

Tokai Rika Profile

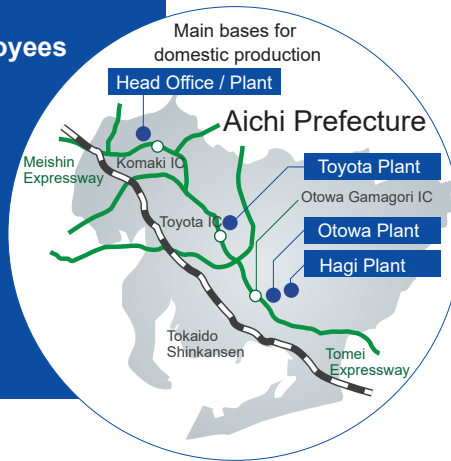
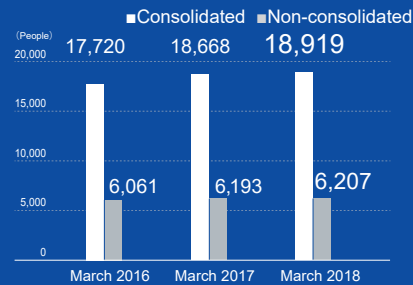


▶ Corporate profile

(As of the end of March 2018)

Company name	TOKAI RIKA CO., LTD.		
Founded	August 30, 1948		
Business description	Manufacturing/distribution of automotive parts		
Capital	28 billion yen		
Group companies	Consolidated subsidiaries	10 domestic companies	28 overseas companies
	Affiliated companies	2 domestic companies	4 overseas companies
			Total 44 companies

▶ Transitions in number of employees

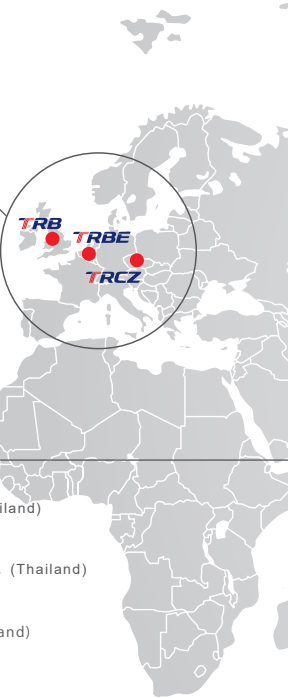


Main subsidiaries & affiliated companies

- Consolidated subsidiaries
- Affiliated companies

Europe

- TRBE**
● Tokai Rika Belgium N.V. (Belgium)
- TRB**
● TRB Limited (United Kingdom)
- TRCZ**
● TRCZ s.r.o. (Czech Republic)

