

## **Making Tokai Rika Create Corporation a Full Subsidiary**

November 21, 2012 – TOKAI RIKA CO., LTD. (Head Office: Oguchi-cho, Niwa-gun, Aichi, Japan. Yuzo Ushiyama, President) has decided to make one of its affiliates, Tokai Rika Create Corporation (Create), into a full subsidiary, a move aimed at further increasing business cooperation between the two companies.

In the increasingly difficult management climate due to the strong yen and fluctuations in the price of raw materials, leveraging Create's commercial know-how will allow Tokai Rika to orient its materials procurement to build a delivery system that addresses needs such as lineup diversity and small-lot production, and enabling a flexible response to market conditions.

In addition, Create is expected to grow its business (in fields such as vehicle production, raw materials, and housing facilities) in Asia, including in China and India, where continued growth is anticipated.

In the future, ties with Create will be further strengthened through consolidated management and both companies will strive to enhance their corporate value.

### **Subsidiary Overview**

- (1) Shares acquired: 33,850 (10,700 acquired by Tokai Rika, 23,150 held by Create)
- (2) Period of acquisition: November 2010 to November 2012
- (3) Shares owned after acquisition: 75,350
- (4) Ratio of voting rights after acquisition: 40.3%

### **Tokai Rika Create Corporation Overview**

- (1) Established: July 1960
- (2) Address: 2-3-10 Aoi, Higashi Ward, Nagoya City
- (3) Capital: 175,000,000 yen
- (4) Description: stocking and selling of raw materials such as resins; development, stocking, and selling of construction machinery, agricultural machinery, parts and products for railway vehicles, and more
- (5) Sales: 23.3 billion yen (period ending March 2012)
- (6) Number of employees: 119 (as of the end of March 2012)