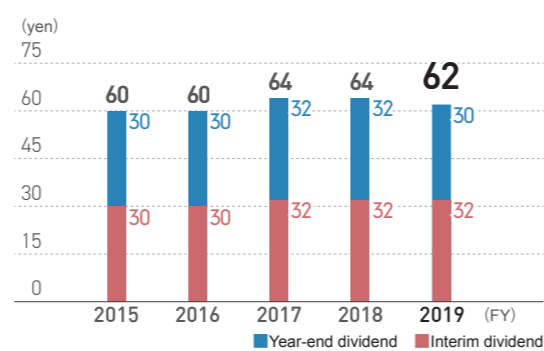
► Total assets/ROA



► R&D expenses

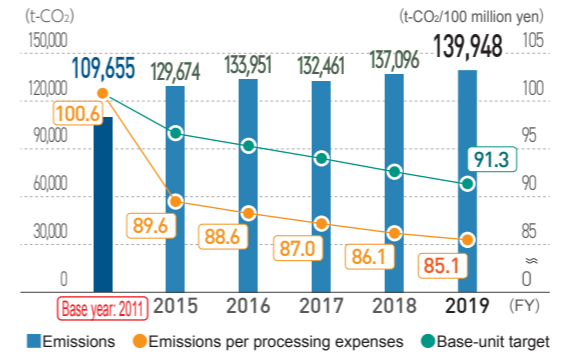


► Dividend per share

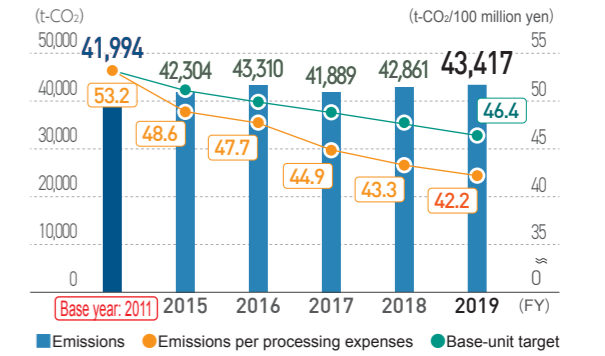


► Non-Financial Highlights

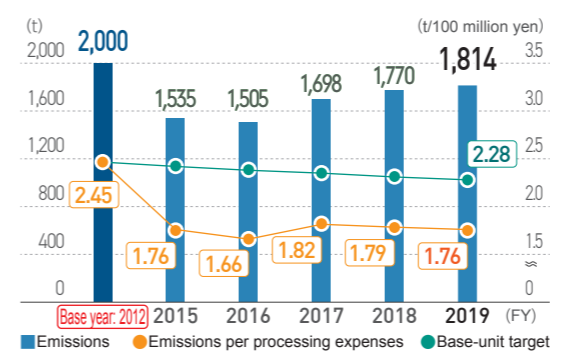
► Amount of CO₂ emissions (Tokai Rika Group)



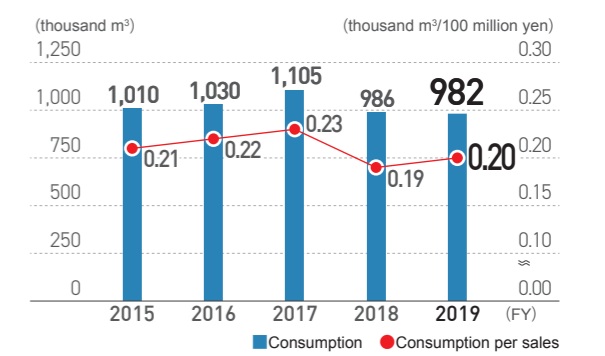
► Amount of CO₂ emissions (Tokai Rika)



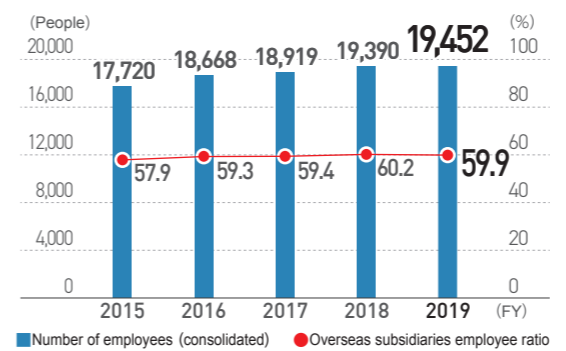
► Discharge of waste materials (Tokai Rika)



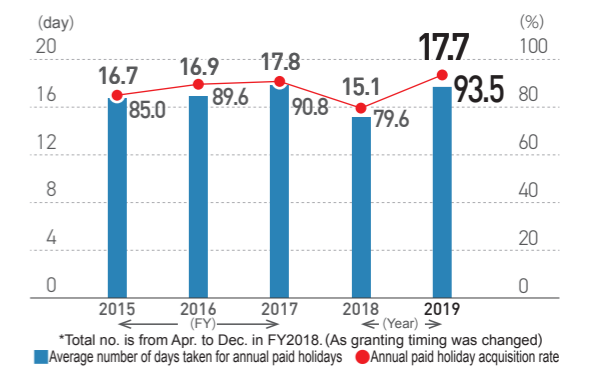
► Use of water (Tokai Rika Group)



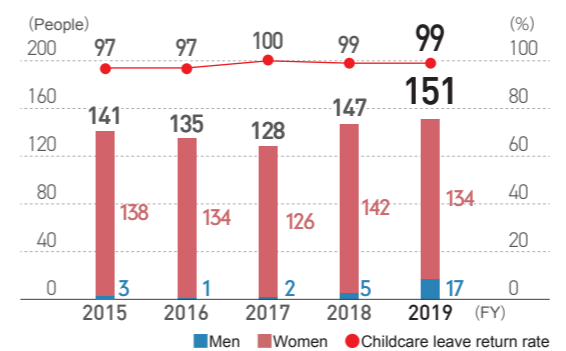
► Number of employees (Tokai Rika Group)



► Annual paid leave taken (Tokai Rika)



► Acquisition of childcare leave (Tokai Rika)



► Industrial accidents (Tokai Rika)