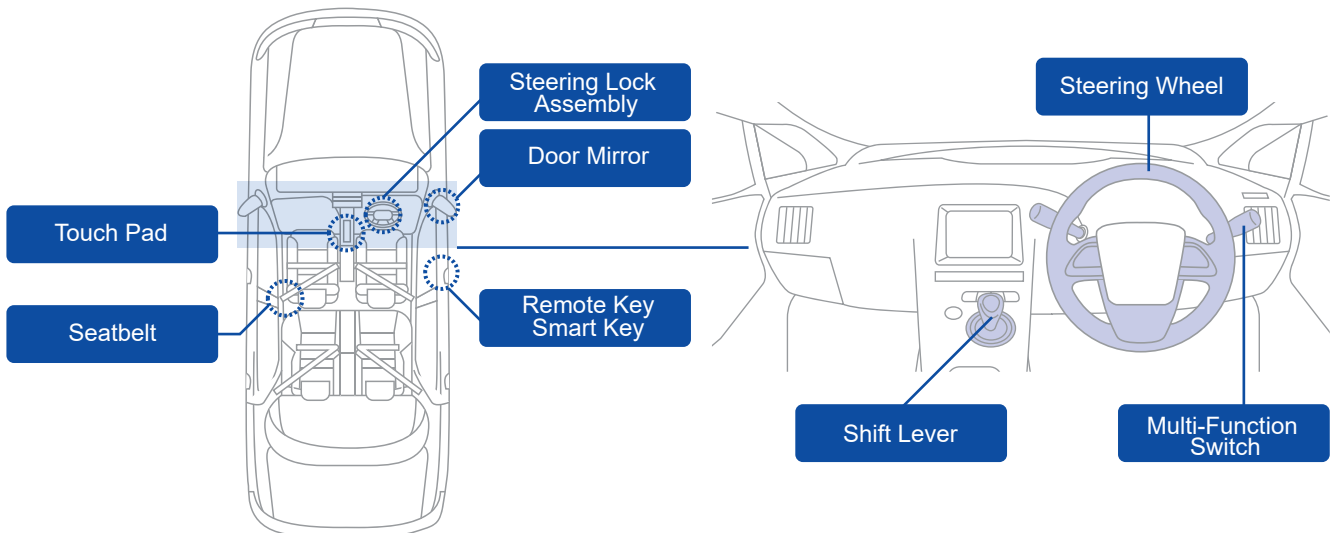


Southeast Asia

- TRA**
● Tokai Rika Asia Co.,Ltd. (Thailand)
- TRT**
● Tokai Rika (Thailand) Co., Ltd. (Thailand)
- TSB**
● Thai Seat Belt Co.,Ltd. (Thailand)
- TRP**
● TRP, Inc. (Philippines)
- TRI**
● PT. TOKAI RIKA INDONESIA (Indonesia)
- TRSI**
● PT.TOKAI RIKA SAFETY INDONESIA (Indonesia)

Tokai Rika Products

We are contributing to the creation of an abundant society with vehicles through the manufacturing and distribution of products that will create better communication between people and vehicles, such as secure security parts that protect vehicles and safety products that protect lives, and human interface parts that communicate people's intentions to their vehicles.



East Asia

TRCT

● Tianjin Tokairika Automotive Parts Co., Ltd. (China)

TRCW

● Wuxi Risho Technology Co., Ltd. (China)

TRCF

● Foshan Tokairika Automotive Parts Co., Ltd. (China)

RICA

● Rica Auto Parts Co., Ltd. (Taiwan)

North America

TRAM

● TRAM, Inc. (U.S.A.)

TRMI

● TRMI, Inc. (U.S.A.)

TAC

● TAC Manufacturing, Inc. (U.S.A.)

TRIN

● TRIN, Inc. (U.S.A.)

TGRTC

● TGR Technical Center, LLC (U.S.A.)

TRQSS

● TRQSS, Inc. (Canada)

TRMX

● TOKAI RIKA MEXICO, S.A. DE C.V. (Mexico)

TOKAI RIKA

- TOKAI RIKA ELETEC CO., LTD.
- ENA TOKAI RIKA Co., Ltd.
- RIKASEIKI Co., Ltd.
- NSK Co., Ltd.
- TOKAI RIKA SERVICE Co., Ltd.
- SANDENZAISHA CO., LTD.
- Tokai Rika Create Corporation
- TOKAI RIKA ADVANCED CO., LTD.
- MIROKU TECHNO WOOD Co., Ltd.

South Asia

IR

● MINDARIKA PRIVATE LIMITED (India)

TRMN

● TOKAI RIKA MINDA INDIA Private Limited (India)

South America

TRBR

● TRBR INDUSTRIA E COMERCIO LTDA. (Brazil)

Human Interface Systems

Multi-Function Switch



Shift Lever

Touch Pad

Security Systems

Remote Key & Receiver



Smart Key Portable Device

Steering Lock Assembly

Safety Systems

Seatbelt



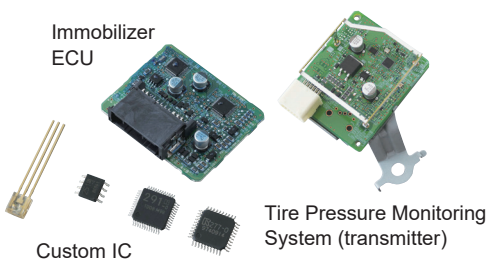
Steering Wheel

Outer Mirror

* Tokai Rika works in cooperation with Toyoda Gosei Co., Ltd. in the steering wheel business.

Electronics

Immobilizer ECU



Tire Pressure Monitoring System (transmitter)

Ornaments

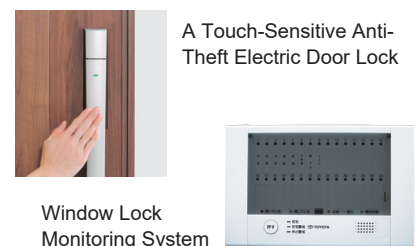
Emblem



Full Wheel Cover

Home Devices

A Touch-Sensitive Anti-Theft Electric Door Lock



Window Lock Monitoring System